

CITY OF OAK RIDGE

TENNESSEE



ANNUAL BUDGET

Fiscal Year 2020-2021

July 1, 2020 through June 30, 2021

CITY OF OAK RIDGE, TENNESSEE
Annual Budget
Fiscal Year 2020-2021

July 1, 2020 through June 30, 2021



Mark S. Watson, City Manager

Members of City Council:

Warren L. Gooch, Mayor

Kelly Callison

Rick Chinn, Jr.

Jim Dodson

Derrick Hammond

Charles J. Hope, Jr.

Ellen Smith

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I. Overview



DATE: June 4, 2020
TO: Honorable Mayor and Members of the City Council
FROM: Mark S. Watson, City Manager
SUBJECT: Transmittal of FY2020-2021 Budget

As City Manager of the City of Oak Ridge and as mandated by Oak Ridge City Charter, I am required to submit a proposed annual budget to the City Council for the upcoming fiscal year beginning July 1, 2020 through June 30, 2021. Today, I am presenting and filing a budget that is similar to the current operating year, due to numerous fiscal impacts caused by the COVID-19 pandemic. Through its occurrence, the usually reliable sales tax funds, we have seen in Oak Ridge were impacted by the slowdown and limits imposed through quarantining and “social distancing”. Changes in the business patterns of workers and residents alike have impacted the methods in which business is conducted for the foreseeable future. This budget represents a fiscal plan for the upcoming year that retains the current work force, slows spending, finishes prior levels of work in the organization and plans for future improvements to the community through private sector resurgence.

For the coming FY 2020-2021 fiscal year, I am proposing a combined ALL Funds budget of \$215,964,181. This will appear to be a large increase over the previous year, but keep in mind in the second half of the year that the construction costs of a new water plant for the City will begin. Design is occurring this present year and an award of bid will be considered in the coming year. Adjusting to the gradual return of the Department of Energy capital project and the greater community to more “normal” activity levels, the City of Oak Ridge should observe strong levels of growth and new construction. Additional capital projects will be considered as funds are available.

I am pleased to have had the opportunity to work with the City Council throughout the year through its Budget and Finance Committee under the guidance of Chair Kelly Callison. With the ability to discuss financial issues with these Councilmembers, including Rick Chinn and Ellen Smith, we have been able to monitor, support and develop strategies to keep the City of Oak Ridge on a solid financial course. I also wish to recognize Finance Director Janice McGinnis for her consistent guidance on reaching financial objectives and organizing financial structure for the city government. Her abilities to be aware of all federal, state and local perspectives on a tremendously complex financial structure is truly admirable. Finally, I thank the leadership of each department for their level of dedication to maximize the available resources in the best possible way through management, organization and capital priorities.

OVERVIEW:

This year is a unique year in the history of our City and the nation as a whole. Facing the impacts of a pandemic health crisis, most municipal responsibilities and actions were halted and reassessed to work in entirely new and separate ways. Access to the City Hall was limited, while telecommuting of City staff occurred. City facilities and services were closed to public access. Work groups were separated to ensure that essential personnel were available to process the business of the City while avoiding quarantine. Personnel were prepared to be quarantined if necessary. Masks were employed for municipal court and video meetings were authorized. Overall, a state of emergency was declared by the City Council and continues to be in effect. Public safety officers dealt with the organization of Corona virus testing while even in the past week, we have had to deal with the nationwide civil unrest situations. It is truly a unique current year.

As we look ahead, the City of Oak Ridge will continue to proceed with the implementation of major projects. Perhaps the most important project is the transition to new utility software system, moving from an existing system developed in the early 1990s to today's modern systems that provide on-line services and convenient access to utility and payment records for individuals. In Phase II, the city accounting structure will be updated and automated. Overall, this is part of a \$5 million internal modernization effort. Concentration on the implementation of ongoing capital projects from the current year into the proposed year will be the norm. Projects such as the Gateway project, completion of Blankenship Field, continued work on the CSX Rails to Trails project will be examples of projects proposed in the upcoming budget. Perhaps the biggest project ahead will be the completion of design for the new 16 million gallon per day water plant and piping system. This project is currently under design and scheduled for complete design in Fall, 2020.

Residential development throughout Oak Ridge is occurring at a rapid rate. Nearly 120 new homes a year are being constructed at The Preserve on the west end. Forest Creek, formerly Rarity Oaks, is open for business. Centennial Bluffs along Edgemoor Road is actively constructing needed infrastructure. Groves Park Commons is developing housing on the south side of the community. In town, new construction is found on infill development and improvements are being made to existing housing. Realtors advise that pre-existing housing may be only available for a few days or hours before sold, which is a welcome situation but is creating a tight housing market. In the heart of town, interest is being renewed in developing the Wilson Street Corridor and a new 217-unit apartment complex has started at the site of the former AMSE museum. Details are being worked out for the Phase II construction of new stores for the Main Street project. Meanwhile, the new Senior Center and the Pre-K School Building are waiting for summer and fall occupancy.

Some unique projects are impacting the community as we make decisions about its future. Presently, the Industrial Development Board has an offer to purchase the remainder tracts along the rear of the Horizon Center Industrial Park for conversion to a MotorSports Park associated with recreational activities and usage of the park for this unique purpose. Further conditions must be met for the project to move forward. Additionally, the City will be further considering the development of the general aviation airport at the Heritage Park. After six years of planning, this project has moved forward from the Airport Authority and has reached the stage for further evaluation of this 15-year start to finish project.

Every five years the State of Tennessee requires a reappraisal of all properties within the City. This is now complete and new values have been sent to the property owners. We know that values have increased, and significant value adjustments will be found in renovated commercial areas and new sales values in residential neighborhoods. Please know that the City of Oak Ridge is set to adjust its tax rate to generate the same amount of money after appeals are exhausted and a certified roll obtained. New developments such as a new house will be additional growth. However, an existing house that sees a value change will be included in a "total value" of the City and adjusted to generate similar monies. Growth will provide some new monies. Existing value growth will be adjusted. These value reviews are being conducted with the Tax Assessor of Anderson County and Roane County and will be confirmed by an anticipated October 1, 2020 date this fall.

Some activities at the Department of Energy complex are taxable. As a result, we have seen a higher level of sales taxes available to the City due to sales receipts from the UPF Project. These funds are allowing us to fund much needed capital repairs within City and School facilities, particularly roofs. With the recent completion of Robertsville Middle School roofs and current replacements of Willowbrook School and the City Public Service Center and Library. Each of these roofs require monies in the range of \$500,000 to \$1+ million. More roofs are ahead, including a future massive cost of \$4 Million for the total Oak Ridge High School roof replacement. Typically, roofs require replacement every 20 years. This is a major cost burden that has been carefully coordinated between the Schools and the City. Additionally, the budget includes a placeholder amount of \$4 million for the second half of the year that would allow for energy savings projects to be considered with certain payouts on School facilities.

The City of Oak Ridge has worked hard to "right size" the organization. The proposed budget does not ask for new personnel excepting minor position adjustments. The compensation study of two years ago is still in place and the budget accommodates the step increases established for each position cost. No proposed total pay scale increase is proposed for this year. As we review the state of sales taxes in the coming months, we will be ready to adjust for further downturns caused by a virus resurgence or changes in the workplace and the numbers of workers in the community as compared to last year. Further funding estimates from the State of Tennessee will also help guide the community going forward in its budgetary plan.

The City of Oak Ridge contracts with some agencies for services. For instance, the Explore Oak Ridge organization is set at \$380,000 as the previous year with a direction to review at six months to determine if hotel taxes are rising to that level. The City's economic development initiative with the Chamber is also set at \$175,000 level per prior years with a six-month review advised.

In summary, the proposed FY 2020-2021 budget is extremely like the current budget, with little changes in costs, number of personnel and purchase of capital equipment and vehicles. For the first six months of the year, capital costs will be slowed, allowing time to examine how the community is coming out of the post-COVID environment. Major funding is included within the Utility section of the budget to begin transfer of WIFIA and State loans for accommodating the water plant. Consideration for an energy savings project is budgeted in the plan. Purchase of vehicles and capital equipment will be deferred for future determinations. Current projects such as software implementation will be concentrated upon for next phases of the project. Some minor "catch-up" maintenance projects will be considered, but we will take a break from any new

major projects. Personnel listings are similar to the current year, with minor changes such as the establishment of lieutenant ranks across all shifts in the Police Department.

A CLOSER LOOK:

The City of Oak Ridge budget is basically divided into four major funds: General Fund, Electric Fund, Waterworks Fund and the School Fund. Each one represents various enterprises that the City is involved with. Sources of funding for these services come from Property Taxes, Sales Taxes, Utility fees, grants and a number of minor revenues.

For FY 2020-2021, The City Manager is presenting an All Funds Budget of \$215,964,181. This is broken down with a General Fund of \$26,883,275, Electric Fund of \$56,877,835, Waterworks Fund of \$21,912,287 and the School Fund of \$68,867,639. The City's funding sources are based on provision of services, and, in the case of utilities, requires adequate rate structures to independently operate and pay required bonded indebtedness. Property taxes are included within the General Fund which, along with sales taxes and various revenues pay for the cost of public safety services, streets, general administration and recreation and parks.

The School Fund is included within the budget as a transfer of City funds to meet the required needs for providing educational services to our youth. These funds are comprised of the City transfer, federal grants and state funds. Costs of new and significant building renovations have been born by the City, while educational equipment and furnishings have been assumed by the School system. This past year has been one of progress with the completion of the new Pre-K facility. Although not opened after Spring Break due to the Corona outbreak, the new facility will be opened this coming fall. The City transfer of city revenues will be in the amount of \$15,493,963.

The Waterworks Fund is recommended in the amount of \$21,912,287. In 2003, the City of Oak Ridge assumed the responsibility of water utility services for the community and the Department of Energy. When inheriting the plant as put in in the 1940s, the City has invested significant capital in modernizing and updating this infrastructure. Several years ago, due to significant investments, the City conducted a cost benefit study that identified that it was best to invest in a new plant. Given improvements to water treatment systems over the past half century, a new microfilter system has been identified and is currently under design. Funding was assisted with 49% funding through the WIFIA EPA loan program and the 51% from the State of Tennessee Revolving Loan program. Anticipated bid award dates for this estimated \$44 Million project will be in December 2020. This very large project will be important for quality and reliability for the next half century. We look forward to working with the City Council on implementing this important capital project. The low interest rate over a 35-year period will allow our community the chance to have reasonable rates and impacts on our predominantly residential community.

Wastewater funding is also part of the Waterworks Fund is providing the necessary improvements and reliability to the sewer systems that are now 75 years old. Concentration on reducing costs through capital improvements at the wastewater plant are allowing us to avoid significant overflow situations found in the community ten years ago. Funds address replacements and repairs that will increase reliability and enhance the wastewater treatment processes. Additionally, improvements to the pumping systems throughout the City serve to conserve electrical usage and save money as improved.

The Electrical Fund is estimated to be included in the budget at \$56,877,835. This past year, the City approved new contracts with TVA for electrical power, resulting in lowering purchase costs by 3%. The new contracts guarantee the City with the lowest rates throughout the TVA system which has not been the case in the past. New flexibility for individual ratepayers to utilize and incentivize the placement of solar power on homes is now allowed. The proposed budget will provide important staffing for the assurance of reliable electric power in all kinds of weather and 24/7. For the coming year, until finances settle out, we will slow expenses for the Oak Ridge Electric Technology Plan implementation as we have attempted to modernize our system over previous years. Slowing will allow us to monitor the increased usage of key users with the community as we implement the plan. At this stage, we are very close to beginning the Automated Meter Reader devices (AMRs) program. The major initiative at present will be the implementation of the new utility software system which will go on-line in July 2020.

The General Fund of the City is included in the budget at \$26,883,275. The General Fund is assuming a tax rate of \$2.56 during initial adoption. Since 2020 is a tax reappraisal year, the budget will adopt our current rate, recognizing that the certified tax rate will not be received until after June 30, 2020. Further calculations of an effective tax rate will be established to create the final rate that will generate the same amount of taxes as the previous year. New growth such as new buildings and houses will be added to this amount.

PERSONNEL:

Projections of personnel costs have been made and are incorporated within the proposed budget as a continuation of the adopted compensation study. No further work group adjustments are necessary, and increases are based on steps and merit. I would identify that all insurance coverages, health insurance for employees, workers compensation and retirement costs are accommodated as submitted. Stability has generally occurred in all departments of the City. Having had difficulties in past hiring, we are now seeing applicants coming to the City for consideration. I would congratulate the department directors for establishing a strong work environment, one that is safe and one that has the right equipment for the job! Internal training has occurred to develop younger members of the organization and plan for succession planning with appropriately trained personnel that desire to make a career in Oak Ridge.

FINAL NOTES:

The budget has allocated nearly \$900,000 to the Capital Replacement accounts for new vehicles and equipment. It is the plan of the Finance Director and the City Manager to closely review all replacement requests and delay major expenditures until a better idea of finance revenues are recognized. Additionally, as mentioned, \$4 million of an \$8 million proposed energy savings program has been identified as a place holder. The program is being reviewed by the School officials and the City Manager's office and will be considered for possible implementation in spring 2021. Finally, as reviewed in the last City Council meeting, a round of grant funding associated with federal dollars is being sought to assist unperceived costs due to the COVID-19 virus pandemic. Funding approval is being sought for dollars available to Police, Fire, CDBG, Library and COVID response grants. Funding for state shared revenues/grants are also included for consideration in the budget.

CONCLUSION:

The challenge of this year's FY 2020-2021 budget has been projecting the impacts of the pandemic shutdown on city revenues in the coming year. Given the level of activity by the Department of Energy and community growth, it is conservatively estimated that we can proceed with a similar budget to that of the current year. Slowing our outgo of expenses, predicting the future revenues in the second half of the budget year, and concentrating on the current set of projects and grants engaging the City at this time, we should be able to have a successful year ahead. I look forward to reviewing the budget with the City Council in the review sessions ahead and answering any questions you may have. We will conduct three meetings in June. We will review and ask the budget to be approved on First Reading on June 15. We will schedule further discussion during the work session on June 16. We will then ask City Council approval on June 22.

Again, I give my thanks to Janice McGinnis and her staff, as well as Kristy Wilkerson for assisting me on this annual requirement of the City.

Respectfully,



Mark S. Watson
City Manager
City of Oak Ridge

TITLE

AN ORDINANCE TO PROVIDE REVENUE FOR MUNICIPAL PURPOSES FOR THE FISCAL YEAR BEGINNING JULY 1, 2020, BY IMPOSING A TAX ON ALL PROPERTY WITHIN THE CITY, FIXING THE RATE OF THE TAX, ADOPTING A BUDGET, AND ADOPTING APPROPRIATIONS.

WHEREAS, the City Manager, in accordance with the requirements of Article V, Section 10, of the Charter of the City of Oak Ridge, has submitted to City Council a proposed budget prior to the beginning of the fiscal year upon which a public hearing was held on June 15, 2020 and June 22, 2020 as required by law; and

WHEREAS, in accordance with the requirements of the same Charter section, the Council held meetings which served to provide guidance to the City Manager on the preparation of the proposed budget.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF OAK RIDGE, TENNESSEE:

Section 1. The budget for the fiscal year beginning July 1, 2020 submitted to City Council by the City Manager, is hereby adopted.

Section 2. In order to provide revenue for municipal purposes, there is hereby imposed on the value of all property within the City of Oak Ridge, a levy equal to the certified tax rate as determined by the State of Tennessee State Board of Equalization, which certified tax rate is anticipated to be received by the City by July 31, 2020. The certified tax rate is levied upon each One Hundred Dollars' (\$100.00) worth of assessed value of all taxable property, this levy to be the tax rate for the year 2020. This levy shall also be imposed upon such assessments as may be certified for tax purposes to the City of Oak Ridge by the Public Service Commission of the State of Tennessee. For reference purposes, the certified tax rate shall be attached to this ordinance upon receipt from the State.

Section 3. In accordance with Article V, Section 13, of the Charter of the City of Oak Ridge, the following amounts shall be and hereby are adopted as appropriations by funds for the operation of the City of Oak Ridge, Tennessee, for Fiscal Year 2021:

| | |
|--|---------------|
| General Fund, Municipal Operations | \$ 27,555,665 |
| Debt Service (Bond and Interest Redemption Fund) | \$ 9,665,245 |
| State Street Aid Fund | \$ 2,841,000 |
| Drug Enforcement Program Fund | \$ 255,200 |
| General Purpose School Fund | \$ 68,867,639 |
| Capital Projects Fund | \$ 21,836,660 |
| Solid Waste Fund | \$ 3,084,370 |
| West End Fund | \$ 3,012,280 |

Section 4. The following amounts in the proprietary-type funds are projected expenses for Fiscal Year 2021 and are provided for informational purposes:

| | |
|-----------------|---------------|
| Electric Fund | \$ 55,202,335 |
| Waterworks Fund | \$ 20,180,287 |

Emergency Communications District Fund \$ 791,462

Section 5. In order to provide funds to meet the expenditure requirements, the following transfers are projected for Fiscal Year 2021 and are provided for informational purposes:

| | |
|--|---------------|
| <u>To General Fund For Tax Equivalent</u> | |
| From Electric Fund | \$ 1,675,500 |
| From Waterworks Fund | \$ 1,732,000 |
| <u>To General Purpose School Fund for Operations</u> | |
| From General Fund | \$ 15,493,963 |
| <u>To Debt Service Fund</u> | |
| From General Fund | \$ 4,970,000 |
| From General Purpose School Fund | \$ 287,205 |
| <u>To Capital Projects Fund</u> | |
| From General Fund | \$ 900,000 |
| <u>To State Street Aid Fund</u> | |
| From General Fund | \$ 730,000 |
| <u>To Solid Waste Fund</u> | |
| From General Fund | \$ 890,000 |

Section 6. All proceeds received through fines, forfeitures and the disposal of seized goods resulting from the City's drug enforcement program shall be used exclusively for that program. A Special Revenue Fund has been established and any funds expended will be limited to the funds collected for that program.

Section 7. The taxes levied under this Ordinance shall become due and payable, shall become delinquent and shall be subject to penalties, the execution of distress warrants and sale of property levied upon as provided by law.

Section 8. The levy provided for herein shall be imposed on all taxable property as the same has been reported to the Council as a final total assessment of each class of property by the legally constituted Boards of Equalization for property situated in either Anderson County or Roane County within the City of Oak Ridge. The written report of the Equalization Boards shall be the assessment roll of the City of Oak Ridge.

Section 9. This Ordinance shall become effective ten (10) days after adoption on second reading, the welfare of the City of Oak Ridge requiring it

APPROVED AS TO FORM AND LEGALITY:

Kenneth R. Krushenski
Kenneth R. Krushenski, City Attorney

Warren L. Gooch
Warren L. Gooch, Mayor

Mary Beth Hickman
Mary Beth Hickman, City Clerk

Publication Date: 06/04/2020
Public Hearing: 06/15/2020
First Reading: 06/15/2020
Public Hearing: 06/22/2020
Second Reading: 06/22/2020
Publication Date: 06/25/2020
Effective Date: 07/02/2020



I, Mary Beth Hickman, City Clerk of the City of Oak Ridge, Tennessee, hereby certify this document to be a true, correct, and complete copy of Ordinance 4-2020 as adopted by the Oak Ridge City Council on June 22, 2020.

Given under my hand and official seal of the City of Oak Ridge, Tennessee, this the 1st day of July, 2020

Mary Beth Hickman
City Clerk

**COMBINED SUMMARY OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE/NET POSITION
FISCAL YEAR 2021 - ALL FUNDS**

| | SPECIAL REVENUE FUNDS | | | | | | ENTERPRISE FUNDS | | | | Total All Funds | |
|--|------------------------------|--------------------------------|------------------------|------------------|------------------|------------------|---------------------|-------------------|--------------------|----------------------------------|-----------------------|--------------------|
| | General Purpose School | Drug Enforcement Program | State Street Aid | Solid Waste | West End | Debt Service | Capital Projects | Electric | Waterworks | Emergency Communi- cations | | |
| REVENUES: | | | | | | | | | | | | |
| Taxes | 36,277,595 | 18,077,939 | - | - | - | - | 2,440,000 | - | - | - | - | 56,795,534 |
| Licenses & Permits | 413,825 | - | - | - | - | - | - | - | - | - | - | 413,825 |
| Intergovernmental | 3,629,800 | 29,719,094 | - | 1,025,000 | - | - | - | 10,978,866 | - | - | 525,054 | 45,877,814 |
| Charges for Services | 2,054,597 | 262,000 | - | - | 2,075,000 | - | - | - | 55,935,184 | 22,669,770 | - | 82,996,551 |
| Fines & Forfeitures | 292,000 | - | 45,000 | - | - | - | - | - | - | - | - | 337,000 |
| Other | 732,000 | 3,149,761 | 5,000 | 18,000 | - | 2,881,400 | 611,863 | 20,000 | 1,108,000 | 360,910 | 14,500 | 8,901,434 |
| Grants | 3,013,057 | - | - | - | - | - | - | - | - | - | - | 3,013,057 |
| Total Revenues | 46,412,874 | 51,208,794 | 50,000 | 1,043,000 | 2,075,000 | 2,881,400 | 3,051,863 | 10,998,866 | 57,043,184 | 23,030,680 | 539,554 | 198,335,215 |
| EXPENDITURES: | | | | | | | | | | | | |
| General Government | 2,370,791 | - | - | - | - | - | - | - | - | - | - | 2,370,791 |
| Police | 7,333,908 | - | 255,200 | - | - | - | - | - | - | - | - | 7,589,108 |
| Fire | 4,932,732 | - | - | - | - | 3,012,280 | - | - | - | - | - | 7,945,012 |
| Public Works | 2,397,414 | - | - | 1,096,000 | 3,084,370 | - | - | - | - | - | - | 6,577,784 |
| Community Development | 1,442,815 | - | - | - | - | - | - | - | - | - | - | 1,442,815 |
| Recreation & Parks | 4,336,642 | - | - | - | - | - | - | - | - | - | - | 4,336,642 |
| Library | 1,440,461 | - | - | - | - | - | - | - | - | - | - | 1,440,461 |
| Grants | 3,300,902 | - | - | - | - | - | - | - | - | - | - | 3,300,902 |
| Other Activities | - | - | - | - | - | - | - | - | - | - | 728,390 | 728,390 |
| Education | - | 68,867,639 | - | - | - | - | - | - | - | - | - | 68,867,639 |
| Capital Outlay | - | - | - | 1,745,000 | - | - | - | 21,836,660 | - | - | - | 23,581,660 |
| Debt Service | - | - | - | - | - | - | 9,665,245 | - | - | - | - | 9,665,245 |
| Utility Funds | - | - | - | - | - | - | - | - | 54,597,560 | 18,413,165 | - | 73,010,725 |
| Total Expenditures | 27,555,665 | 68,867,639 | 255,200 | 2,841,000 | 3,084,370 | 3,012,280 | 9,665,245 | 21,836,660 | 54,597,560 | 18,413,165 | 728,390 | 210,857,174 |
| Excess (Deficiency) of Revenues over Expenditures | 18,857,209 | (17,658,845) | (205,200) | (1,798,000) | (1,009,370) | (130,880) | (6,613,382) | (10,837,794) | 2,445,624 | 4,617,515 | (188,836) | (12,521,959) |
| OTHER FINANCING SOURCES (USES): | | | | | | | | | | | | |
| Debt Proceeds | - | - | - | - | - | - | 700,000 | 4,000,000 | - | - | - | 4,700,000 |
| Interest Expense | - | - | - | - | - | - | - | - | (604,775) | (1,767,122) | (63,072) | (2,434,969) |
| Transfers In | 3,407,500 | 15,493,963 | - | 730,000 | 890,000 | - | 5,257,205 | 900,000 | - | - | - | 26,678,668 |
| Transfers Out | (22,983,963) | (287,205) | - | - | - | - | - | - | (1,675,500) | (1,732,000) | - | (26,678,668) |
| Total Other Financing Sources (Uses) | (19,576,463) | 15,206,758 | - | 730,000 | 890,000 | - | 5,957,205 | 4,900,000 | (2,280,275) | (3,499,122) | (63,072) | 2,265,031 |
| Excess (Deficiency) of Revenues and Other Sources over Expenditures and Other Uses | (719,254) | (2,452,087) | (205,200) | (1,068,000) | (119,370) | (130,880) | (656,177) | (5,937,794) | 165,349 | 1,118,393 | (251,908) | (10,256,928) |
| ESTIMATED FUND BAL NET POSITION 7/1/20 | 14,699,201 | 9,735,060 | 456,165 | 1,884,280 | 478,451 | 634,129 | 6,963,596 | 9,734,574 | 44,737,178 | 66,344,716 | 2,584,894 | 158,252,244 |
| ESTIMATED FUND BAL /NET POSITION 6/30/21 | 13,979,947 | 7,282,973 | 250,965 | 816,280 | 359,081 | 503,249 | 6,307,419 | 3,796,780 | 44,902,527 | 67,463,109 | 2,332,986 | 147,995,316 |

II. General Fund

GENERAL FUND BUDGET SUMMARY

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|---------------------|---------------------|----------------------|---------------------|--------------------|-------------|
| REVENUES: | | | | | | |
| Taxes | 36,706,155 | 35,982,406 | 37,907,990 | 36,277,595 | 295,189 | 0.8 |
| Licenses and Permits | 386,303 | 331,500 | 501,335 | 413,825 | 82,325 | 24.8 |
| Intergovernmental Revenues | 4,002,827 | 3,776,800 | 3,690,365 | 3,629,800 | (147,000) | -3.9 |
| Charges for Services | 1,189,268 | 2,045,057 | 2,005,527 | 2,054,597 | 9,540 | 0.5 |
| Fines and Forfeitures | 306,723 | 338,000 | 282,275 | 292,000 | (46,000) | -13.6 |
| Other Revenues | 986,164 | 737,381 | 860,486 | 732,000 | (5,381) | -0.7 |
| Grants | 802,416 | 2,158,005 | 1,115,538 | 3,013,057 | 855,052 | 39.6 |
| Total Revenues | 44,379,855 | 45,369,149 | 46,363,516 | 46,412,874 | 1,043,725 | 2.3 |
| EXPENDITURES: | | | | | | |
| General Government | 2,045,415 | 2,307,829 | 2,221,969 | 2,370,791 | 62,962 | 2.7 |
| Police | 6,857,042 | 7,135,364 | 7,117,431 | 7,333,908 | 198,544 | 2.8 |
| Fire | 4,595,010 | 4,935,406 | 4,534,115 | 4,932,732 | (2,674) | -0.1 |
| Public Works | 2,224,455 | 2,345,167 | 2,298,489 | 2,397,414 | 52,247 | 2.2 |
| Community/Economic Development | 1,349,660 | 1,439,807 | 1,439,814 | 1,442,815 | 3,008 | 0.2 |
| Recreation and Parks | 2,946,415 | 4,284,661 | 4,142,558 | 4,336,642 | 51,981 | 1.2 |
| Library | 1,378,266 | 1,446,019 | 1,420,455 | 1,440,461 | (5,558) | -0.4 |
| Grants | 1,037,306 | 2,391,116 | 1,392,688 | 3,300,902 | 909,786 | 38.0 |
| Total Municipal Expenditures | 22,433,571 | 26,285,369 | 24,567,519 | 27,555,665 | 1,270,296 | 4.8 |
| Excess of Revenues Over Municipal Expenditures | 21,946,285 | 19,083,780 | 21,795,997 | 18,857,209 | (226,571) | -1.2 |
| OTHER FINANCING SOURCES (USES): | | | | | | |
| Operating Transfers In: | | | | | | |
| Electric Fund | 1,675,460 | 1,675,500 | 1,654,941 | 1,675,500 | - | 0.0 |
| Waterworks Fund | 1,731,116 | 1,732,000 | 1,631,021 | 1,732,000 | - | 0.0 |
| Total Operating Transfers In | 3,406,576 | 3,407,500 | 3,285,962 | 3,407,500 | - | 0.0 |
| Operating Transfers Out: | | | | | | |
| Oak Ridge Schools | (15,493,963) | (15,493,963) | (15,493,963) | (15,493,963) | - | 0.0 |
| General Fund Debt Service | (4,750,000) | (4,970,000) | (4,970,000) | (4,970,000) | - | 0.0 |
| Solid Waste Fund - Operations | (796,058) | (890,000) | (890,000) | (890,000) | - | 0.0 |
| Capital Projects Fund | (900,000) | (900,000) | (900,000) | (900,000) | - | 0.0 |
| State Street Aid Fund | (730,000) | (730,000) | (730,000) | (730,000) | - | 0.0 |
| Golf Course Fund | (50,270) | - | - | - | - | 0.0 |
| Total Operating Transfers Out | (22,720,291) | (22,983,963) | (22,983,963) | (22,983,963) | - | 0.0 |
| Total Other Financing Source (Uses) | (19,313,715) | (19,576,463) | (19,698,001) | (19,576,463) | - | 0.0 |
| Excess (Deficiency) of Revenues Over Expenditures & Other Financing Uses | 2,632,570 | (492,683) | 2,097,996 | (719,254) | (226,571) | 46.0 |
| FUND BALANCE - 7/1 | 9,968,635 | 12,601,205 | 12,601,205 | 14,699,201 | 2,097,996 | 16.6 |
| FUND BALANCE - 6/30 | 12,601,205 | 12,108,522 | 14,699,201 | 13,979,947 | 1,871,425 | 15.5 |

GENERAL FUND
SUMMARY OF REVENUES BY SOURCE

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---------------------------------------|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| TAXES: | | | | | | |
| Property Taxes: | | | | | | |
| 4110 Real Property Taxes | 18,533,691 | 19,074,400 | 19,385,644 | 19,350,000 | 275,600 | 1.4 |
| 4115 Personal Property Taxes | 1,208,587 | 1,311,325 | 1,905,776 | 1,675,000 | 363,675 | 27.7 |
| 4120 Public Utilities | 229,837 | 212,800 | 215,106 | 236,800 | 24,000 | 11.3 |
| 4125 Interest and Penalties | 318,173 | 225,000 | 347,469 | 225,000 | - | 0.0 |
| Total Property Taxes | 20,290,288 | 20,823,525 | 21,853,995 | 21,486,800 | 663,275 | 3.2 |
| Other Property Taxes: | | | | | | |
| 4130 Other than Assessed (In-Lieu) | 306,314 | 259,118 | 252,098 | 252,000 | (7,118) | -2.7 |
| 4311 D.O.E. In-Lieu of Tax | 1,745,293 | 1,745,293 | 1,785,487 | 1,747,845 | 2,552 | 0.1 |
| Total Other Property Taxes | 2,051,607 | 2,004,411 | 2,037,585 | 1,999,845 | (4,566) | -0.2 |
| Local Sales Taxes: | | | | | | |
| 4187 City Sales Tax - Roane Co. | 556,829 | 500,750 | 551,595 | 500,750 | - | 0.0 |
| County Shared Sales Taxes: | | | | | | |
| 4366 Oak Ridge/Anderson County | 8,607,881 | 7,850,000 | 8,817,925 | 7,850,000 | - | 0.0 |
| 4370 Oak Ridge/Roane County | 2,756,319 | 2,478,720 | 2,730,415 | 2,478,720 | - | 0.0 |
| Total Local Sales Taxes | 11,921,029 | 10,829,470 | 12,099,935 | 10,829,470 | - | 0.0 |
| Other Taxes: | | | | | | |
| 4151 Gross Receipts Bus. Taxes: | | | | | | |
| 4155 Beer Wholesale Tax | 578,315 | 570,000 | 570,000 | 570,000 | - | 0.0 |
| 4160 Liquor Wholesale Tax | 318,902 | 310,000 | 310,000 | 310,000 | - | 0.0 |
| 4165 Room Occupancy Tax | 684,538 | 645,000 | 511,475 | 281,480 | (363,520) | -56.4 |
| 4170 Business Taxes | 861,476 | 800,000 | 525,000 | 800,000 | - | 0.0 |
| Total Other Taxes | 2,443,231 | 2,325,000 | 1,916,475 | 1,961,480 | (363,520) | -15.6 |
| TOTAL TAXES | 36,706,155 | 35,982,406 | 37,907,990 | 36,277,595 | 295,189 | 0.8 |
| LICENSES AND PERMITS: | | | | | | |
| 4205 Beer & Liquor Licenses & Permits | 12,150 | 17,000 | 13,325 | 13,325 | (3,675) | -21.6 |
| 4225 Building Permits | 261,477 | 220,000 | 330,710 | 265,000 | 45,000 | 20.5 |
| 4226 Review Fee | - | - | 34,240 | 30,000 | 30,000 | 100.0 |
| 4230 Electrical Permits | 43,763 | 35,000 | 37,965 | 38,000 | 3,000 | 8.6 |
| 4235 Plumbing Permits | 27,477 | 25,000 | 29,180 | 27,000 | 2,000 | 8.0 |
| 4236 Mechanical Permits | 20,855 | 17,000 | 23,150 | 20,000 | 3,000 | 17.6 |
| 4250 Animal Registration Permits | 10,509 | 8,500 | 20,680 | 10,500 | 2,000 | 23.5 |
| 4260 Other Permits and Fees | 10,072 | 9,000 | 12,085 | 10,000 | 1,000 | 11.1 |
| TOTAL LICENSES & PERMITS | 386,303 | 331,500 | 501,335 | 413,825 | 82,325 | 24.8 |
| INTERGOVERNMENTAL: | | | | | | |
| 4313 Federal Grants | 312,866 | 313,000 | 313,000 | 313,000 | - | 0.0 |
| Shared State Taxes: | | | | | | |
| 4309 TVA Impact | 63,827 | - | - | - | - | 0.0 |
| 4310 TVA Replacement Tax | 350,609 | 340,000 | 364,025 | 350,000 | 10,000 | 2.9 |
| 4320 Sales Tax | 2,650,126 | 2,730,000 | 2,650,000 | 2,650,000 | (80,000) | -2.9 |
| 4325 Income Tax | 384,212 | 159,000 | 95,000 | 95,000 | (64,000) | -40.3 |
| 4340 Excise Tax | 33,575 | 23,000 | 90,896 | 25,000 | 2,000 | 8.7 |
| 4345 Beer Barrelage | 13,578 | 13,800 | 13,739 | 13,800 | - | 0.0 |
| 4350 Mixed Drink Tax | 133,206 | 140,000 | 105,470 | 125,000 | (15,000) | -10.7 |
| 4351 Fuel Tax Inspection Fees | 58,237 | 58,000 | 58,235 | 58,000 | - | 0.0 |
| 4352 Miscellaneous | 2,591 | - | - | - | - | 0.0 |
| TOTAL INTERGOVERNMENTAL | 4,002,827 | 3,776,800 | 3,690,365 | 3,629,800 | (147,000) | -3.9 |
| CHARGES FOR SERVICES: | | | | | | |
| Charges for Current Services: | | | | | | |
| 4405 Records Processing | 9,323 | 9,000 | 4,000 | 9,000 | - | 0.0 |
| 4417 General & Admin. Costs | 13,804 | 16,000 | 9,400 | 16,000 | - | 0.0 |
| 4430 Animal Shelter Fees | 25,384 | 12,000 | 22,098 | 20,000 | 8,000 | 66.7 |
| Use of Property Services: | | | | | | |
| 4480 Rental of Lands & Buildings | 72,825 | 72,600 | 79,985 | 98,640 | 26,040 | 35.9 |
| 4466 Central Service Center Complex | 892,086 | 892,732 | 892,732 | 892,732 | - | 0.0 |
| 4485 Community Center Building | 21,522 | 25,000 | 12,005 | 18,000 | (7,000) | -28.0 |
| Recreation Activities | | | | | | |
| 4440 Activities | 3,490 | 4,000 | 5,000 | 3,500 | (500) | -12.5 |
| 4450 Outdoor Pool | 95,513 | 100,000 | 80,000 | 90,000 | (10,000) | -10.0 |
| 4455 Indoor Pool | 55,321 | 52,000 | 38,582 | 45,000 | (7,000) | -13.5 |

GENERAL FUND
SUMMARY OF REVENUES BY SOURCE

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|--------------|
| Golf Course | | | | | | |
| 4460 Green Fees | - | 395,600 | 395,600 | 395,600 | - | 100.0 |
| 4461 Memberships | - | 50,000 | 50,000 | 50,000 | - | 100.0 |
| 4462 Golf Cart Fees | - | 189,675 | 189,675 | 189,675 | - | 100.0 |
| 4463 Pro Shop Sales | - | 80,000 | 80,000 | 80,000 | - | 100.0 |
| 4464 Food & Beverage Sales | - | 80,000 | 80,000 | 80,000 | - | 100.0 |
| 4465 Driving Range | - | 42,250 | 42,250 | 42,250 | - | 100.0 |
| 4468 Golf Miscellaneous | - | 13,400 | 13,400 | 13,400 | - | 100.0 |
| 4469 Golf Facility Rentals | - | 10,800 | 10,800 | 10,800 | - | 100.0 |
| TOTAL CHARGES FOR SERVICES | 1,189,268 | 2,045,057 | 2,005,527 | 2,054,597 | 9,540 | 0.5 |
| FINES, PENALTIES AND FORFEITURES: | | | | | | |
| 4505 City Court - Fines | 54,112 | 55,000 | 58,000 | 50,000 | (5,000) | -9.1 |
| 4510 City Court - Costs | 101,173 | 105,000 | 88,000 | 100,000 | (5,000) | -4.8 |
| 4512 City Litigation Tax | 17,460 | 18,000 | 15,000 | 17,500 | (500) | -2.8 |
| 4515 Bail Forfeitures | 97,804 | 120,000 | 95,000 | 95,000 | (25,000) | -20.8 |
| 4519 Misc. Court Revenues | 11,441 | 12,000 | 9,100 | 9,500 | (2,500) | -20.8 |
| 4520 Library - Fines and Lost Books FORFEITURES | 24,733 | 28,000 | 17,175 | 20,000 | (8,000) | -28.6 |
| | 306,723 | 338,000 | 282,275 | 292,000 | (46,000) | -13.6 |
| OTHER REVENUES: | | | | | | |
| 4610 Interest on Investments | 359,771 | 200,000 | 335,000 | 200,000 | - | 0.0 |
| 4610 Interest on Capital Outlay Notes | 4,762 | 2,381 | 2,381 | - | (2,381) | -100.0 |
| 4710 CATV Franchise | 452,765 | 455,000 | 450,870 | 452,000 | (3,000) | -0.7 |
| 4750 Right-of-Way | 138,912 | 60,000 | 60,000 | 60,000 | - | 0.0 |
| 4790 Miscellaneous | 29,954 | 20,000 | 12,235 | 20,000 | - | 0.0 |
| TOTAL OTHER REVENUES | 986,164 | 737,381 | 860,486 | 732,000 | (5,381) | -0.7 |
| TOTAL REVENUES BEFORE GRANTS | 43,577,440 | 43,211,144 | 45,247,978 | 43,399,817 | 188,673 | 0.4 |
| GRANTS: | | | | | | |
| 4313 DOE Grants | 347,849 | 400,000 | 283,553 | 280,000 | (120,000) | -30.0 |
| 4312 DOJ Grants | - | 6,650 | 593 | 43,090 | 36,440 | 548.0 |
| 4306 HUD Grants CDBG | 146,724 | 589,100 | 126,979 | 659,102 | 70,002 | 11.9 |
| 4314 FEMA Grants | - | 210,000 | 248,485 | 327,300 | 117,300 | 55.9 |
| 4356 State Local Govt Support Grant | - | - | - | 672,390 | 672,390 | 100.0 |
| 4356 TDEC Grants | 121,408 | 181,755 | 176,184 | 178,005 | (3,750) | -2.1 |
| 4356 TEMA Grants | 6,863 | 16,000 | 16,000 | 16,000 | - | 0.0 |
| 4356 TDOT Grants | 171,279 | 225,500 | 212,245 | 225,500 | - | 0.0 |
| 4356 TN Dept of Agriculture Grants | 2,000 | 2,000 | - | - | (2,000) | -100.0 |
| 4356 THDA Grants | 3,000 | 497,000 | 25,330 | 471,670 | (25,330) | -5.1 |
| 4356 TSLA Grants | - | - | 5,022 | 20,000 | 20,000 | -100.0 |
| 4356 AARP Grants | - | - | - | 120,000 | 120,000 | - |
| 4356 ETHRA Grants | 3,293 | 30,000 | 21,147 | - | (30,000) | -100.0 |
| TOTAL GRANTS | 802,416 | 2,158,005 | 1,115,538 | 3,013,057 | 855,052 | 39.6 |
| TOTAL REVENUES | 44,379,855 | 45,369,149 | 46,363,516 | 46,412,874 | 1,043,725 | 2.3 |
| TRANSFERS IN - IN-LIEU OF TAX: | | | | | | |
| 4135 Electric Fund | 1,675,460 | 1,675,500 | 1,654,941 | 1,675,500 | - | 0.0 |
| 4140 Waterworks Fund | 1,731,116 | 1,732,000 | 1,631,021 | 1,732,000 | - | 0.0 |
| TOTAL TRANSFERS IN | 3,406,576 | 3,407,500 | 3,285,962 | 3,407,500 | - | 0.0 |
| TOTAL REVENUES & OPERATING TRANSFERS | 47,786,431 | 48,776,649 | 49,649,478 | 49,820,374 | 1,043,725 | 2.1 |
| FUND BALANCE APPROPRIATION | - | 492,683 | - | 719,254 | 226,571 | 46.0 |
| TOTAL REVENUES, OPERATING TRANSFER & FUND BALANCE DRAW | 47,786,431 | 49,269,332 | 49,649,478 | 50,539,628 | 1,270,296 | 2.6 |

**GENERAL FUND
ANALYSIS OF PROPERTY TAX REVENUES**

| | ACTUAL FY 2019 2018 LEVY | BUDGET FY 2020 2019 LEVY | PROJECTED FY 2020 2019 LEVY | BUDGET FY 2021 2020 LEVY | BUDGET FY 21 vs 20 | % CHANGE |
|-------------------------------------|--------------------------------|--------------------------------|-----------------------------------|--------------------------------|-----------------------|-------------|
| ASSESSED VALUATION: | | | | | | |
| Real Property | \$ 752,127,820 | \$ 765,190,115 | \$ 767,255,335 | \$ 767,255,335 | \$ 2,065,220 | 0.3 |
| Personal Property | 54,694,399 | 54,512,744 | 86,218,300 | 76,756,288 | 22,243,544 | 40.8 |
| Public Utilities | 9,031,015 | 8,332,709 | 8,509,120 | 9,250,000 | 917,291 | 11.0 |
| Total Assessed Valuation | <u>\$ 815,853,234</u> | <u>\$ 828,035,568</u> | <u>\$ 861,982,755</u> | <u>\$ 853,261,623</u> | <u>\$ 25,226,055</u> | <u>3.0</u> |
| TAX RATE PER \$100 VALUATION | \$ 2.54 | \$ 2.56 | \$ 2.56 | \$ 2.56 * | \$ - | 0.0 |
| PROPERTY TAX REVENUES: | | | | | | |
| Real Property Taxes | \$ 18,533,691 | \$ 19,074,400 | \$ 19,385,644 | \$ 19,350,000 | \$ 275,600 | 1.4 |
| Personal Property Taxes | 1,208,587 | 1,311,325 | 1,905,776 | 1,675,000 | 363,675 | 27.7 |
| Public Utility Taxes | 229,837 | 212,800 | 215,106 | 236,800 | 24,000 | 11.3 |
| Interest and Penalties | 318,173 | 225,000 | 347,469 | 225,000 | - | 0.0 |
| Total Property Tax Revenues | <u>\$ 20,290,288</u> | <u>\$ 20,823,525</u> | <u>\$ 21,853,995</u> | <u>\$ 21,486,800</u> | <u>\$ 663,275</u> | <u>3.2</u> |

* The fiscal 2021 Budget and Tax Ordinance imposed a levy equal to the certified tax rate determined by the State Board of Equalization for tax year 2020. The tax year 2020 certified tax rate is expected to be received by the City in July of 2020. The 2019 property tax rate was used for budgeted revenue estimations for the fiscal 2021 budget

NOTE: Estimated assessments are based on the following constitutionally established ratios: (a) Residential Real, 25 percent; (b) Commercial and Industrial Real, 40 percent, Personal 30 percent; (c) Public Utilities, 55 percent and 40 percent.

**PROPERTY TAX RATES - ALL OVERLAPPING GOVERNMENTS
LAST TEN TAX YEARS**

| TAX YEAR | FISCAL YEAR | ANDERSON COUNTY, TENNESSEE | | | ROANE COUNTY, TENNESSEE | | | | |
|-------------|----------------|----------------------------|-----------------|---------------|-------------------------|--------|-----------------|---------------|--------|
| | | CITY | COUNTY | TOTAL | CITY | COUNTY | TOTAL | | |
| 2010 | 2011 | ** | 2.39 | 2.26 | 4.65 | ** | 2.39 | 1.9051 | 4.2951 |
| 2011 | 2012 | | 2.39 | 2.35 | 4.74 | | 2.39 | 1.97 | 4.36 |
| 2012 | 2013 | | 2.39 | 2.35 | 4.74 | | 2.39 | 1.97 | 4.36 |
| 2013 | 2014 | | 2.39 | 2.347 | 4.74 | | 2.39 | 1.97 | 4.36 |
| 2014 | 2015 | | 2.39 | 2.347 | 4.74 | | 2.39 | 1.97 | 4.36 |
| 2015 | 2016 | ** | 2.52 | 2.5945 | 5.1145 | ** | 2.52 | 2.35 | 4.87 |
| 2016 | 2017 | | 2.52 | 2.5945 | 5.1145 | | 2.52 | 2.35 | 4.87 |
| 2017 | 2018 | | 2.52 | 2.5945 | 5.1145 | | 2.52 | 2.35 | 4.87 |
| 2018 | 2019 | | 2.54 | 2.5945 | 5.1345 | | 2.54 | 2.35 | 4.89 |
| 2019 | 2020 | | 2.56 | 2.6945 | 5.2545 | | 2.56 | 2.45 | 5.01 |
| 2020 | 2021 | ** | Not Available * | Not Available | | ** | Not Available * | Not Available | 0.00 |

The City of Oak Ridge is located in two Tennessee counties: Anderson and Roane. About 17 percent of the taxable real parcels are located in the Roane County section of Oak Ridge. All properties in Anderson County and Roane County sections of Oak Ridge were re-appraised in fiscal years 2011 and 2016.

** Tax reappraisal year - The City Property Tax Rate was adopted at the Certified Property Tax Rate for that Tax Year.

**General Fund Summary of Expenditures and Transfers
by Departments and Activities**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| <u>General Government:</u> | | | | | | |
| 810 City Council | 95,883 | 127,112 | 121,780 | 126,169 | (943) | -0.7 |
| 816 City Clerk | 113,357 | 130,163 | 129,907 | 135,869 | 5,706 | 4.4 |
| 820 City Manager | 216,273 | 295,184 | 283,504 | 322,789 | 27,605 | 9.4 |
| 832 City Court | 209,868 | 221,123 | 218,537 | 223,369 | 2,246 | 1.0 |
| 843 Legal | 251,750 | 301,670 | 289,472 | 310,299 | 8,629 | 2.9 |
| 845 Information Services | 483,508 | 480,622 | 480,622 | 489,730 | 9,108 | 1.9 |
| 846 Personnel | 267,522 | 283,005 | 267,612 | 283,032 | 27 | 0.0 |
| 854 Stationery Stores | 75,797 | 100,359 | 100,187 | 101,024 | 665 | 0.7 |
| 862 Finance | 263,667 | 288,207 | 255,810 | 282,178 | (6,029) | -2.1 |
| 864 Business Office | 67,790 | 80,384 | 74,538 | 96,332 | 15,948 | 19.8 |
| Total General Government | 2,045,415 | 2,307,829 | 2,221,969 | 2,370,791 | 62,962 | 2.7 |
| <u>Police Department:</u> | | | | | | |
| 910 Supervision | 334,926 | 315,965 | 304,888 | 330,248 | 14,283 | 4.5 |
| 911 Investigations | 898,021 | 965,613 | 938,161 | 964,899 | (714) | -0.1 |
| 912 Staff Services | 686,683 | 828,240 | 804,738 | 834,826 | 6,586 | 0.8 |
| 913 Patrol | 3,948,956 | 3,948,529 | 4,029,307 | 4,064,859 | 116,330 | 2.9 |
| 915 Emergency Communications | 376,195 | 399,376 | 349,699 | 419,713 | 20,337 | 5.1 |
| 916 Animal Control | 392,002 | 411,854 | 438,285 | 448,862 | 37,008 | 9.0 |
| 917 School Resource Officer Program | 220,259 | 265,787 | 252,353 | 270,501 | 4,714 | 1.8 |
| Total Police Department | 6,857,042 | 7,135,364 | 7,117,431 | 7,333,908 | 198,544 | 2.8 |
| <u>Fire Department:</u> | | | | | | |
| 921 Supervision | 243,100 | 244,314 | 248,104 | 249,466 | 5,152 | 2.1 |
| 922 Fire Prevention | 163,801 | 217,503 | 221,358 | 222,977 | 5,474 | 2.5 |
| 923 Fire Fighting | 4,068,121 | 4,336,927 | 3,943,191 | 4,323,627 | (13,300) | -0.3 |
| 924 Fire Stations | 119,988 | 136,662 | 121,462 | 136,662 | - | 0.0 |
| Total Fire Department | 4,595,010 | 4,935,406 | 4,534,115 | 4,932,732 | (2,674) | -0.1 |
| <u>Public Works:</u> | | | | | | |
| Public Works Department | | | | | | |
| 930 Supervision | 19,423 | 19,088 | 18,585 | 19,077 | (11) | -0.1 |
| 935 Engineering | 151,046 | 167,613 | 159,546 | 172,765 | 5,152 | 3.1 |
| 942 State Highway Maintenance | 94,476 | 98,915 | 98,915 | 98,835 | (80) | -0.1 |
| 943 General Maintenance | 354,441 | 359,063 | 361,452 | 365,673 | 6,610 | 1.8 |
| 946 Central Service Center | 136,829 | 130,647 | 122,415 | 130,388 | (259) | -0.2 |
| 948 Municipal Building | 168,819 | 186,376 | 181,276 | 186,376 | - | 0.0 |
| 951 Stormwater | 195,000 | 195,000 | 195,000 | 195,000 | - | 0.0 |
| 953 Traffic Control and Lights | 1,104,421 | 1,188,465 | 1,161,300 | 1,229,300 | 40,835 | 3.4 |
| Total Public Works | 2,224,455 | 2,345,167 | 2,298,489 | 2,397,414 | 52,247 | 2.2 |
| <u>Community/Economic Development:</u> | | | | | | |
| Community Development Department | | | | | | |
| 960 Supervision | 183,158 | 192,944 | 193,233 | 197,353 | 4,409 | 2.3 |
| 962 Planning | 110,692 | 113,753 | 116,613 | 124,183 | 10,430 | 9.2 |
| 966 Code Enforcement | 403,238 | 423,107 | 414,387 | 431,276 | 8,169 | 1.9 |
| 967 Housing Initiatives | 85,147 | 132,500 | 145,578 | 132,500 | - | 0.0 |
| 963 Economic Development | 59,281 | 59,280 | 59,280 | 59,280 | - | 0.0 |
| 964 Marketing & Tourism | 387,325 | 413,223 | 405,723 | 405,723 | (7,500) | -1.8 |
| 969 Special Events | 120,819 | 105,000 | 105,000 | 92,500 | (12,500) | -11.9 |
| Total Community/Economic Development | 1,349,660 | 1,439,807 | 1,439,814 | 1,442,815 | 3,008 | 0.2 |

**General Fund Summary of Expenditures and Transfers
by Departments and Activities**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| <u>Recreation and Parks Department:</u> | | | | | | |
| 970 Supervision | 219,006 | 237,621 | 237,825 | 239,870 | 2,249 | 0.9 |
| 971 Golf Course | - | 1,055,791 | 1,042,792 | 1,081,211 | 25,420 | 2.4 |
| 972 Indoor Aquatics | 186,356 | 189,356 | 192,996 | 192,351 | 2,995 | 1.6 |
| 973 Outdoor Aquatics | 315,282 | 321,508 | 290,687 | 323,661 | 2,153 | 0.7 |
| 974 Centers, Camps & Programs | 650,423 | 687,576 | 625,159 | 675,325 | (12,251) | -1.8 |
| 975 Athletics | 156,340 | 160,963 | 160,315 | 164,290 | 3,327 | 2.1 |
| 976 Parks | 1,007,667 | 1,139,156 | 1,124,361 | 1,160,094 | 20,938 | 1.8 |
| 977 Scarborough Center | 215,146 | 221,516 | 213,033 | 224,435 | 2,919 | 1.3 |
| 978 Senior Center | 196,195 | 271,174 | 255,390 | 275,405 | 4,231 | 1.6 |
| Total Recreation and Parks Department | <u>2,946,415</u> | <u>4,284,661</u> | <u>4,142,558</u> | <u>4,336,642</u> | <u>51,981</u> | <u>1.2</u> |
| 979 Public Library | <u>1,378,266</u> | <u>1,446,019</u> | <u>1,420,455</u> | <u>1,440,461</u> | <u>(5,558)</u> | <u>-0.4</u> |
| TOTAL MUNICIPAL EXPENDITURES BEFORE GRANTS | <u>21,396,263</u> | <u>23,894,253</u> | <u>23,174,831</u> | <u>24,254,763</u> | <u>360,510</u> | <u>1.5</u> |
| <u>Grants</u> | | | | | | |
| 983 City Social Services Grants | 187,016 | 189,745 | 189,745 | 193,820 | 4,075 | 2.1 |
| 868 General Government Grants | 121,408 | 181,755 | 176,184 | 850,395 | 668,640 | 367.9 |
| 918 Police Grants | 301,673 | 341,650 | 322,338 | 378,090 | 36,440 | 10.7 |
| 928 Fire Grants | 6,863 | 226,000 | 234,160 | 194,700 | (31,300) | -13.8 |
| 989 Library Grants | 77,667 | 120,000 | 13,607 | 20,000 | (100,000) | -83.3 |
| 968 Community Services Grants | 8,293 | 529,741 | 46,477 | 591,670 | 61,929 | 11.7 |
| 982 CDBG (Community Development Block Grant) | 146,724 | 589,100 | 126,979 | 659,102 | 70,002 | 11.9 |
| 985 Social Services Grants | - | - | 68,400 | 200,000 | 200,000 | 100.0 |
| 987 Street & Public Trans Grants | <u>187,662</u> | <u>213,125</u> | <u>214,798</u> | <u>213,125</u> | <u>-</u> | <u>0.0</u> |
| Total Grants | <u>1,037,306</u> | <u>2,391,116</u> | <u>1,392,688</u> | <u>3,300,902</u> | <u>909,786</u> | <u>38.0</u> |
| TOTAL MUNICIPAL EXPENDITURES | <u>22,433,571</u> | <u>26,285,369</u> | <u>24,567,519</u> | <u>27,555,665</u> | <u>1,270,296</u> | <u>4.8</u> |
| <u>Operating Transfers:</u> | | | | | | |
| 991 State Street Aid Fund | 730,000 | 730,000 | 730,000 | 730,000 | - | 0.0 |
| 992 Capital Projects Fund | 900,000 | 900,000 | 900,000 | 900,000 | - | 0.0 |
| 994 Golf Course Fund | 50,270 | - | - | - | - | 0.0 |
| 997 Debt Service | 4,750,000 | 4,970,000 | 4,970,000 | 4,970,000 | - | 0.0 |
| 998 Solid Waste - Operations | 796,058 | 890,000 | 890,000 | 890,000 | - | 0.0 |
| 999 Oak Ridge Schools | <u>15,493,963</u> | <u>15,493,963</u> | <u>15,493,963</u> | <u>15,493,963</u> | <u>-</u> | <u>0.0</u> |
| TOTAL OPERATING TRANSFERS | <u>22,720,291</u> | <u>22,983,963</u> | <u>22,983,963</u> | <u>22,983,963</u> | <u>-</u> | <u>0.0</u> |
| TOTAL EXPENDITURES AND OPERATING TRANSFERS | <u>45,153,862</u> | <u>49,269,332</u> | <u>47,551,482</u> | <u>50,539,628</u> | <u>1,270,296</u> | <u>2.6</u> |

GENERAL FUND
SUMMARY OF GROSS EXPENDITURES AND TRANSFERS BY OBJECT CODE CLASSIFICATION

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHNG |
|--|-------------------|-------------------|----------------------|-------------------|--------------------|-----------|
| <u>PERSONAL SERVICES:</u> | | | | | | |
| 5111 Salaries-Regular Employees | 11,595,670 | 12,720,452 | 12,106,453 | 12,955,768 | 235,316 | 1.8 |
| 5120 Salaries-Part Time/Seasonal Employees | 286,192 | 338,372 | 289,892 | 395,718 | 57,346 | 16.9 |
| 5131 Regular Overtime Pay | 657,215 | 898,798 | 664,804 | 910,866 | 12,068 | 1.3 |
| 5141 Social Security | 925,351 | 1,067,801 | 962,343 | 1,091,071 | 23,270 | 2.2 |
| 5150 Retirement | 2,019,441 | 2,146,749 | 2,146,749 | 2,189,028 | 42,279 | 2.0 |
| 5160 Medical & Workers' Compensation | 2,515,633 | 2,589,369 | 2,589,369 | 2,589,369 | - | 0.0 |
| Total Personal Services | 17,999,502 | 19,761,541 | 18,759,610 | 20,131,820 | 370,279 | 1.9 |
| <u>CONTRACTUAL SERVICES:</u> | | | | | | |
| 5201 Rents | 94,709 | 99,910 | 102,410 | 99,910 | - | 0.0 |
| 5205 Printing & Duplicating Charges | 2,792 | 11,300 | 11,300 | 11,300 | - | 0.0 |
| 5206 Mailing & Delivery | 86,155 | 125,000 | 125,000 | 125,000 | - | 0.0 |
| 5207 Dues, Memberships and Subscript. | 104,729 | 95,810 | 96,915 | 111,310 | 15,500 | 16.2 |
| 5210 Professional & Contractual Services | 1,189,090 | 956,345 | 1,011,432 | 1,027,845 | 71,500 | 7.5 |
| 5210 Custodial Contract | 185,743 | 224,135 | 207,921 | 225,185 | 1,050 | 0.5 |
| 5210 Mowing Contract | 447,098 | 459,757 | 472,562 | 472,092 | 12,335 | 2.7 |
| 5210 Litter Contract | 72,002 | 65,018 | 75,111 | 61,118 | (3,900) | -6.0 |
| 5236 Street Sweeping | 41,074 | 44,943 | 44,943 | 44,943 | - | 0.0 |
| 5210 Acquire/Dem Blighted Prop | 67,017 | 100,000 | 100,000 | 100,000 | - | 0.0 |
| 5210 Lobbying | 30,450 | 45,000 | 45,000 | 45,000 | - | 0.0 |
| 5210 Economic Development | 108,000 | 108,000 | 108,000 | 108,000 | - | 0.0 |
| 5210 Cost-of-Goods Sold-Golf | 404 | 98,000 | 98,000 | 98,000 | - | 0.0 |
| 5210 Golf Cart Lease | 6,063 | 95,000 | 95,000 | 95,000 | - | 0.0 |
| 5211 Advertising and Publicity | 31,328 | 37,530 | 35,030 | 37,530 | - | 0.0 |
| 5212 Utility Services | 1,103,000 | 1,384,120 | 1,304,115 | 1,374,040 | (10,080) | -0.7 |
| 5212 Street & Traffic Lights | 1,102,502 | 1,169,165 | 1,142,000 | 1,210,000 | 40,835 | 3.5 |
| 5220 Travel, Schools and Conferences | 109,814 | 184,336 | 174,843 | 184,336 | - | 0.0 |
| 5235 Repair & Maintenance | 941,516 | 1,067,362 | 1,068,085 | 1,069,962 | 2,600 | 0.2 |
| 5236 Other Equipment Maintenance | 603,330 | 854,767 | 854,767 | 844,767 | (10,000) | -1.2 |
| 5289 Vehicle/Equipment Use Charges | 1,293,029 | 1,303,683 | 1,303,683 | 1,303,683 | - | 0.0 |
| Total Contractual Services | 7,619,845 | 8,529,181 | 8,476,117 | 8,649,021 | 119,840 | 1.4 |
| <u>COMMODITIES:</u> | | | | | | |
| 5310 Commodities/Tools/Supplies | 573,993 | 679,219 | 683,518 | 680,354 | 1,135 | 0.2 |
| 5320 Books/Education Materials | 9,164 | 23,585 | 23,585 | 23,585 | - | 0.0 |
| 5320 Library Materials | 135,225 | 155,542 | 155,542 | 140,542 | (15,000) | -9.6 |
| 5325 Uniforms/Clothing | 80,301 | 97,450 | 97,875 | 98,150 | 700 | 0.7 |
| Total Commodities | 798,683 | 955,796 | 960,520 | 942,631 | (13,165) | -1.4 |
| <u>OTHER CHARGES:</u> | | | | | | |
| 5410 Insurance | 276,993 | 279,896 | 279,896 | 279,896 | - | 0.0 |
| 5430 Board/Agency/Event Funding | 143,068 | 179,500 | 176,093 | 159,500 | (20,000) | -11.1 |
| 5432 Oak Ridge Chamber | 145,000 | 175,000 | 175,000 | 175,000 | - | 0.0 |
| 5432 Oak Ridge CVB | 365,000 | 380,000 | 380,000 | 380,000 | - | 0.0 |
| 5431 Grants | 1,037,306 | 2,391,116 | 1,392,688 | 3,300,902 | 909,786 | 38.0 |
| 5499 Elections/Contingency/Other | 111 | 14,625 | 14,625 | 14,625 | - | 0.0 |
| Total Other Charges | 1,967,478 | 3,420,137 | 2,418,302 | 4,309,923 | 889,786 | 26.0 |
| <u>CAPITAL EXPENDITURES:</u> | | | | | | |
| | 103,475 | - | 10,500 | - | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 28,488,983 | 32,666,655 | 30,625,049 | 34,033,395 | 1,366,740 | 4.2 |
| <u>REDUCTION OF COSTS:</u> | | | | | | |
| 5610 Recovered from Users | (536,652) | (373,275) | (347,005) | (373,275) | - | 0.0 |
| 5670 Recovered from Funds | (5,518,760) | (6,008,011) | (5,710,525) | (6,104,455) | (96,444) | 1.6 |
| Total Reduction of Costs | (6,055,412) | (6,381,286) | (6,057,530) | (6,477,730) | (96,444) | 1.5 |
| TOTAL MUNICIPAL EXPENDITURES | 22,433,571 | 26,285,369 | 24,567,519 | 27,555,665 | 1,270,296 | 4.8 |
| <u>OPERATING TRANSFERS:</u> | | | | | | |
| 5710 Operating Transfers | 22,720,291 | 22,983,963 | 22,983,963 | 22,983,963 | - | 0.0 |
| TOTAL NET EXPENDITURES | 45,153,862 | 49,269,332 | 47,551,482 | 50,539,628 | 1,270,296 | 2.6 |

**GENERAL FUND EXPENDITURES AND OPERATING TRANSFERS
FISCAL 2021 BUDGET**

| | <u>BUDGET FY 2021</u> | <u>PERCENT OF GROSS</u> | <u>ACCUMULATED PERCENT OF GROSS</u> |
|---|-----------------------------|-----------------------------|---|
| Personal Services (Salaries, FICA Retirement, Insurance) | \$ 20,131,820 | 35.31% | |
| Oak Ridge School Operations | 15,493,963 | 27.17% | 62.48% |
| Debt Service (Principal & Interest) City & Schools | 4,970,000 | 8.72% | 71.20% |
| Grants | 3,300,902 | 5.79% | 76.99% |
| Equipment Maintenance, Operation & Replacement (Vehicle & Computer) | 2,148,450 | 3.77% | 80.76% |
| Utilities (Electric, Water, Sewer, Phones, Internet.) | 1,374,040 | 2.41% | 83.17% |
| Streets Lights and Traffic Lights | 1,210,000 | 2.12% | 85.29% |
| Repairs & Maintenance (Buildings) | 1,069,962 | 1.88% | 87.16% |
| Professional and Contractual Services | 1,027,845 | 1.80% | 88.97% |
| Capital Maintenance Funding (To Capital Projects Fund) | 900,000 | 1.58% | 90.55% |
| Solid Waste Collection & Convenience Center | 890,000 | 1.56% | 92.11% |
| Custodial, Mowing, Litter Pick-Up & Street Sweeping Contracts | 803,338 | 1.41% | 93.52% |
| Street Resurfacing | 730,000 | 1.28% | 94.80% |
| Board/Agency/Event Funding | 714,500 | 1.25% | 96.05% |
| Commodities (Including Small Tools & Supplies) | 680,354 | 1.19% | 97.24% |
| Insurance (Property & Liability) | 279,896 | 0.49% | 97.73% |
| Training & Conferences | 184,336 | 0.32% | 98.06% |
| Library Materials | 140,542 | 0.25% | 98.30% |
| Printing & Mailing | 136,300 | 0.24% | 98.54% |
| Dues, Memberships and Subscriptions (Includes Library) | 111,310 | 0.20% | 98.74% |
| Economic Development Consultants | 108,000 | 0.19% | 98.93% |
| Acquire/Demolition Blighted Properties | 100,000 | 0.18% | 99.10% |
| Rents (Including Senior Center) | 99,910 | 0.18% | 99.28% |
| Uniforms/Clothing | 98,150 | 0.17% | 99.45% |
| Cost of Goods Sold (Golf) | 98,000 | 0.17% | 99.62% |
| Golf Cart Lease | 95,000 | 0.17% | 99.79% |
| Lobbying | 45,000 | 0.08% | 99.87% |
| Advertising and Publicity (includes Legal Notices) | 37,530 | 0.07% | 99.93% |
| Books/Education Materials | 23,585 | 0.04% | 99.97% |
| Contingency/Election/Other | 14,625 | 0.03% | 100.00% |
| GROSS EXPENDITURES AND OPERATING TRANSFERS | <u>\$57,017,358</u> | | |
| Costs Recovered From Users | (373,275) | | |
| Costs Transferred to Other City Funds | <u>(6,104,455)</u> | | |
| NET EXPENDITURES AND OPERATING TRANSFERS | <u>\$ 50,539,628</u> | | |

**FY 2021 GENERAL FUND BUDGET - TRANSFERS TO OTHER FUNDS,
INTERDEPARTMENTAL CREDITS AND COSTS RECOVERED**

| | GROSS BUDGET | ELECTRIC FUND | WATERWORKS FUND | | | | STATE STREET AID FUND | COSTS RECOVERED | | GENERAL FUND | | | |
|--|----------------------|------------------|---------------------|------------|---------------------|-----------|-----------------------------|--------------------|-------------------|-----------------|-------------------|------------|----------------------|
| | | | WATER | WASTEWATER | | | | | | | | | |
| DEPARTMENT: | | | | | | | | | | | | | |
| GENERAL GOVERNMENT: | | | | | | | | | | | | | |
| 810 City Council | \$ 181,666 | 17% | \$ 30,619 | 7% | \$ 13,396 | 6% | \$ 11,482 | \$ - | \$ - | 69% | \$ 126,169 | | |
| 816 City Clerk | 191,366 | 16% | 30,619 | 7% | 13,396 | 6% | 11,482 | - | - | 71% | 135,869 | | |
| 820 City Manager's Office | 645,578 | 25% | 161,395 | 12% | 77,469 | 12% | 77,469 | 1% | 6,456 | 50% | 322,789 | | |
| 832 City Court | 223,369 | - | - | - | - | - | - | - | - | 100% | 223,369 | | |
| 843 Legal | 437,042 | 16% | 69,927 | 7% | 30,593 | 6% | 26,223 | - | - | 71% | 310,299 | | |
| 845 Information Services | 1,360,362 | 27% | 367,298 | 15% | 204,054 | 22% | 299,280 | - | - | 36% | 489,730 | | |
| 846 Personnel | 524,133 | 15% | 78,620 | 13% | 68,137 | 15% | 78,620 | 3% | 15,724 | 54% | 283,032 | | |
| 854 Stationery Stores | 297,130 | 26% | 77,254 | 20% | 59,426 | 20% | 59,426 | - | - | 34% | 101,024 | | |
| 862 Finance | 1,343,702 | 38% | 510,607 | 19% | 255,303 | 19% | 255,303 | 3% | 40,311 | 21% | 282,178 | | |
| 864 Business Office | 1,204,148 | 51% | 614,115 | 22% | 264,913 | 19% | 228,788 | - | - | 8% | 96,332 | | |
| TOTAL GENERAL GOVERNMENT | 6,408,496 | 30% | 1,940,454 | 15% | 986,687 | 16% | 1,048,073 | 1% | 62,491 | 37% | 2,370,791 | | |
| OPERATIONS: | | | | | | | | | | | | | |
| POLICE DEPARTMENT: | | | | | | | | | | | | | |
| 910 Supervision | 330,248 | - | - | - | - | - | - | - | - | 100% | 330,248 | | |
| 911 Investigations | 964,899 | - | - | - | - | - | - | - | - | 100% | 964,899 | | |
| 912 Staff Services | 834,826 | - | - | - | - | - | - | - | - | 100% | 834,826 | | |
| 913 Patrol | 4,064,859 | - | - | - | - | - | - | - | - | 100% | 4,064,859 | | |
| 915 Emergency Communications | 774,642 | 12% | 92,957 | 6% | 46,479 | 2% | 15,493 | 26% | 200,000 | 54% | 419,713 | | |
| 916 Animal Control | 451,262 | - | - | - | - | - | - | 1% | 2,400 | 88% | 448,862 | | |
| 917 School Resource Officer | 270,501 | - | - | - | - | - | - | - | - | 100% | 270,501 | | |
| TOTAL POLICE DEPARTMENT | 7,691,237 | 1% | 92,957 | 1% | 46,479 | 0% | 15,493 | 3% | 202,400 | 98% | 7,333,908 | | |
| FIRE DEPARTMENT: | | | | | | | | | | | | | |
| 921 Supervision | 249,466 | - | - | - | - | - | - | - | - | 100% | 249,466 | | |
| 922 Fire Prevention | 222,977 | - | - | - | - | - | - | - | - | 100% | 222,977 | | |
| 923 Fire Fighting | 4,323,627 | - | - | - | - | - | - | - | - | 100% | 4,323,627 | | |
| 924 Fire Stations | 136,662 | - | - | - | - | - | - | - | - | 100% | 136,662 | | |
| TOTAL FIRE DEPARTMENT | 4,932,732 | - | - | - | - | - | - | - | - | 100% | 4,932,732 | | |
| PUBLIC WORKS DEPARTMENT: | | | | | | | | | | | | | |
| 930 Supervision | 381,546 | - | - | 45% | 171,696 | 35% | 133,541 | 15% | 57,232 | 5% | 19,077 | | |
| 935 Engineering | 493,614 | 10% | 49,361 | 20% | 98,723 | 20% | 98,723 | 15% | 74,042 | 35% | 172,765 | | |
| 942 State Highway Maintenance | 240,010 | - | - | - | - | - | - | 59% | 141,175 | 41% | 98,835 | | |
| 943 General Maintenance | 365,673 | - | - | - | - | - | - | - | - | 100% | 365,673 | | |
| 946 Central Services Complex | 543,743 | 42% | 228,372 | 18% | 97,984 | 10% | 54,374 | 6% | 32,625 | 24% | 130,388 | | |
| 948 Municipal Building | 274,081 | 15% | 41,112 | 9% | 24,667 | 8% | 21,926 | - | - | 68% | 186,376 | | |
| 951 Storm Water | 195,000 | - | - | - | - | - | - | - | - | 100% | 195,000 | | |
| 953 Traffic Control & Lighting | 1,229,300 | - | - | - | - | - | - | - | - | 100% | 1,229,300 | | |
| TOTAL PUBLIC WORKS | 3,722,967 | 9% | 318,845 | 11% | 393,070 | 8% | 308,564 | 4% | 163,899 | 4% | 141,175 | | |
| 64% | 2,397,414 | | | | | | | | | | | | |
| COMMUNITY/ECONOMIC DEVELOPMENT: | | | | | | | | | | | | | |
| 960 Supervision | 340,263 | 13% | 44,234 | 13% | 44,234 | 16% | 54,442 | - | - | 58% | 197,353 | | |
| 962 Planning | 191,049 | 13% | 24,836 | 11% | 21,015 | 11% | 21,015 | - | - | 65% | 124,183 | | |
| 963 Economic Development | 108,000 | 39% | 42,000 | 3% | 3,360 | 3% | 3,360 | - | - | 55% | 59,280 | | |
| 964 Marketing and Tourism | 580,000 | 23% | 133,125 | 4% | 20,576 | 4% | 20,576 | - | - | 70% | 405,723 | | |
| 966 Code Enforcement | 525,946 | - | - | 9% | 47,335 | 9% | 47,335 | - | - | 82% | 431,276 | | |
| 967 Housing Initiatives | 148,000 | - | - | - | - | - | - | 15,500 | - | 90% | 132,500 | | |
| 969 Special Events | 92,500 | - | - | - | - | - | - | - | - | 100% | 92,500 | | |
| TOTAL COMMUNITY/ECON DEVELOPMENT | 1,985,758 | 12% | 244,195 | 7% | 136,520 | 7% | 146,728 | - | 15,500 | 73% | 1,442,815 | | |
| RECREATION & PARKS: | | | | | | | | | | | | | |
| 970 Supervision | 239,870 | - | - | - | - | - | - | - | - | 100% | 239,870 | | |
| 971 Golf | 1,081,211 | - | - | - | - | - | - | - | - | 100% | 1,081,211 | | |
| 972 Indoor Aquatics | 237,351 | - | - | - | - | - | - | 19% | 45,000 | 87% | 192,351 | | |
| 973 Outdoor Aquatics | 329,661 | - | - | - | - | - | - | 0% | 6,000 | 98% | 323,661 | | |
| 974 Centers, Camps & Programs | 786,325 | - | - | - | - | - | - | 14% | 111,000 | 88% | 675,325 | | |
| 975 Athletics | 165,290 | - | - | - | - | - | - | 1% | 1,000 | 99% | 164,290 | | |
| 976 Parks | 1,196,594 | - | - | - | - | - | - | 3% | 36,500 | 96% | 1,160,094 | | |
| 977 Scarboro Center | 230,135 | - | - | - | - | - | - | 2% | 5,700 | 97% | 224,435 | | |
| 978 Senior Center | 284,405 | - | - | - | - | - | - | 3% | 9,000 | 97% | 275,405 | | |
| TOTAL RECREATION & PARKS | 4,550,842 | - | - | - | - | - | - | 5% | 214,200 | 95% | 4,336,642 | | |
| PUBLIC LIBRARY: | | | | | | | | | | | | | |
| 979 Public Library | 1,440,461 | - | - | - | - | - | - | - | - | 100% | 1,440,461 | | |
| GRANTS | | | | | | | | | | | | | |
| 983 City Social Services Grants | 193,820 | - | - | - | - | - | - | - | - | 100% | 193,820 | | |
| 868 General Government Grants | 850,395 | - | - | - | - | - | - | - | - | 100% | 850,395 | | |
| 918 Police Grants | 378,090 | - | - | - | - | - | - | - | - | 100% | 378,090 | | |
| 928 Fire Grants | 194,700 | - | - | - | - | - | - | - | - | 100% | 194,700 | | |
| 989 Library Grants | 20,000 | - | - | - | - | - | - | - | - | 100% | 20,000 | | |
| 968 Community Services Grants | 591,670 | - | - | - | - | - | - | - | - | 100% | 591,670 | | |
| 982 CDBG | 659,102 | - | - | - | - | - | - | - | - | 100% | 659,102 | | |
| 985 Social Services Grants | 200,000 | - | - | - | - | - | - | - | - | 100% | 200,000 | | |
| 987 Street & Public Trans Grants | 213,125 | - | - | - | - | - | - | - | - | 100% | 213,125 | | |
| TOTAL GRANTS | 3,300,902 | - | - | - | - | - | - | - | - | 100% | 3,300,902 | | |
| GRAND TOTAL | \$ 34,033,395 | 8% | \$ 2,596,451 | 5% | \$ 1,562,756 | 4% | \$ 1,518,858 | 1% | \$ 226,390 | 2% | \$ 573,275 | 81% | \$ 27,555,665 |

General Fund Activity Detail

GENERAL GOVERNMENT

810 City Council

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 14,400 | 14,400 | 14,400 | 14,400 | - | 0.0 |
| 5141. Social Security | 1,102 | 1,102 | 1,102 | 1,102 | - | 0.0 |
| Total Personal Services | 15,502 | 15,502 | 15,502 | 15,502 | - | 0.0 |
| Contractual Services | | | | | | |
| 5205. Printing & Dup. Charges | 551 | 650 | 650 | 650 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 20,076 | 18,000 | 18,000 | 18,000 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 69,037 | 66,750 | 66,750 | 68,650 | 1,900 | 2.8 |
| 5212. Utility Services | 2,343 | 3,950 | 3,950 | 3,950 | - | 0.0 |
| 5220. Training & Travel | 5,514 | 18,000 | 10,000 | 18,000 | - | 0.0 |
| 5235. Repair & Maintenance | 3,604 | 10,450 | 10,450 | 10,450 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 622 | 622 | 622 | 622 | - | 0.0 |
| Total Contractual Services | 101,747 | 118,422 | 110,422 | 120,322 | 1,900 | 1.6 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 2,396 | 15,380 | 15,869 | 16,115 | 735 | 4.8 |
| Total Commodities | 2,396 | 15,380 | 15,869 | 16,115 | 735 | 4.8 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 15,402 | 15,402 | 15,402 | 15,402 | - | 0.0 |
| 5499. Contingency | - | 14,325 | 14,325 | 14,325 | - | 0.0 |
| Total Other Charges | 15,402 | 29,727 | 29,727 | 29,727 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 135,047 | 179,031 | 171,520 | 181,666 | 2,635 | 1.5 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (39,164) | (51,919) | (49,740) | (55,497) | (3,578) | 6.9 |
| Total Reduction of Costs | (39,164) | (51,919) | (49,740) | (55,497) | (3,578) | 6.9 |
| TOTAL NET EXPENDITURES | 95,883 | 127,112 | 121,780 | 126,169 | (943) | -0.7 |

GENERAL GOVERNMENT

816 City Clerk

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 93,528 | 96,292 | 98,331 | 101,438 | 5,146 | 5.3 |
| 5131. Regular Overtime Pay | 2,375 | 1,442 | 2,003 | 2,400 | 958 | 66.4 |
| 5141. Social Security | 7,167 | 7,477 | 7,492 | 7,944 | 467 | 6.2 |
| 5150. Retirement | 15,051 | 15,429 | 15,429 | 16,396 | 967 | 6.3 |
| 5160. Medical & Workers Comp | 21,803 | 21,444 | 21,444 | 21,444 | - | 0.0 |
| Total Personal Services | 139,924 | 142,084 | 144,699 | 149,622 | 7,538 | 5.3 |
| Contractual Services | | | | | | |
| 5205. Printing & Dup. Charges | 551 | 650 | 650 | 650 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,304 | 800 | 1,325 | 1,300 | 500 | 62.5 |
| 5210. Prof. & Contractual Ser. | - | 2,175 | 2,175 | 2,175 | - | 0.0 |
| 5211. Advertising & Publicity | 10,084 | 12,500 | 10,000 | 12,500 | - | 0.0 |
| 5212. Utility Services | 1,592 | 2,255 | 2,255 | 2,255 | - | 0.0 |
| 5220. Training & Travel | 2,233 | 3,500 | 2,500 | 3,500 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 1,297 | 1,297 | 1,297 | 1,297 | - | 0.0 |
| Total Contractual Services | 17,061 | 23,177 | 20,202 | 23,677 | 500 | 2.2 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 2,672 | 17,867 | 17,867 | 17,867 | - | 0.0 |
| Total Commodities | 2,672 | 17,867 | 17,867 | 17,867 | - | 0.0 |
| Other Charges | | | | | | |
| 5420. Litigation/Judicial Costs | - | 200 | 200 | 200 | - | 0.0 |
| Total Other Charges | - | 200 | 200 | 200 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 159,657 | 183,328 | 182,968 | 191,366 | 8,038 | 4.4 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (46,300) | (53,165) | (53,061) | (55,497) | (2,332) | 4.4 |
| Total Reduction of Costs | (46,300) | (53,165) | (53,061) | (55,497) | (2,332) | 4.4 |
| TOTAL NET EXPENDITURES | 113,357 | 130,163 | 129,907 | 135,869 | 5,706 | 4.4 |

GENERAL GOVERNMENT
820 City Manager's Office

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 244,526 | 301,673 | 287,460 | 345,091 | 43,418 | 14.4 |
| 5131. Regular Overtime Pay | 882 | 4,882 | 507 | 4,980 | 98 | 2.0 |
| 5141. Social Security | 15,825 | 23,451 | 18,676 | 26,780 | 3,329 | 14.2 |
| 5150. Retirement | 39,353 | 48,824 | 48,824 | 56,216 | 7,392 | 15.1 |
| 5160. Medical & Workers Comp | 33,936 | 32,907 | 32,907 | 32,907 | - | 0.0 |
| Total Personal Services | 334,522 | 411,737 | 388,374 | 465,974 | 54,237 | 13.2 |
| Contractual Services | | | | | | |
| 5206. Mailing & Delivery | 29 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 7,945 | 8,000 | 8,000 | 8,000 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 12,492 | 65,000 | 65,000 | 65,000 | - | 0.0 |
| 5210. Lobbying | 30,450 | 45,000 | 45,000 | 45,000 | - | 0.0 |
| 5211. Advertising & Publicity | 39 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5212. Utility Services | 4,226 | 3,980 | 3,980 | 4,950 | 970 | 24.4 |
| 5220. Training & Travel | 19,818 | 12,100 | 12,100 | 12,100 | - | 0.0 |
| 5235. Repair & Maintenance | 227 | 1,515 | 1,515 | 1,515 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 1,485 | 1,485 | 1,485 | 1,485 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 5,230 | 13,052 | 13,052 | 13,052 | - | 0.0 |
| Total Contractual Services | 81,941 | 155,132 | 155,132 | 156,102 | 970 | 0.6 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 401 | 8,100 | 8,100 | 8,100 | - | 0.0 |
| 5320. Books/Education Material | 193 | - | - | - | - | 0.0 |
| Total Commodities | 594 | 8,100 | 8,100 | 8,100 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 15,402 | 15,402 | 15,402 | 15,402 | - | 0.0 |
| Total Other Charges | 15,402 | 15,402 | 15,402 | 15,402 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 432,459 | 590,371 | 567,008 | 645,578 | 55,207 | 9.4 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (216,186) | (295,187) | (283,504) | (322,789) | (27,602) | 9.4 |
| Total Reduction of Costs | (216,186) | (295,187) | (283,504) | (322,789) | (27,602) | 9.4 |
| TOTAL NET EXPENDITURES | 216,273 | 295,184 | 283,504 | 322,789 | 27,605 | 9.4 |

GENERAL GOVERNMENT

832 City Court

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 116,074 | 120,589 | 120,706 | 122,234 | 1,645 | 1.4 |
| 5131. Regular Overtime Pay | 7,084 | 8,788 | 6,521 | 8,964 | 176 | 2.0 |
| 5141. Social Security | 9,163 | 9,897 | 9,461 | 10,037 | 140 | 1.4 |
| 5150. Retirement | 19,340 | 19,960 | 19,960 | 20,245 | 285 | 1.4 |
| 5160. Medical & Workers Comp | 21,472 | 21,248 | 21,248 | 21,248 | - | 0.0 |
| Total Personal Services | 173,133 | 180,482 | 177,896 | 182,728 | 2,246 | 1.2 |
| Contractual Services | | | | | | |
| 5201. Rents | 30,000 | 30,000 | 30,000 | 30,000 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | - | 2,400 | 2,400 | 2,000 | (400) | -16.7 |
| 5212. Utility Services | 1,407 | 1,600 | 1,600 | 1,600 | - | 0.0 |
| 5220. Training & Travel | 237 | 674 | 674 | 674 | - | 0.0 |
| 5235. Repair & Maint. | - | 1,000 | 1,000 | 1,000 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,977 | 2,842 | 2,842 | 2,842 | - | 0.0 |
| Total Contractual Services | 34,621 | 38,516 | 38,516 | 38,116 | (400) | -1.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 2,114 | 2,025 | 2,025 | 2,425 | 400 | 19.8 |
| 5320. Books/Education Material | - | 100 | 100 | 100 | - | 0.0 |
| Total Commodities | 2,114 | 2,125 | 2,125 | 2,525 | 400 | 18.8 |
| TOTAL GROSS EXPENDITURES | 209,868 | 221,123 | 218,537 | 223,369 | 2,246 | 1.0 |
| TOTAL NET EXPENDITURES | 209,868 | 221,123 | 218,537 | 223,369 | 2,246 | 1.0 |

GENERAL GOVERNMENT

843 Legal

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 248,481 | 277,544 | 263,623 | 287,392 | 9,848 | 3.5 |
| 5131. Regular Overtime Pay | 47 | - | - | - | - | 0.0 |
| 5141. Social Security | 18,132 | 21,232 | 19,265 | 21,986 | 754 | 3.6 |
| 5150. Retirement | 41,126 | 44,089 | 44,089 | 45,642 | 1,553 | 3.5 |
| 5160. Medical & Workers Comp | 33,332 | 32,320 | 32,320 | 32,320 | - | 0.0 |
| Total Personal Services | 341,118 | 375,185 | 359,297 | 387,340 | 12,155 | 3.2 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 2,645 | 4,500 | 4,500 | 4,500 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 350 | 17,000 | 17,000 | 17,000 | - | 0.0 |
| 5211. Advertising & Publicity | 192 | 750 | 750 | 750 | - | 0.0 |
| 5212. Utility Services | 3,492 | 3,700 | 3,700 | 3,700 | - | 0.0 |
| 5220. Training & Travel | 165 | 2,293 | 1,000 | 2,293 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,129 | 2,129 | 2,129 | 2,129 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 771 | 850 | 850 | 850 | - | 0.0 |
| Total Contractual Services | 9,744 | 31,222 | 29,929 | 31,222 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 756 | 6,000 | 6,000 | 6,000 | - | 0.0 |
| 5320. Books/Education Material | 2,960 | 12,380 | 12,380 | 12,380 | - | 0.0 |
| Total Commodities | 3,716 | 18,380 | 18,380 | 18,380 | - | 0.0 |
| Other Charges | | | | | | |
| 5420. Litigation/Judicial Costs | - | 100 | 100 | 100 | - | 0.0 |
| Total Other Charges | - | 100 | 100 | 100 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 354,578 | 424,887 | 407,706 | 437,042 | 12,155 | 2.9 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (102,828) | (123,217) | (118,234) | (126,743) | (3,526) | 2.9 |
| Total Reduction of Costs | (102,828) | (123,217) | (118,234) | (126,743) | (3,526) | 2.9 |
| TOTAL NET EXPENDITURES | 251,750 | 301,670 | 289,472 | 310,299 | 8,629 | 2.9 |

GENERAL GOVERNMENT

845 Information Services

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 616,720 | 652,448 | 640,075 | 674,200 | 21,752 | 3.3 |
| 5131. Regular Overtime Pay | - | 3,590 | - | 2,500 | (1,090) | -30.4 |
| 5141. Social Security | 46,157 | 50,187 | 47,583 | 51,768 | 1,581 | 3.2 |
| 5150. Retirement | 106,515 | 104,415 | 104,415 | 107,474 | 3,059 | 2.9 |
| 5160. Medical & Workers Comp | 113,892 | 117,209 | 117,209 | 117,209 | - | 0.0 |
| Total Personal Services | 883,284 | 927,849 | 909,282 | 953,151 | 25,302 | 2.7 |
| Contractual Services | | | | | | |
| 5201. Rents | 3,606 | 3,650 | 3,650 | 3,650 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,067 | 1,175 | 1,175 | 1,175 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 237,723 | 125,000 | 143,567 | 125,000 | - | 0.0 |
| 5211. Advertising & Publicity | 3,927 | 5,500 | 5,500 | 5,500 | - | 0.0 |
| 5212. Utility Services | 71,149 | 97,775 | 97,775 | 97,775 | - | 0.0 |
| 5220. Training & Travel | 5,551 | 14,425 | 14,425 | 14,425 | - | 0.0 |
| 5235. Repair & Maintenance | 1,064 | 3,500 | 3,500 | 3,500 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 133,916 | 133,916 | 133,916 | 133,916 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 9,873 | 9,750 | 9,750 | 9,750 | - | 0.0 |
| Total Contractual Services | 467,876 | 394,691 | 413,258 | 394,691 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 7,319 | 12,520 | 12,520 | 12,520 | - | 0.0 |
| 5320. Books/Education Material | 495 | - | - | - | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 1,104 | - | - | - | - | 0.0 |
| Total Commodities | 8,918 | 12,520 | 12,520 | 12,520 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 1,360,078 | 1,335,060 | 1,335,060 | 1,360,362 | 25,302 | 1.9 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (17,000) | - | - | - | - | 0.0 |
| 5670. Recovered from Funds | (859,570) | (854,438) | (854,438) | (870,632) | (16,194) | 1.9 |
| Total Reduction of Costs | (876,570) | (854,438) | (854,438) | (870,632) | (16,194) | 1.9 |
| TOTAL NET EXPENDITURES | 483,508 | 480,622 | 480,622 | 489,730 | 9,108 | 1.9 |

GENERAL GOVERNMENT

846 Personnel

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 287,265 | 293,771 | 269,490 | 293,803 | 32 | 0.0 |
| 5131. Regular Overtime Pay | 113 | 1,087 | - | 1,109 | 22 | 2.0 |
| 5141. Social Security | 20,960 | 22,557 | 19,421 | 22,561 | 4 | 0.0 |
| 5150. Retirement | 44,223 | 46,490 | 46,490 | 46,483 | (7) | 0.0 |
| 5160. Medical & Workers Comp | 43,841 | 42,938 | 42,938 | 42,938 | - | 0.0 |
| Total Personal Services | 396,402 | 406,843 | 378,339 | 406,894 | 51 | 0.0 |
| Contractual Services | | | | | | |
| 5201. Rents | 166 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,903 | 3,590 | 3,590 | 3,590 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 69,478 | 70,000 | 70,000 | 70,000 | - | 0.0 |
| 5211. Advertising & Publicity | 13,784 | 10,000 | 10,000 | 10,000 | - | 0.0 |
| 5212. Utility Services | 2,714 | 2,975 | 2,975 | 2,975 | - | 0.0 |
| 5220. Training & Travel | 2,954 | 4,250 | 4,250 | 4,250 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,789 | 2,789 | 2,789 | 2,789 | - | 0.0 |
| Total Contractual Services | 93,788 | 93,604 | 93,604 | 93,604 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 6,721 | 22,785 | 22,785 | 22,785 | - | 0.0 |
| 5320. Books/Education Material | 498 | 850 | 850 | 850 | - | 0.0 |
| Total Commodities | 7,219 | 23,635 | 23,635 | 23,635 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | (2,000) | - | - | - | - | 0.0 |
| Total Other Charges | (2,000) | - | - | - | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 495,409 | 524,082 | 495,578 | 524,133 | 51 | 0.0 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (227,887) | (241,077) | (227,966) | (241,101) | (24) | 0.0 |
| Total Reduction of Costs | (227,887) | (241,077) | (227,966) | (241,101) | (24) | 0.0 |
| TOTAL NET EXPENDITURES | 267,522 | 283,005 | 267,612 | 283,032 | 27 | 0.0 |

GENERAL GOVERNMENT

854 Stationery Stores

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 54,063 | 54,384 | 55,181 | 55,701 | 1,317 | 2.4 |
| 5131. Regular Overtime Pay | 6,872 | 8,417 | 7,149 | 8,585 | 168 | 2.0 |
| 5141. Social Security | 4,577 | 4,804 | 4,653 | 4,918 | 114 | 2.4 |
| 5150. Retirement | 9,476 | 9,708 | 9,708 | 9,948 | 240 | 2.5 |
| 5160. Medical & Workers Comp | 11,024 | 10,688 | 10,688 | 10,688 | - | 0.0 |
| Total Personal Services | 86,012 | 88,001 | 87,379 | 89,840 | 1,839 | 2.1 |
| Contractual Services | | | | | | |
| 5201. Rents | 12,030 | 13,400 | 13,400 | 13,400 | - | 0.0 |
| 5206. Mailing & Delivery | 86,044 | 125,000 | 125,000 | 125,000 | - | 0.0 |
| 5212. Utility Services | 1,043 | 1,095 | 1,215 | 1,215 | 120 | 11.0 |
| 5236.13 Other Equipment Maint. | 2,922 | 5,425 | 5,425 | 5,425 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 4,405 | 4,250 | 4,250 | 4,250 | - | 0.0 |
| Total Contractual Services | 106,444 | 149,170 | 149,290 | 149,290 | 120 | 0.1 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 30,476 | 58,000 | 58,000 | 58,000 | - | 0.0 |
| Total Commodities | 30,476 | 58,000 | 58,000 | 58,000 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 222,932 | 295,171 | 294,669 | 297,130 | 1,959 | 0.7 |
| Reduction | | | | | | |
| 5670. Recovered from Funds | (147,135) | (194,812) | (194,482) | (196,106) | (1,294) | 0.7 |
| Total Reduction of Costs | (147,135) | (194,812) | (194,482) | (196,106) | (1,294) | 0.7 |
| TOTAL NET EXPENDITURES | 75,797 | 100,359 | 100,187 | 101,024 | 665 | 0.7 |

GENERAL GOVERNMENT

862 Finance

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|--------------------|----------------------|--------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 679,401 | 815,657 | 677,143 | 792,154 | (23,503) | -2.9 |
| 5131. Regular Overtime Pay | 1,471 | 3,808 | 504 | 3,884 | 76 | 2.0 |
| 5141. Social Security | 50,121 | 62,689 | 50,230 | 60,897 | (1,792) | -2.9 |
| 5150. Retirement | 115,716 | 129,310 | 129,310 | 125,812 | (3,498) | -2.7 |
| 5160. Medical & Workers Comp | 130,743 | 137,907 | 137,907 | 137,907 | - | 0.0 |
| Total Personal Services | 977,452 | 1,149,371 | 995,094 | 1,120,654 | (28,717) | -2.5 |
| Contractual Services | | | | | | |
| 5201. Rents | 1,216 | 1,700 | 1,700 | 1,700 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,155 | 1,635 | 1,635 | 1,635 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 158,786 | 40,000 | 40,000 | 40,000 | - | 0.0 |
| 5212. Utility Services | 6,054 | 5,975 | 5,975 | 5,975 | - | 0.0 |
| 5220. Training & Travel | 5,656 | 9,142 | 9,142 | 9,142 | - | 0.0 |
| 5235. Repair & Maintenance | - | 500 | 500 | 500 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 91,421 | 146,396 | 146,396 | 146,396 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 7,049 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| Total Contractual Services | 271,337 | 210,348 | 210,348 | 210,348 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 6,066 | 10,500 | 10,500 | 10,500 | - | 0.0 |
| 5320. Books/Education Material | - | 250 | 250 | 250 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 702 | 1,950 | 1,950 | 1,950 | - | 0.0 |
| Total Commodities | 6,768 | 12,700 | 12,700 | 12,700 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 1,255,557 | 1,372,419 | 1,218,142 | 1,343,702 | (28,717) | -2.1 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (991,890) | (1,084,212) | (962,332) | (1,061,524) | 22,688 | -2.1 |
| Total Reduction of Costs | (991,890) | (1,084,212) | (962,332) | (1,061,524) | 22,688 | -2.1 |
| TOTAL NET EXPENDITURES | 263,667 | 288,207 | 255,810 | 282,178 | (6,029) | -2.1 |

GENERAL GOVERNMENT

864 Business Office

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|--------------------|----------------------|--------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 510,874 | 552,638 | 479,862 | 549,389 | (3,249) | -0.6 |
| 5120. Salaries-PT/Seasonal Employ | - | - | 3,581 | - | - | 0.0 |
| 5131. Regular Overtime Pay | 7,757 | 16,851 | 11,396 | 17,188 | 337 | 2.0 |
| 5141. Social Security | 36,285 | 43,566 | 34,732 | 43,343 | (223) | -0.5 |
| 5150. Retirement | 81,696 | 89,885 | 89,885 | 89,834 | (51) | -0.1 |
| 5160. Medical & Workers Comp | 119,516 | 117,999 | 117,999 | 117,999 | - | 0.0 |
| Total Personal Services | 756,128 | 820,939 | 737,455 | 817,753 | (3,186) | -0.4 |
| Contractual Services | | | | | | |
| 5201. Rents | 1,575 | 2,600 | 2,600 | 2,600 | - | 0.0 |
| 5205. Printing & Dup. Charges | 1,690 | 10,000 | 10,000 | 10,000 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 9,940 | 8,500 | 8,500 | 8,500 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 75,256 | 89,000 | 89,000 | 148,000 | 59,000 | 66.3 |
| 5212. Utility Services | 7,959 | 9,330 | 9,330 | 9,330 | - | 0.0 |
| 5220. Training & Travel | 1,721 | 6,500 | 6,500 | 6,500 | - | 0.0 |
| 5235. Repair & Maintenance | 403 | - | - | - | - | 0.0 |
| 5236.13 Other Equipment Maint. | 74,204 | 154,938 | 154,938 | 154,938 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 17,645 | 25,699 | 25,699 | 25,699 | - | 0.0 |
| Total Contractual Services | 190,393 | 306,567 | 306,567 | 365,567 | 59,000 | 19.2 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 15,510 | 14,215 | 14,215 | 14,215 | - | 0.0 |
| 5320. Books/Education Material | - | 100 | 100 | 100 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 2,739 | 2,850 | 2,850 | 2,850 | - | 0.0 |
| Total Commodities | 18,249 | 17,165 | 17,165 | 17,165 | - | 0.0 |
| Other | | | | | | |
| 5410. Liability Insurance | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| Total Other Charges | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 968,433 | 1,148,334 | 1,064,850 | 1,204,148 | 55,814 | 4.9 |
| Reduction Costs | | | | | | |
| 5670. Recovered from Funds | (900,643) | (1,067,950) | (990,312) | (1,107,816) | (39,866) | 3.7 |
| Total Reduction of Costs | (900,643) | (1,067,950) | (990,312) | (1,107,816) | (39,866) | 3.7 |
| TOTAL NET EXPENDITURES | 67,790 | 80,384 | 74,538 | 96,332 | 15,948 | 19.8 |

POLICE

910 Police Supervision

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 218,321 | 202,112 | 192,774 | 213,648 | 11,536 | 5.7 |
| 5131. Regular Overtime Pay | - | 925 | 457 | 944 | 19 | 2.1 |
| 5141. Social Security | 15,944 | 15,532 | 14,261 | 16,416 | 884 | 5.7 |
| 5150. Retirement | 35,903 | 32,576 | 32,576 | 34,420 | 1,844 | 5.7 |
| 5160. Medical & Workers Comp | 32,630 | 31,962 | 31,962 | 31,962 | - | 0.0 |
| Total Personal Services | 302,798 | 283,107 | 272,030 | 297,390 | 14,283 | 5.0 |
| Contractual Services | | | | | | |
| 5206. Mailing & Delivery | 20 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,697 | 1,000 | 1,000 | 1,000 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 2,497 | - | - | - | - | 0.0 |
| 5212. Utility Services | 1,442 | 2,675 | 2,675 | 2,675 | - | 0.0 |
| 5220. Training & Travel | 2,447 | 3,250 | 3,250 | 3,250 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 5,593 | 5,593 | 5,593 | 5,593 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 8,477 | 12,805 | 12,805 | 12,805 | - | 0.0 |
| Total Contractual Services | 22,173 | 25,323 | 25,323 | 25,323 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 9,732 | 1,885 | 1,885 | 1,885 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 336 | 5,650 | 5,650 | 5,650 | - | 0.0 |
| Total Commodities | 10,068 | 7,535 | 7,535 | 7,535 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 335,039 | 315,965 | 304,888 | 330,248 | 14,283 | 4.5 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (113) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (113) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 334,926 | 315,965 | 304,888 | 330,248 | 14,283 | 4.5 |

POLICE

911 Investigations

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 497,265 | 548,828 | 497,157 | 546,997 | (1,831) | -0.3 |
| 5131. Regular Overtime Pay | 30,059 | 52,811 | 80,434 | 53,867 | 1,056 | 2.0 |
| 5141. Social Security | 40,493 | 46,025 | 42,621 | 45,966 | (59) | -0.1 |
| 5150. Retirement | 99,033 | 95,335 | 95,335 | 95,455 | 120 | 0.1 |
| 5160. Medical & Workers Comp | 129,204 | 116,762 | 116,762 | 116,762 | - | 0.0 |
| Total Personal Services | 796,054 | 859,761 | 832,309 | 859,047 | (714) | -0.1 |
| Contractual Services | | | | | | |
| 5210. Prof. & Contractual Ser. | 2,665 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5212. Utility Services | 1,945 | 12,200 | 12,200 | 12,200 | - | 0.0 |
| 5220. Training & Travel | (1,206) | 3,000 | 3,000 | 3,000 | - | 0.0 |
| 5235. Repair & Maintenance | 687 | - | - | - | - | 0.0 |
| 5236.13 Other Equipment Maint. | 11,096 | 11,096 | 11,096 | 11,096 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 61,114 | 47,000 | 47,000 | 47,000 | - | 0.0 |
| Total Contractual Services | 76,301 | 78,296 | 78,296 | 78,296 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 4,755 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 4,015 | 4,850 | 4,850 | 4,850 | - | 0.0 |
| Total Commodities | 8,770 | 9,850 | 9,850 | 9,850 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 17,706 | 17,706 | 17,706 | 17,706 | - | 0.0 |
| Total Other Charges | 17,706 | 17,706 | 17,706 | 17,706 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 898,831 | 965,613 | 938,161 | 964,899 | (714) | -0.1 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (810) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (810) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 898,021 | 965,613 | 938,161 | 964,899 | (714) | -0.1 |

POLICE

912 Staff Services

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 457,830 | 540,999 | 512,451 | 546,013 | 5,014 | 0.9 |
| 5131. Regular Overtime Pay | 7,760 | 5,548 | 12,426 | 5,659 | 111 | 2.0 |
| 5141. Social Security | 34,066 | 41,811 | 39,979 | 42,203 | 392 | 0.9 |
| 5150. Retirement | 68,343 | 85,335 | 85,335 | 86,404 | 1,069 | 1.3 |
| 5160. Medical & Workers Comp | 76,173 | 105,646 | 105,646 | 105,646 | - | 0.0 |
| Total Personal Services | 644,172 | 779,339 | 755,837 | 785,925 | 6,586 | 0.8 |
| Contractual Services | | | | | | |
| 5201. Rents | 2,213 | 3,250 | 3,250 | 3,250 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 440 | 410 | 410 | 410 | - | 0.0 |
| 5212. Utility Services | 3,324 | 4,110 | 4,110 | 4,110 | - | 0.0 |
| 5220. Training & Travel | 2,203 | 2,570 | 2,570 | 2,570 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 31,346 | 31,346 | 31,346 | 31,346 | - | 0.0 |
| Total Contractual Services | 39,526 | 41,686 | 41,686 | 41,686 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 7,450 | 3,565 | 3,565 | 3,565 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 1,408 | 3,650 | 3,650 | 3,650 | - | 0.0 |
| Total Commodities | 8,858 | 7,215 | 7,215 | 7,215 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 692,556 | 828,240 | 804,738 | 834,826 | 6,586 | 0.8 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (5,873) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (5,873) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 686,683 | 828,240 | 804,738 | 834,826 | 6,586 | 0.8 |

POLICE

913 Patrol

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 1,995,424 | 1,936,500 | 2,009,020 | 2,023,187 | 86,687 | 4.5 |
| 5131. Regular Overtime Pay | 107,137 | 165,113 | 165,752 | 172,500 | 7,387 | 4.5 |
| 5141. Social Security | 164,111 | 160,773 | 168,392 | 167,970 | 7,197 | 4.5 |
| 5150. Retirement | 340,367 | 334,500 | 334,500 | 349,559 | 15,059 | 4.5 |
| 5160. Medical & Workers Comp | 466,068 | 439,085 | 439,085 | 439,085 | - | 0.0 |
| Total Personal Services | 3,073,107 | 3,035,971 | 3,116,749 | 3,152,301 | 116,330 | 3.8 |
| Contractual Services | | | | | | |
| 5201. Rents | 244 | - | - | - | - | 0.0 |
| 5206. Mailing & Delivery | 34 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,110 | 150 | 150 | 150 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 2,244 | 1,300 | 1,300 | 1,300 | - | 0.0 |
| 5212. Utility Services | 66,432 | 69,170 | 69,170 | 69,170 | - | 0.0 |
| 5220. Training & Travel | (1,086) | 11,400 | 11,400 | 11,400 | - | 0.0 |
| 5235. Repair & Maintenance | 989 | 6,908 | 6,908 | 6,908 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 91,469 | 91,469 | 91,469 | 91,469 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 553,492 | 566,250 | 566,250 | 566,250 | - | 0.0 |
| Total Contractual Services | 714,928 | 746,647 | 746,647 | 746,647 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 51,567 | 56,140 | 56,140 | 56,140 | - | 0.0 |
| 5320. Books/Education Material | 74 | 1,280 | 1,280 | 1,280 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 26,784 | 22,750 | 22,750 | 22,750 | - | 0.0 |
| Total Commodities | 78,425 | 80,170 | 80,170 | 80,170 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 85,741 | 85,741 | 85,741 | 85,741 | - | 0.0 |
| Total Other Charges | 85,741 | 85,741 | 85,741 | 85,741 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 3,952,201 | 3,948,529 | 4,029,307 | 4,064,859 | 116,330 | 2.9 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (3,245) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (3,245) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 3,948,956 | 3,948,529 | 4,029,307 | 4,064,859 | 116,330 | 2.9 |

POLICE

915 Emergency Communications

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 391,051 | 450,700 | 356,112 | 469,742 | 19,042 | 4.2 |
| 5120. Salaries-PT/Seasonal Employ | - | - | 1,760 | - | - | 0.0 |
| 5131. Regular Overtime Pay | 91,095 | 39,608 | 75,676 | 40,400 | 792 | 2.0 |
| 5141. Social Security | 35,552 | 37,509 | 32,175 | 39,026 | 1,517 | 4.0 |
| 5150. Retirement | 70,554 | 77,352 | 77,352 | 81,424 | 4,072 | 5.3 |
| 5160. Medical & Workers Comp | 108,577 | 117,255 | 117,255 | 117,255 | - | 0.0 |
| Total Personal Services | 696,829 | 722,424 | 660,330 | 747,847 | 25,423 | 3.5 |
| Contractual Services | | | | | | |
| 5201. Rents | 9,350 | 8,000 | 8,000 | 8,000 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | - | 1,350 | 1,350 | 1,350 | - | 0.0 |
| 5212. Utility Services | 150 | 175 | 175 | 175 | - | 0.0 |
| 5220. Training & Travel | 1,490 | 1,200 | 1,200 | 1,200 | - | 0.0 |
| 5235. Repair & Maintenance | - | 1,800 | 1,800 | 1,800 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 5,277 | 5,277 | 5,277 | 5,277 | - | 0.0 |
| Total Contractual Services | 16,267 | 17,802 | 17,802 | 17,802 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 766 | 1,330 | 1,330 | 1,330 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 220 | 1,500 | 1,500 | 1,500 | - | 0.0 |
| Total Commodities | 986 | 2,830 | 2,830 | 2,830 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 6,163 | 6,163 | 6,163 | 6,163 | - | 0.0 |
| Total Other Charges | 6,163 | 6,163 | 6,163 | 6,163 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 720,245 | 749,219 | 687,125 | 774,642 | 25,423 | 3.4 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (344,049) | (349,843) | (337,426) | (354,929) | (5,086) | 1.5 |
| Total Reduction of Costs | (344,049) | (349,843) | (337,426) | (354,929) | (5,086) | 1.5 |
| TOTAL NET EXPENDITURES | 376,196 | 399,376 | 349,699 | 419,713 | 20,337 | 5.1 |

POLICE

916 Animal Control

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 137,551 | 173,027 | 159,626 | 173,018 | (9) | 0.0 |
| 5131. Regular Overtime Pay | 22,923 | 14,210 | 18,148 | 14,494 | 284 | 2.0 |
| 5141. Social Security | 11,594 | 14,324 | 12,793 | 14,345 | 21 | 0.1 |
| 5150. Retirement | 25,378 | 29,920 | 29,920 | 29,932 | 12 | 0.0 |
| 5160. Medical & Workers Comp | 43,046 | 52,723 | 52,723 | 52,723 | - | 0.0 |
| Total Personal Services | 240,492 | 284,204 | 273,210 | 284,512 | 308 | 0.1 |
| Contractual Services | | | | | | |
| 5201. Rents | 521 | 600 | 600 | 600 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 530 | 1,800 | 1,800 | 1,800 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 71,642 | 30,000 | 67,000 | 66,000 | 36,000 | 120.0 |
| 5210.203 Mowing Contract | 1,395 | 1,902 | 1,902 | 1,902 | - | 0.0 |
| 5212. Utility Services | 19,179 | 31,175 | 31,175 | 31,175 | - | 0.0 |
| 5220. Training & Travel | 320 | 1,000 | 1,000 | 1,000 | - | 0.0 |
| 5235. Repair & Maintenance | 19,926 | 10,300 | 10,300 | 10,300 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,354 | 3,654 | 3,654 | 3,654 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 18,650 | 20,500 | 20,500 | 20,500 | - | 0.0 |
| Total Contractual Services | 134,517 | 100,931 | 137,931 | 136,931 | 36,000 | 35.7 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 42,304 | 24,360 | 24,360 | 24,360 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 1,763 | 800 | 1,225 | 1,500 | 700 | 87.5 |
| Total Commodities | 44,067 | 25,160 | 25,585 | 25,860 | 700 | 2.8 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,959 | 3,959 | 3,959 | 3,959 | - | 0.0 |
| Total Other Charges | 3,959 | 3,959 | 3,959 | 3,959 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 423,035 | 414,254 | 440,685 | 451,262 | 37,008 | 8.9 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (31,035) | (2,400) | (2,400) | (2,400) | - | 0.0 |
| Total Reduction of Costs | (31,035) | (2,400) | (2,400) | (2,400) | - | 0.0 |
| TOTAL NET EXPENDITURES | 392,000 | 411,854 | 438,285 | 448,862 | 37,008 | 9.0 |

POLICE

917 School Resource Officer Prog.

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 126,741 | 125,841 | 134,195 | 129,191 | 3,350 | 2.7 |
| 5120. Salaries-PT/Seasonal Employ | 17,539 | 31,260 | 10,106 | 31,688 | 428 | 1.4 |
| 5131. Regular Overtime Pay | 1,011 | 5,610 | 6,636 | 5,722 | 112 | 2.0 |
| 5141. Social Security | 10,221 | 12,447 | 10,787 | 12,745 | 298 | 2.4 |
| 5150. Retirement | 20,125 | 20,809 | 20,809 | 21,335 | 526 | 2.5 |
| 5160. Medical & Workers Comp | 28,517 | 32,765 | 32,765 | 32,765 | - | 0.0 |
| Total Personal Services | 204,154 | 228,732 | 215,298 | 233,446 | 4,714 | 2.1 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 40 | 90 | 90 | 90 | - | 0.0 |
| 5220. Training & Travel | 299 | 3,900 | 3,900 | 3,900 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 1,072 | 1,072 | 1,072 | 1,072 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 19,052 | 25,500 | 25,500 | 25,500 | - | 0.0 |
| Total Contractual Services | 20,463 | 30,562 | 30,562 | 30,562 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 93 | 2,140 | 2,140 | 2,140 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 1,650 | 1,050 | 1,050 | 1,050 | - | 0.0 |
| Total Commodities | 1,743 | 3,190 | 3,190 | 3,190 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,303 | 3,303 | 3,303 | 3,303 | - | 0.0 |
| Total Other Charges | 3,303 | 3,303 | 3,303 | 3,303 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 229,663 | 265,787 | 252,353 | 270,501 | 4,714 | 1.8 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (9,405) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (9,405) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 220,258 | 265,787 | 252,353 | 270,501 | 4,714 | 1.8 |

FIRE

921 Fire Supervision

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 155,459 | 159,592 | 160,784 | 163,763 | 4,171 | 2.6 |
| 5131. Regular Overtime Pay | 2,699 | 898 | 3,885 | 916 | 18 | 2.0 |
| 5141. Social Security | 11,554 | 12,277 | 11,888 | 12,598 | 321 | 2.6 |
| 5150. Retirement | 24,737 | 25,356 | 25,356 | 25,998 | 642 | 2.5 |
| 5160. Medical & Workers Comp | 22,167 | 21,595 | 21,595 | 21,595 | - | 0.0 |
| Total Personal Services | 216,616 | 219,718 | 223,508 | 224,870 | 5,152 | 2.3 |
| Contractual Services | | | | | | |
| 5201. Rents | 1,274 | 1,400 | 1,400 | 1,400 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 600 | 500 | 500 | 500 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 74 | 500 | 500 | 500 | - | 0.0 |
| 5212. Utility Services | 8,469 | 7,575 | 7,575 | 7,575 | - | 0.0 |
| 5220. Training & Travel | 1,340 | 1,640 | 1,640 | 1,640 | - | 0.0 |
| 5235. Repair & Maintenance | 223 | - | - | - | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,714 | 2,714 | 2,714 | 2,714 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 7,948 | 6,867 | 6,867 | 6,867 | - | 0.0 |
| Total Contractual Services | 22,642 | 21,196 | 21,196 | 21,196 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 3,842 | 3,000 | 3,000 | 3,000 | - | 0.0 |
| 5320. Books/Education Material | - | 400 | 400 | 400 | - | 0.0 |
| Total Commodities | 3,842 | 3,400 | 3,400 | 3,400 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 243,100 | 244,314 | 248,104 | 249,466 | 5,152 | 2.1 |
| TOTAL NET EXPENDITURES | 243,100 | 244,314 | 248,104 | 249,466 | 5,152 | 2.1 |

FIRE

922 Fire Prevention

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 89,472 | 134,161 | 135,724 | 138,740 | 4,579 | 3.4 |
| 5131. Regular Overtime Pay | - | - | 2,840 | - | - | 0.0 |
| 5141. Social Security | 6,334 | 10,263 | 9,715 | 10,614 | 351 | 3.4 |
| 5150. Retirement | 13,260 | 21,600 | 21,600 | 22,144 | 544 | 2.5 |
| 5160. Medical & Workers Comp | 10,939 | 21,190 | 21,190 | 21,190 | - | 0.0 |
| Total Personal Services | 120,005 | 187,214 | 191,069 | 192,688 | 5,474 | 2.9 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 725 | 2,000 | 2,000 | 2,000 | - | 0.0 |
| 5210.08 Prof. & Contractual Ser. | 18,320 | 775 | 775 | 775 | - | 0.0 |
| 5212. Utility Services | 705 | 800 | 800 | 800 | - | 0.0 |
| 5220. Training & Travel | 2,646 | 4,025 | 4,025 | 4,025 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,204 | 2,204 | 2,204 | 2,204 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 12,260 | 8,700 | 8,700 | 8,700 | - | 0.0 |
| Total Contractual Services | 36,860 | 18,504 | 18,504 | 18,504 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 5,877 | 10,250 | 10,250 | 10,250 | - | 0.0 |
| 5320. Books/Education Material | 591 | 1,000 | 1,000 | 1,000 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 470 | 535 | 535 | 535 | - | 0.0 |
| Total Commodities | 6,938 | 11,785 | 11,785 | 11,785 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 163,803 | 217,503 | 221,358 | 222,977 | 5,474 | 2.5 |
| TOTAL NET EXPENDITURES | 163,803 | 217,503 | 221,358 | 222,977 | 5,474 | 2.5 |

FIRE

923 Firefighting

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 1,954,213 | 2,070,059 | 1,957,713 | 2,059,312 | (10,747) | -0.5 |
| 5120. Salaries-PT/Seasonal Employ | - | - | 4,495 | - | - | 0.0 |
| 5131. Regular Overtime Pay | 317,486 | 488,000 | 235,207 | 488,000 | - | 0.0 |
| 5141. Social Security | 167,845 | 195,692 | 162,600 | 194,869 | (823) | -0.4 |
| 5150. Retirement | 388,852 | 405,206 | 405,206 | 403,476 | (1,730) | -0.4 |
| 5160. Medical & Workers Comp | 454,541 | 437,822 | 437,822 | 437,822 | - | 0.0 |
| Total Personal Services | 3,282,937 | 3,596,779 | 3,203,043 | 3,583,479 | (13,300) | -0.4 |
| Contractual Services | | | | | | |
| 5201. Rents | 191 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,969 | 460 | 460 | 460 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 23,563 | 17,420 | 17,420 | 17,420 | - | 0.0 |
| 5212. Utility Services | 87,654 | 86,050 | 86,050 | 86,050 | - | 0.0 |
| 5220. Training & Travel | 38,667 | 35,000 | 35,000 | 35,000 | - | 0.0 |
| 5235. Repair & Maintenance | 39,474 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 32,579 | 58,625 | 58,625 | 58,625 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 392,248 | 380,000 | 380,000 | 380,000 | - | 0.0 |
| Total Contractual Services | 616,345 | 582,555 | 582,555 | 582,555 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 87,079 | 60,000 | 60,000 | 60,000 | - | 0.0 |
| 5320. Books/Education Material | 75 | 4,500 | 4,500 | 4,500 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 29,921 | 42,920 | 42,920 | 42,920 | - | 0.0 |
| Total Commodities | 117,075 | 107,420 | 107,420 | 107,420 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 50,173 | 50,173 | 50,173 | 50,173 | - | 0.0 |
| Total Other Charges | 50,173 | 50,173 | 50,173 | 50,173 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 4,066,530 | 4,336,927 | 3,943,191 | 4,323,627 | (13,300) | -0.3 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | 1,590 | - | - | - | - | 0.0 |
| Total Reduction of Costs | 1,590 | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 4,068,120 | 4,336,927 | 3,943,191 | 4,323,627 | (13,300) | -0.3 |

FIRE

924 Fire Stations

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5210. Prof. & Contractual Ser. | 4,350 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5212. Utility Services | 53,889 | 70,855 | 55,655 | 68,255 | (2,600) | -3.7 |
| 5235. Repair & Maintenance | 29,652 | 30,702 | 30,702 | 33,302 | 2,600 | 8.5 |
| 5236.13 Other Equipment Maint. | 4,865 | 4,865 | 4,865 | 4,865 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 2,427 | 2,200 | 2,200 | 2,200 | - | 0.0 |
| Total Contractual Services | 95,183 | 113,622 | 98,422 | 113,622 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 22,857 | 21,090 | 21,090 | 21,090 | - | 0.0 |
| Total Commodities | 22,857 | 21,090 | 21,090 | 21,090 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 1,950 | 1,950 | 1,950 | 1,950 | - | 0.0 |
| Total Other Charges | 1,950 | 1,950 | 1,950 | 1,950 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 119,990 | 136,662 | 121,462 | 136,662 | - | 0.0 |
| TOTAL NET EXPENDITURES | 119,990 | 136,662 | 121,462 | 136,662 | - | 0.0 |

PUBLIC WORKS

930 Public Works Supervision

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 235,406 | 242,362 | 235,687 | 241,963 | (399) | -0.2 |
| 5131. Regular Overtime Pay | 53 | 942 | - | 961 | 19 | 2.0 |
| 5141. Social Security | 16,606 | 18,613 | 16,168 | 18,584 | (29) | -0.2 |
| 5150. Retirement | 45,227 | 38,689 | 38,689 | 38,901 | 212 | 0.5 |
| 5160. Medical & Workers Comp | 59,867 | 43,320 | 43,320 | 43,320 | - | 0.0 |
| Total Personal Services | 357,159 | 343,926 | 333,864 | 343,729 | (197) | -0.1 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 735 | 750 | 750 | 750 | - | 0.0 |
| 5212. Utility Services | 6,694 | 5,850 | 5,850 | 5,850 | - | 0.0 |
| 5220. Training & Travel | 2,249 | 4,000 | 4,000 | 4,000 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 6,065 | 13,745 | 13,745 | 13,745 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 12,196 | 11,022 | 11,022 | 11,022 | - | 0.0 |
| Total Contractual Services | 27,939 | 35,367 | 35,367 | 35,367 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 2,856 | 2,200 | 2,200 | 2,200 | - | 0.0 |
| 5320. Books/Education Material | 480 | 250 | 250 | 250 | - | 0.0 |
| Total Commodities | 3,336 | 2,450 | 2,450 | 2,450 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 388,434 | 381,743 | 371,681 | 381,546 | (197) | -0.1 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (369,012) | (362,655) | (353,096) | (362,469) | 186 | -0.1 |
| Total Reduction of Costs | (369,012) | (362,655) | (353,096) | (362,469) | 186 | -0.1 |
| TOTAL NET EXPENDITURES | 19,422 | 19,088 | 18,585 | 19,077 | (11) | -0.1 |

PUBLIC WORKS

935 Engineering

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 273,386 | 303,466 | 283,663 | 315,367 | 11,901 | 3.9 |
| 5131. Regular Overtime Pay | - | 1,087 | - | 1,109 | 22 | 2.0 |
| 5141. Social Security | 20,310 | 23,298 | 21,144 | 24,210 | 912 | 3.9 |
| 5150. Retirement | 38,891 | 48,148 | 48,148 | 50,035 | 1,887 | 3.9 |
| 5160. Medical & Workers Comp | 44,007 | 53,330 | 53,330 | 53,330 | - | 0.0 |
| Total Personal Services | 376,594 | 429,329 | 406,285 | 444,051 | 14,722 | 3.4 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 1,265 | 1,305 | 1,305 | 1,305 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 8,100 | 4,500 | 4,500 | 4,500 | - | 0.0 |
| 5211. Advertising & Publicity | - | 1,000 | 1,000 | 1,000 | - | 0.0 |
| 5212. Utility Services | 5,381 | 5,800 | 5,800 | 5,800 | - | 0.0 |
| 5220. Training & Travel | 1,934 | 2,500 | 2,500 | 2,500 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 4,123 | 4,353 | 4,353 | 4,353 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 20,946 | 22,612 | 22,612 | 22,612 | - | 0.0 |
| Total Contractual Services | 41,749 | 42,070 | 42,070 | 42,070 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 8,316 | 3,380 | 3,380 | 3,380 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 1,241 | 450 | 450 | 450 | - | 0.0 |
| Total Commodities | 9,557 | 3,830 | 3,830 | 3,830 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| Total Other Charges | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 431,563 | 478,892 | 455,848 | 493,614 | 14,722 | 3.1 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (280,517) | (311,279) | (296,302) | (320,849) | (9,570) | 3.1 |
| Total Reduction of Costs | (280,517) | (311,279) | (296,302) | (320,849) | (9,570) | 3.1 |
| TOTAL NET EXPENDITURES | 151,046 | 167,613 | 159,546 | 172,765 | 5,152 | 3.1 |

PUBLIC WORKS

942 State Highway Maintenance

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|--------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|----------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual | | | | | | |
| 5210. Prof. & Contractual Ser. | 13,950 | 12,000 | 12,000 | 12,000 | - | 0.0 |
| 5210.203 Mowing Contract | 95,932 | 101,070 | 105,150 | 105,070 | 4,000 | 4.0 |
| 5210.205 Litter Contract | - | 5,568 | 1,488 | 1,488 | (4,080) | -73.3 |
| 5236.15 Street Sweeping | 29,593 | 33,055 | 33,055 | 33,055 | - | 0.0 |
| 5235. Repair & Maintenance | 8,088 | 88,397 | 88,397 | 88,397 | - | 0.0 |
| Total Contractual Services | 147,563 | 240,090 | 240,090 | 240,010 | (80) | 0.0 |
| TOTAL GROSS EXPENDITURES | 147,563 | 240,090 | 240,090 | 240,010 | (80) | 0.0 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (53,087) | (141,175) | (141,175) | (141,175) | - | 0.0 |
| Total Reduction of Costs | (53,087) | (141,175) | (141,175) | (141,175) | - | 0.0 |
| TOTAL NET EXPENDITURES | 94,476 | 98,915 | 98,915 | 98,835 | (80) | -0.1 |

PUBLIC WORKS

943 General Maintenance

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 500 | - | - | - | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 200 | 25,000 | 25,000 | 25,000 | - | 0.0 |
| 5210.202 Custodial Contract | 4,728 | 4,950 | 4,886 | 5,000 | 50 | 1.0 |
| 5210.203 Mowing Contract | 148,764 | 155,120 | 163,195 | 165,000 | 9,880 | 6.4 |
| 5210.205 Litter Contract | 11,450 | 11,790 | 11,668 | 11,970 | 180 | 1.5 |
| 5236.15 Street Sweeping | 9,251 | 9,590 | 9,590 | 9,590 | - | 0.0 |
| 5212. Utility Services | 27,164 | 35,365 | 29,865 | 31,865 | (3,500) | -9.9 |
| 5235. Repair & Maintenance | 150,881 | 116,750 | 116,750 | 116,750 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 450 | - | - | - | - | 0.0 |
| Total Contractual Services | 353,388 | 358,565 | 360,954 | 365,175 | 6,610 | 1.8 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 553 | - | - | - | - | 0.0 |
| Total Commodities | 553 | - | - | - | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 498 | 498 | 498 | 498 | - | 0.0 |
| Total Other Charges | 498 | 498 | 498 | 498 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 354,439 | 359,063 | 361,452 | 365,673 | 6,610 | 1.8 |
| TOTAL NET EXPENDITURES | 354,439 | 359,063 | 361,452 | 365,673 | 6,610 | 1.8 |

PUBLIC WORKS

946 Central Service Center

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5201. Rents | 6,244 | 6,500 | 6,500 | 6,500 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 10,032 | 5,000 | 20,000 | 10,000 | 5,000 | 100.0 |
| 5210.202 Custodial Contract | 45,720 | 47,100 | 47,100 | 48,100 | 1,000 | 2.1 |
| 5210.203 Mowing Contract | 4,804 | 6,545 | 5,000 | 5,000 | (1,545) | -23.6 |
| 5212. Utility Services | 218,015 | 249,365 | 201,617 | 244,295 | (5,070) | -2.0 |
| 5235. Repair & Maintenance | 266,303 | 210,962 | 210,962 | 210,962 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 606 | 1,750 | 1,750 | 1,750 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 3,258 | - | - | - | - | 0.0 |
| Total Contractual Services | 554,982 | 527,222 | 492,929 | 526,607 | (615) | -0.1 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 141 | 2,000 | 2,000 | 2,000 | - | 0.0 |
| Total Commodities | 141 | 2,000 | 2,000 | 2,000 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 15,136 | 15,136 | 15,136 | 15,136 | - | 0.0 |
| Total Other Charges | 15,136 | 15,136 | 15,136 | 15,136 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 570,259 | 544,358 | 510,065 | 543,743 | (615) | -0.1 |
| Reduction of Costs | | | | | | |
| 5600. Recovered from Users | (140) | - | - | - | - | 0.0 |
| 5670. Recovered from Funds | (433,290) | (413,711) | (387,650) | (413,355) | 356 | -0.1 |
| Total Reduction of Costs | (433,430) | (413,711) | (387,650) | (413,355) | 356 | -0.1 |
| TOTAL NET EXPENDITURES | 136,829 | 130,647 | 122,415 | 130,388 | (259) | -0.2 |

PUBLIC WORKS

948 Municipal Building

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5210. Prof. & Contractual Ser. | 1,633 | 4,055 | 4,055 | 4,055 | - | 0.0 |
| 5210.20 Custodial Contract | 32,395 | 34,050 | 34,050 | 34,050 | - | 0.0 |
| 5210.203 Mowing Contract | 3,211 | 4,240 | 4,240 | 4,240 | - | 0.0 |
| 5236.15 Street Sweeping | 804 | 825 | 825 | 825 | - | 0.0 |
| 5212. Utility Services | 72,581 | 84,850 | 77,350 | 84,850 | - | 0.0 |
| 5235. Repair & Maintenance | 118,392 | 126,690 | 126,690 | 126,690 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 11,680 | 11,670 | 11,670 | 11,670 | - | 0.0 |
| Total Contractual Services | 240,696 | 266,380 | 258,880 | 266,380 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 66 | 200 | 200 | 200 | - | 0.0 |
| Total Commodities | 66 | 200 | 200 | 200 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 7,501 | 7,501 | 7,501 | 7,501 | - | 0.0 |
| Total Other Charges | 7,501 | 7,501 | 7,501 | 7,501 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 248,263 | 274,081 | 266,581 | 274,081 | - | 0.0 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (79,444) | (87,705) | (85,305) | (87,705) | - | 0.0 |
| Total Reduction of Costs | (79,444) | (87,705) | (85,305) | (87,705) | - | 0.0 |
| TOTAL NET EXPENDITURES | 168,819 | 186,376 | 181,276 | 186,376 | - | 0.0 |

PUBLIC WORKS

951 Stormwater

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 9,264 | - | - | - | - | 0.0 |
| 5141. Social Security | 709 | - | - | - | - | 0.0 |
| Total Personal Services | 9,973 | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 4,210 | 3,500 | 3,500 | 3,500 | - | 0.0 |
| 5210.08 Prof. & Contractual Ser. | 257,500 | 121,500 | 121,500 | 121,500 | - | 0.0 |
| 5220. Training & Travel | 1,198 | - | - | - | - | 0.0 |
| 5235. Repair & Maint. | 7,354 | 70,000 | 70,000 | 70,000 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 172 | - | - | - | - | 0.0 |
| Total Contractual Services | 270,434 | 195,000 | 195,000 | 195,000 | - | 0.0 |
| Commodities | | | | | | |
| Total Commodities | 1,085 | - | - | - | - | 0.0 |
| Capital Expenditures | | | | | | |
| 5500 Capital Expenditures | 92,605 | - | - | - | - | 0.0 |
| Total Capital Expenditures | 92,605 | - | - | - | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 374,097 | 195,000 | 195,000 | 195,000 | - | 0.0 |
| Reduction of Costs | | | | | | |
| Total Reduction of Costs | (179,096) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 195,001 | 195,000 | 195,000 | 195,000 | - | 0.0 |

PUBLIC WORKS

953 Traffic Control & Lights

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|----------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5212. Utility Services | 1,102,502 | 1,169,165 | 1,142,000 | 1,210,000 | 40,835 | 3.5 |
| 5235. Repair & Maintenance | 1,919 | 19,300 | 19,300 | 19,300 | - | 0.0 |
| Total Contractual Services | 1,104,421 | 1,188,465 | 1,161,300 | 1,229,300 | 40,835 | 3.4 |
| TOTAL GROSS EXPENDITURES | 1,104,421 | 1,188,465 | 1,161,300 | 1,229,300 | 40,835 | 3.4 |
| TOTAL NET EXPENDITURES | 1,104,421 | 1,188,465 | 1,161,300 | 1,229,300 | 40,835 | 3.4 |

COMMUNITY DEVELOPMENT

960 Comm Dev Supervision

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 166,828 | 176,335 | 176,535 | 180,863 | 4,528 | 2.6 |
| 5131. Regular Overtime Pay | - | 544 | - | 555 | 11 | 2.0 |
| 5141. Social Security | 11,880 | 13,531 | 12,374 | 13,878 | 347 | 2.6 |
| 5150. Retirement | 27,840 | 28,397 | 28,397 | 29,112 | 715 | 2.5 |
| 5160. Medical & Workers Comp | 32,697 | 32,108 | 32,108 | 32,108 | - | 0.0 |
| Total Personal Services | 239,245 | 250,915 | 249,414 | 256,516 | 5,601 | 2.2 |
| Contractual Services | | | | | | |
| 5201. Rents | 4,594 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5206. Mail & Delivery | 20 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 1,150 | 1,800 | 1,800 | 1,800 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 46,799 | 10,000 | 10,000 | 20,000 | 10,000 | 100.0 |
| 5211. Advertising & Publicity | 1,726 | 750 | 750 | 750 | - | 0.0 |
| 5212. Utility Services | 4,150 | 3,600 | 3,600 | 3,600 | - | 0.0 |
| 5220. Training & Travel | 4,087 | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5235. Repair & Maintenance | 75 | - | - | - | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,242 | 49,482 | 49,482 | 39,482 | (10,000) | -20.2 |
| 5289. Vehicle/Equip Use Charge | 5,178 | 4,005 | 4,005 | 4,005 | - | 0.0 |
| Total Contractual Services | 70,021 | 79,637 | 79,637 | 79,637 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 6,525 | 2,110 | 4,110 | 4,110 | 2,000 | 94.8 |
| Total Commodities | 6,525 | 2,110 | 4,110 | 4,110 | 2,000 | 94.8 |
| TOTAL GROSS EXPENDITURES | 315,791 | 332,662 | 333,161 | 340,263 | 7,601 | 2.3 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (132,631) | (139,718) | (139,928) | (142,910) | (3,192) | 2.3 |
| Total Reduction of Costs | (132,631) | (139,718) | (139,928) | (142,910) | (3,192) | 2.3 |
| TOTAL NET EXPENDITURES | 183,160 | 192,944 | 193,233 | 197,353 | 4,409 | 2.3 |

COMMUNITY DEVELOPMENT

962 Planning Office

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 108,058 | 112,671 | 118,918 | 127,253 | 14,582 | 12.9 |
| 5141. Social Security | 7,956 | 8,619 | 8,772 | 9,735 | 1,116 | 12.9 |
| 5150. Retirement | 19,682 | 18,140 | 18,140 | 20,488 | 2,348 | 12.9 |
| 5160. Medical & Workers Comp | 21,731 | 21,464 | 21,464 | 21,464 | - | 0.0 |
| Total Personal Services | 157,427 | 160,894 | 167,294 | 178,940 | 18,046 | 11.2 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 838 | 1,500 | 1,500 | 1,500 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 302 | 500 | 500 | 500 | - | 0.0 |
| 5211. Advertising & Publicity | 558 | 730 | 730 | 730 | - | 0.0 |
| 5212. Utility Services | 1,348 | 1,575 | 1,575 | 1,575 | - | 0.0 |
| 5220. Training & Travel | 2,722 | 1,800 | 1,800 | 1,800 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 1,244 | 1,244 | 1,244 | 1,244 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 3,152 | 2,310 | 2,310 | 2,310 | - | 0.0 |
| Total Contractual Services | 10,164 | 9,659 | 9,659 | 9,659 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 2,586 | 4,000 | 2,000 | 2,000 | (2,000) | -50.0 |
| 5320. Books/Education Material | 118 | 450 | 450 | 450 | - | 0.0 |
| Total Commodities | 2,704 | 4,450 | 2,450 | 2,450 | (2,000) | -44.9 |
| TOTAL GROSS EXPENDITURES | 170,295 | 175,003 | 179,403 | 191,049 | 16,046 | 9.2 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (59,603) | (61,250) | (62,790) | (66,866) | (5,616) | 9.2 |
| Total Reduction of Costs | (59,603) | (61,250) | (62,790) | (66,866) | (5,616) | 9.2 |
| TOTAL NET EXPENDITURES | 110,692 | 113,753 | 116,613 | 124,183 | 10,430 | 9.2 |

COMMUNITY DEVELOPMENT

966 Code Enforcement

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 294,274 | 303,043 | 304,067 | 311,465 | 8,422 | 2.8 |
| 5120. Salaries-PT/Seasonal Employ | 665 | 8,832 | 1,206 | 8,500 | (332) | -3.8 |
| 5131. Regular Overtime Pay | - | 1,087 | - | 1,109 | 22 | 2.0 |
| 5141. Social Security | 20,250 | 23,942 | 20,997 | 24,562 | 620 | 2.6 |
| 5150. Retirement | 47,292 | 48,482 | 48,482 | 49,713 | 1,231 | 2.5 |
| 5160. Medical & Workers Comp | 54,664 | 53,641 | 53,641 | 53,641 | - | 0.0 |
| Total Personal Services | 417,145 | 439,027 | 428,393 | 448,990 | 9,963 | 2.3 |
| Contractual Services | | | | | | |
| 5201. Rents | 143 | - | - | - | - | 0.0 |
| 5206. Mailing & Delivery | 7 | - | - | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 998 | 1,200 | 1,200 | 1,200 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 20,215 | 15,500 | 15,500 | 15,500 | - | 0.0 |
| 5211. Advertising & Publicity | 1,017 | 1,300 | 1,300 | 1,300 | - | 0.0 |
| 5212. Utility Services | 7,078 | 9,725 | 9,725 | 9,725 | - | 0.0 |
| 5220. Training & Travel | 2,407 | 4,725 | 4,725 | 4,725 | - | 0.0 |
| 5235. Repair & Maintenance | 785 | 335 | 335 | 335 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 3,186 | 3,186 | 3,186 | 3,186 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 26,997 | 29,122 | 29,122 | 29,122 | - | 0.0 |
| Total Contractual Services | 62,833 | 65,093 | 65,093 | 65,093 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 4,425 | 5,740 | 5,740 | 5,740 | - | 0.0 |
| 5320. Books/Education Material | 3,226 | 1,500 | 1,500 | 1,500 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 348 | 960 | 960 | 960 | - | 0.0 |
| Total Commodities | 7,999 | 8,200 | 8,200 | 8,200 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| 5499. Elections/Contingency/Other | 111 | - | - | - | - | 0.0 |
| Total Other Charges | 3,774 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 491,751 | 515,983 | 505,349 | 525,946 | 9,963 | 1.9 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (88,515) | (92,876) | (90,962) | (94,670) | (1,794) | 1.9 |
| Total Reduction of Costs | (88,515) | (92,876) | (90,962) | (94,670) | (1,794) | 1.9 |
| TOTAL NET EXPENDITURES | 403,236 | 423,107 | 414,387 | 431,276 | 8,169 | 1.9 |

COMMUNITY DEVELOPMENT

967 Housing Initiatives

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|---------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5210.07 Acquire/Demolition | 67,017 | 100,000 | 100,000 | 100,000 | - | 0.0 |
| Total Contractual Services | 67,017 | 100,000 | 100,000 | 100,000 | - | 0.0 |
| Other Charges | | | | | | |
| 5430.20 Land Bank | - | 20,000 | 20,000 | 20,000 | - | 0.0 |
| 5430.30 AHO Expenditures | 28,556 | 28,000 | 28,000 | 28,000 | - | 0.0 |
| 5494. Property/Other Taxes | 1,862 | - | 4,093 | - | - | 0.0 |
| Total Other Charges | 30,418 | 48,000 | 52,093 | 48,000 | - | 0.0 |
| Capital Expenditures | | | | | | |
| 5501. Land | - | - | 10,500 | - | - | 0.0 |
| Total Capital Expenditures | - | - | 10,500 | - | - | - |
| TOTAL GROSS EXPENDITURES | 97,435 | 148,000 | 162,593 | 148,000 | - | 0.0 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (12,288) | (15,500) | (17,015) | (15,500) | - | 0.0 |
| Total Reduction of Costs | (12,288) | (15,500) | (17,015) | (15,500) | - | 0.0 |
| TOTAL NET EXPENDITURES | 85,147 | 132,500 | 145,578 | 132,500 | - | 0.0 |

COMMUNITY DEVELOPMENT

963 Economic Development

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|------------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|----------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5210. 131 Economic Dev Consultants | 108,000 | 108,000 | 108,000 | 108,000 | - | 0.0 |
| Total Contractual Services | 108,000 | 108,000 | 108,000 | 108,000 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 108,000 | 108,000 | 108,000 | 108,000 | - | 0.0 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (48,719) | (48,720) | (48,720) | (48,720) | - | 0.0 |
| Total Reduction of Costs | (48,719) | (48,720) | (48,720) | (48,720) | - | 0.0 |
| TOTAL NET EXPENDITURES | 59,281 | 59,280 | 59,280 | 59,280 | - | 0.0 |

COMMUNITY/ECONOMIC DEVELOPMENT

964 Marketing & Tourism

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|---------------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|----------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Other Economic Development Activities | | | | | | |
| 5432.11 OR Chamber of Commerce | 145,000 | 175,000 | 175,000 | 175,000 | - | 0.0 |
| 5432.12 Conv & Visitors Bureau | 365,000 | 380,000 | 380,000 | 380,000 | - | 0.0 |
| 5432.15 Roane Alliance | 11,200 | 10,000 | 10,000 | 10,000 | - | 0.0 |
| 5432.61 Innovation Valley | 2,500 | 7,500 | - | - | (7,500) | -100.0 |
| 5432.7 ACEDA | 15,000 | 15,000 | 15,000 | 15,000 | - | 0.0 |
| | 538,700 | 587,500 | 580,000 | 580,000 | (7,500) | -1.3 |
| TOTAL GROSS EXPENDITURES | 538,700 | 587,500 | 580,000 | 580,000 | (7,500) | -1.3 |
| Reduction of Costs | | | | | | |
| 5670. Recovered from Funds | (151,375) | (174,277) | (174,277) | (174,277) | - | 0.0 |
| Total Reduction of Costs | (151,375) | (174,277) | (174,277) | (174,277) | - | 0.0 |
| TOTAL NET EXPENDITURES | 387,325 | 413,223 | 405,723 | 405,723 | (7,500) | -1.8 |

COMMUNITY/ECONOMIC DEVELOPMENT

969 Special Events

| | ACTUAL FY 2020 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|----------|
| Personal Services | | | | | | |
| Total Personal Services | - | - | - | - | - | 0.0 |
| Contractual Services | | | | | | |
| 5201. Rents | - | 2,000 | 2,000 | 2,000 | - | 0.0 |
| 5210.08 Prof. & Contractual Ser. | 7,366 | - | - | - | - | 0.0 |
| 5235. City Labor/Materials | 38,063 | 13,000 | 13,000 | 13,000 | - | 0.0 |
| Total Contractual Services | 45,429 | 15,000 | 15,000 | 15,000 | - | 0.0 |
| Commodities | | | | | | |
| Total Commodities | 440 | - | - | - | - | 0.0 |
| Other Charges | | | | | | |
| 5430. Secret City Festival | 50,000 | 65,000 | 65,000 | 65,000 | - | 0.0 |
| 5430. Fireworks | 24,950 | 25,000 | 25,000 | 12,500 | (12,500) | -50.0 |
| Total Other Charges | 74,950 | 90,000 | 90,000 | 77,500 | (12,500) | -13.9 |
| TOTAL GROSS EXPENDITURES | 120,819 | 105,000 | 105,000 | 92,500 | (12,500) | -11.9 |
| TOTAL NET EXPENDITURES | 120,819 | 105,000 | 105,000 | 92,500 | (12,500) | -11.9 |

RECREATION & PARKS

970 Recreation Supervision

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 126,986 | 132,272 | 134,011 | 134,086 | 1,814 | 1.4 |
| 5131. Regular Overtime Pay | - | 777 | - | 793 | 16 | 2.1 |
| 5141. Social Security | 9,085 | 10,178 | 9,420 | 10,318 | 140 | 1.4 |
| 5150. Retirement | 20,405 | 21,163 | 21,163 | 21,442 | 279 | 1.3 |
| 5160. Medical & Workers Comp | 21,921 | 21,546 | 21,546 | 21,546 | - | 0.0 |
| Total Personal Services | 178,397 | 185,936 | 186,140 | 188,185 | 2,249 | 1.2 |
| Contractual Services | | | | | | |
| 5201. Rents | 1,195 | 1,500 | 1,500 | 1,500 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 4,050 | 760 | 760 | 760 | - | 0.0 |
| 5212. Utility Services | 2,196 | 2,425 | 2,425 | 2,425 | - | 0.0 |
| 5220. Training & Travel | 41 | 6,000 | 6,000 | 6,000 | - | 0.0 |
| 5235. Repair & Maintenance | 35 | 3,540 | 3,540 | 3,540 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 3,921 | 3,921 | 3,921 | 3,921 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 19,427 | 22,539 | 22,539 | 22,539 | - | 0.0 |
| Total Contractual Services | 30,865 | 40,685 | 40,685 | 40,685 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 742 | 2,000 | 2,000 | 2,000 | - | 0.0 |
| Total Commodities | 742 | 2,000 | 2,000 | 2,000 | - | 0.0 |
| Other Charges | | | | | | |
| 5430. Grants/Subsidies/Contr. | 9,000 | 9,000 | 9,000 | 9,000 | - | 0.0 |
| Total Other Charges | 9,000 | 9,000 | 9,000 | 9,000 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 219,004 | 237,621 | 237,825 | 239,870 | 2,249 | 0.9 |
| TOTAL NET EXPENDITURES | 219,004 | 237,621 | 237,825 | 239,870 | 2,249 | 0.9 |

RECREATION & PARKS

971 Golf

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | - | 283,926 | 270,163 | 297,272 | 13,346 | 4.7 |
| 5120. Salaries-PT/Seasonal Employ | - | 32,142 | 54,719 | 77,537 | 45,395 | 141.2 |
| 5131. Regular Overtime Pay | - | 1,500 | - | 1,530 | 30 | 2.0 |
| 5141. Social Security | - | 24,294 | 23,981 | 28,790 | 4,496 | 18.5 |
| 5150. Retirement | - | 45,954 | 45,954 | 48,107 | 2,153 | 4.7 |
| 5160. Medical & Workers Comp | - | 48,788 | 48,788 | 48,788 | - | 0.0 |
| Total Personal Services | - | 436,604 | 443,605 | 502,024 | 65,420 | 15.0 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | - | 5,000 | 5,000 | 5,000 | - | 0.0 |
| 5208. Prof. & Contractual Ser. | - | 303,000 | 283,000 | 263,000 | (40,000) | -13.2 |
| 5212. Utility Services | - | 85,000 | 85,000 | 85,000 | - | 0.0 |
| 5220. Training & Travel | - | 10,000 | 10,000 | 10,000 | - | 0.0 |
| 5235. Repair & Maintenance | - | 135,535 | 135,535 | 135,535 | - | 0.0 |
| 5236.13 Other Equipment Maint. | - | 8,000 | 8,000 | 8,000 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | - | 9,500 | 9,500 | 9,500 | - | 0.0 |
| Total Contractual Services | - | 556,035 | 536,035 | 516,035 | (40,000) | -7.2 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | - | 61,152 | 61,152 | 61,152 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | - | 500 | 500 | 500 | - | 0.0 |
| Total Commodities | - | 61,652 | 61,652 | 61,652 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Insurance | - | 1,500 | 1,500 | 1,500 | - | 0.0 |
| Total Other Charges | - | 1,500 | 1,500 | 1,500 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | - | 1,055,791 | 1,042,792 | 1,081,211 | 25,420 | 2.4 |
| TOTAL NET EXPENDITURES | - | 1,055,791 | 1,042,792 | 1,081,211 | 25,420 | 2.4 |

*Golf course activities were accounted for in the Golf Course Fund in fiscal year 2019.

RECREATION & PARKS

972 Indoor Aquatics

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 42,450 | 43,575 | 43,718 | 44,670 | 1,095 | 2.5 |
| 5120. Salaries-PT/Seasonal Employ | 61,985 | 64,338 | 43,968 | 65,770 | 1,432 | 2.2 |
| 5131. Regular Overtime Pay | 3,012 | 4,772 | 3,799 | 4,867 | 95 | 2.0 |
| 5141. Social Security | 7,911 | 8,640 | 6,754 | 8,821 | 181 | 2.1 |
| 5150. Retirement | 7,597 | 7,784 | 7,784 | 7,976 | 192 | 2.5 |
| 5160. Medical & Workers Comp | 8,132 | 8,014 | 8,014 | 8,014 | - | 0.0 |
| Total Personal Services | 131,087 | 137,123 | 114,037 | 140,118 | 2,995 | 2.2 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 475 | 480 | 480 | 480 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 1,515 | 18,000 | 18,000 | 18,000 | - | 0.0 |
| 5212. Utility Services | 45,896 | 54,225 | 54,225 | 54,225 | - | 0.0 |
| 5220. Training & Travel | 310 | 495 | 495 | 495 | - | 0.0 |
| 5235. Repair & Maintenance | 29,574 | 14,920 | 14,920 | 14,920 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 585 | 585 | 585 | 585 | - | 0.0 |
| Total Contractual Services | 78,355 | 88,705 | 88,705 | 88,705 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 16,222 | 4,710 | 4,710 | 4,710 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | - | 155 | 155 | 155 | - | 0.0 |
| Total Commodities | 16,222 | 4,865 | 4,865 | 4,865 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| Total Other Charges | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 229,327 | 234,356 | 211,270 | 237,351 | 2,995 | 1.3 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (42,972) | (45,000) | (18,274) | (45,000) | - | 0.0 |
| Total Reduction of Costs | (42,972) | (45,000) | (18,274) | (45,000) | - | 0.0 |
| TOTAL NET EXPENDITURES | 186,355 | 189,356 | 192,996 | 192,351 | 2,995 | 1.6 |

RECREATION & PARKS

973 Outdoor Aquatics

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 14,097 | 14,507 | 14,378 | 14,871 | 364 | 2.5 |
| 5120. Salaries-PT/Seasonal Employ | 93,016 | 101,588 | 77,124 | 102,817 | 1,229 | 1.2 |
| 5131. Regular Overtime Pay | 12,516 | 16,316 | 8,012 | 16,642 | 326 | 2.0 |
| 5141. Social Security | 9,057 | 10,154 | 7,580 | 10,276 | 122 | 1.2 |
| 5150. Retirement | 4,845 | 4,962 | 4,962 | 5,074 | 112 | 2.3 |
| 5160. Medical & Workers Comp | 2,700 | 2,672 | 2,672 | 2,672 | - | 0.0 |
| Total Personal Services | 136,231 | 150,199 | 114,728 | 152,352 | 2,153 | 1.4 |
| Contractual Services | | | | | | |
| 5201. Rents | - | - | 2500 | - | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 730 | 100 | 680 | 100 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 4,615 | 600 | 600 | 600 | - | 0.0 |
| 5210.203 Mowing Contract | 4,074 | 7,115 | 4,075 | 7,115 | - | 0.0 |
| 5212. Utility Services | 67,841 | 60,150 | 63,950 | 60,150 | - | 0.0 |
| 5235. Repair & Maintenance | 29,812 | 17,035 | 17,035 | 17,035 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 622 | 2,622 | 2,622 | 2,622 | - | 0.0 |
| Total Contractual Services | 107,694 | 87,622 | 91,462 | 87,622 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 67,724 | 80,635 | 82,445 | 80,635 | - | 0.0 |
| 5320. Books/Education Material | 453 | 50 | 50 | 50 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 2,466 | 1,880 | 1,880 | 1,880 | - | 0.0 |
| Total Commodities | 70,643 | 82,565 | 84,375 | 82,565 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 7,122 | 7,122 | 7,122 | 7,122 | - | 0.0 |
| Total Other Charges | 7,122 | 7,122 | 7,122 | 7,122 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 321,690 | 327,508 | 297,687 | 329,661 | 2,153 | 0.7 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (6,405) | (6,000) | (7,000) | (6,000) | - | 0.0 |
| Total Reduction of Costs | (6,405) | (6,000) | (7,000) | (6,000) | - | 0.0 |
| TOTAL NET EXPENDITURES | 315,285 | 321,508 | 290,687 | 323,661 | 2,153 | 0.7 |

RECREATION & PARKS

974 Centers, Camps & Programs

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 223,841 | 245,260 | 223,196 | 227,283 | (17,977) | -7.3 |
| 5120. Salaries-PT/Seasonal Employ | 72,801 | 64,400 | 60,249 | 72,855 | 8,455 | 13.1 |
| 5131. Regular Overtime Pay | 15,985 | 27,706 | 9,643 | 28,260 | 554 | 2.0 |
| 5141. Social Security | 23,047 | 25,809 | 21,378 | 25,122 | (687) | -2.7 |
| 5150. Retirement | 43,615 | 43,513 | 43,513 | 40,917 | (2,596) | -6.0 |
| 5160. Medical & Workers Comp | 80,654 | 79,609 | 79,609 | 79,609 | - | 0.0 |
| Total Personal Services | 459,943 | 486,297 | 437,588 | 474,046 | (12,251) | -2.5 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 294 | 130 | 130 | 130 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 38,544 | 35,700 | 35,700 | 35,700 | - | 0.0 |
| 5210.202 Custodial Contract | 48,956 | 52,130 | 52,130 | 52,130 | - | 0.0 |
| 5236.15 Street Sweeping | 439 | 455 | 455 | 455 | - | 0.0 |
| 5212. Utility Services | 90,898 | 114,280 | 100,572 | 114,280 | - | 0.0 |
| 5220. Training & Travel | 1,164 | 3,283 | 3,283 | 3,283 | - | 0.0 |
| 5235. Repair & Maintenance | 74,573 | 65,113 | 65,113 | 65,113 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 3,435 | 3,435 | 3,435 | 3,435 | - | 0.0 |
| Total Contractual Services | 258,303 | 274,526 | 260,818 | 274,526 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 36,574 | 28,100 | 28,100 | 28,100 | - | 0.0 |
| 5320. Books/Education Material | - | 300 | 300 | 300 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 978 | 1,150 | 1,150 | 1,150 | - | 0.0 |
| Total Commodities | 37,552 | 29,550 | 29,550 | 29,550 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 8,203 | 8,203 | 8,203 | 8,203 | - | 0.0 |
| Total Other Charges | 8,203 | 8,203 | 8,203 | 8,203 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 764,001 | 798,576 | 736,159 | 786,325 | (12,251) | -1.5 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (113,578) | (111,000) | (111,000) | (111,000) | - | 0.0 |
| Total Reduction of Costs | (113,578) | (111,000) | (111,000) | (111,000) | - | 0.0 |
| TOTAL NET EXPENDITURES | 650,423 | 687,576 | 625,159 | 675,325 | (12,251) | -1.8 |

RECREATION & PARKS

975 Athletics

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 99,002 | 101,942 | 102,315 | 104,587 | 2,645 | 2.6 |
| 5131. Regular Overtime Pay | 2,704 | 2,858 | 2,356 | 2,915 | 57 | 2.0 |
| 5141. Social Security | 7,092 | 8,017 | 7,498 | 8,224 | 207 | 2.6 |
| 5150. Retirement | 16,258 | 16,664 | 16,664 | 17,082 | 418 | 2.5 |
| 5160. Medical & Workers Comp | 21,624 | 21,380 | 21,380 | 21,380 | - | 0.0 |
| Total Personal Services | 146,680 | 150,861 | 150,213 | 154,188 | 3,327 | 2.2 |
| Contractual Services | | | | | | |
| 5207. Dues, Memberships & Sub. | 119 | 80 | 80 | 80 | - | 0.0 |
| 5212. Utility Services | 893 | 1,350 | 1,350 | 1,350 | - | 0.0 |
| 5220. Training & Travel | 280 | 800 | 800 | 800 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 622 | 622 | 622 | 622 | - | 0.0 |
| Total Contractual Services | 1,914 | 2,852 | 2,852 | 2,852 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 3,297 | 2,970 | 2,970 | 2,970 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 156 | - | - | - | - | 0.0 |
| Total Commodities | 3,453 | 2,970 | 2,970 | 2,970 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 5,280 | 5,280 | 5,280 | 5,280 | - | 0.0 |
| Total Other Charges | 5,280 | 5,280 | 5,280 | 5,280 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 157,327 | 161,963 | 161,315 | 165,290 | 3,327 | 2.1 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (987) | (1,000) | (1,000) | (1,000) | - | 0.0 |
| Total Reduction of Costs | (987) | (1,000) | (1,000) | (1,000) | - | 0.0 |
| TOTAL NET EXPENDITURES | 156,340 | 160,963 | 160,315 | 164,290 | 3,327 | 2.1 |

RECREATION & PARKS

976 Parks

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 297,489 | 368,743 | 330,226 | 385,506 | 16,763 | 4.5 |
| 5131. Regular Overtime Pay | 7,686 | 8,440 | 1,801 | 8,609 | 169 | 2.0 |
| 5141. Social Security | 21,933 | 28,854 | 23,599 | 30,150 | 1,296 | 4.5 |
| 5150. Retirement | 49,161 | 59,680 | 59,680 | 62,390 | 2,710 | 4.5 |
| 5160. Medical & Workers Comp | 86,230 | 105,733 | 105,733 | 105,733 | - | 0.0 |
| Total Personal Services | 462,499 | 571,450 | 521,039 | 592,388 | 20,938 | 3.7 |
| Contractual Services | | | | | | |
| 5201. Rents | 15,459 | 15,485 | 15,485 | 15,485 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 26,426 | 45,000 | 33,370 | 45,000 | - | 0.0 |
| 5210.203 Mowing Contract | 188,918 | 183,765 | 189,000 | 183,765 | - | 0.0 |
| 5210.205 Litter Contract | 60,552 | 47,660 | 61,955 | 47,660 | - | 0.0 |
| 5212. Utility Services | 90,495 | 95,000 | 122,716 | 95,000 | - | 0.0 |
| 5220. Training & Travel | 772 | 5,364 | 5,364 | 5,364 | - | 0.0 |
| 5235. Repair & Maintenance | 69,566 | 67,710 | 67,710 | 67,710 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 2,992 | 6,192 | 6,192 | 6,192 | - | 0.0 |
| 5289. Vehicle/Equip Use Charge | 69,382 | 62,480 | 62,480 | 62,480 | - | 0.0 |
| Total Contractual Services | 524,562 | 528,656 | 564,272 | 528,656 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 48,627 | 67,500 | 67,500 | 67,500 | - | 0.0 |
| 5320. Books/Education Material | - | 150 | 150 | 150 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 3,572 | 3,550 | 3,550 | 3,550 | - | 0.0 |
| Total Commodities | 52,199 | 71,200 | 71,200 | 71,200 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 4,947 | 4,350 | 4,350 | 4,350 | - | 0.0 |
| Total Other Charges | 4,947 | 4,350 | 4,350 | 4,350 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 1,044,207 | 1,175,656 | 1,160,861 | 1,196,594 | 20,938 | 1.8 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (36,540) | (36,500) | (36,500) | (36,500) | - | 0.0 |
| Total Reduction of Costs | (36,540) | (36,500) | (36,500) | (36,500) | - | 0.0 |
| TOTAL NET EXPENDITURES | 1,007,667 | 1,139,156 | 1,124,361 | 1,160,094 | 20,938 | 1.8 |

RECREATION & PARKS

977 Scarboro Center

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 84,345 | 86,804 | 87,004 | 89,023 | 2,219 | 2.6 |
| 5120. Salaries-PT/Seasonal Employ | 6,192 | 7,248 | 5,174 | 7,320 | 72 | 1.0 |
| 5131. Regular Overtime Pay | 2,287 | 4,573 | 2,618 | 4,664 | 91 | 2.0 |
| 5141. Social Security | 6,792 | 7,545 | 6,891 | 7,727 | 182 | 2.4 |
| 5150. Retirement | 13,854 | 14,197 | 14,197 | 14,552 | 355 | 2.5 |
| 5160. Medical & Workers Comp | 21,728 | 21,376 | 21,376 | 21,376 | - | 0.0 |
| Total Personal Services | 135,198 | 141,743 | 137,260 | 144,662 | 2,919 | 2.1 |
| Contractual Services | | | | | | |
| 5210. Prof. & Contractual Ser. | 5,647 | 1,360 | 1,360 | 1,360 | - | 0.0 |
| 5210.202 Custodial Contract | 21,278 | 22,355 | 22,355 | 22,355 | - | 0.0 |
| 5236.15 Street Sweeping | 183 | 193 | 193 | 193 | - | 0.0 |
| 5212. Utility Services | 32,761 | 39,900 | 35,900 | 39,900 | - | 0.0 |
| 5235. Repair & Maintenance | 13,798 | 6,975 | 6,975 | 6,975 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 7,816 | 10,275 | 10,275 | 10,275 | - | 0.0 |
| Total Contractual Services | 81,483 | 81,058 | 77,058 | 81,058 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 8,312 | 3,000 | 3,000 | 3,000 | - | 0.0 |
| 5325. Uniforms/Safety Equip | 90 | - | - | - | - | 0.0 |
| Total Commodities | 8,402 | 3,000 | 3,000 | 3,000 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 1,415 | 1,415 | 1,415 | 1,415 | - | 0.0 |
| Total Other Charges | 1,415 | 1,415 | 1,415 | 1,415 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 226,498 | 227,216 | 218,733 | 230,135 | 2,919 | 1.3 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (11,352) | (5,700) | (5,700) | (5,700) | - | 0.0 |
| Total Reduction of Costs | (11,352) | (5,700) | (5,700) | (5,700) | - | 0.0 |
| TOTAL NET EXPENDITURES | 215,146 | 221,516 | 213,033 | 224,435 | 2,919 | 1.3 |

RECREATION & PARKS

978 Senior Center

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 119,903 | 123,581 | 124,028 | 126,906 | 3,325 | 2.7 |
| 5131. Regular Overtime Pay | 6,203 | 6,608 | 6,786 | 6,740 | 132 | 2.0 |
| 5141. Social Security | 8,639 | 9,959 | 9,221 | 10,224 | 265 | 2.7 |
| 5150. Retirement | 19,887 | 20,332 | 20,332 | 20,841 | 509 | 2.5 |
| 5160. Medical & Workers Comp | 27,187 | 26,601 | 26,601 | 26,601 | - | 0.0 |
| Total Personal Services | 181,819 | 187,081 | 186,968 | 191,312 | 4,231 | 2.3 |
| Contractual Services | | | | | | |
| 5201. Rents | 751 | 1,025 | 1,025 | 1,025 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 164 | 245 | 245 | 245 | - | 0.0 |
| 5210. Prof. & Contractual Ser. | 244 | 500 | 16,650 | 500 | - | 0.0 |
| 5210.202 Custodial Contract | - | 25,000 | 8,850 | 25,000 | - | 0.0 |
| 5212. Utility Services | - | 34,830 | 13,300 | 34,830 | - | 0.0 |
| 5220. Training & Travel | 870 | 1,000 | 1,800 | 1,000 | - | 0.0 |
| 5235. Repair & Maintenance | 382 | 6,385 | 7,385 | 6,385 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 5,090 | 5,120 | 5,120 | 5,120 | - | 0.0 |
| Total Contractual Services | 7,501 | 74,105 | 54,375 | 74,105 | - | 0.0 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 13,606 | 15,000 | 17,000 | 15,000 | - | 0.0 |
| 5320. Books/Education Material | - | 25 | 25 | 25 | - | 0.0 |
| 5325. Uniforms/Safety Equip. | 334 | 300 | 300 | 300 | - | 0.0 |
| Total Commodities | 13,940 | 15,325 | 17,325 | 15,325 | - | 0.0 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| Total Other Charges | 3,663 | 3,663 | 3,663 | 3,663 | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 206,923 | 280,174 | 262,331 | 284,405 | 4,231 | 1.5 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (10,728) | (9,000) | (6,941) | (9,000) | - | 0.0 |
| Total Reduction of Costs | (10,728) | (9,000) | (6,941) | (9,000) | - | 0.0 |
| TOTAL NET EXPENDITURES | 196,195 | 271,174 | 255,390 | 275,405 | 4,231 | 1.6 |

PUBLIC LIBRARY

979 Public Library

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs. 20 | % CHG |
|-----------------------------------|-------------------|-------------------|----------------------|-------------------|---------------------|-------------|
| Personal Services | | | | | | |
| 5111. Salaries-Reg. Employees | 620,946 | 660,750 | 636,717 | 655,240 | (5,510) | -0.8 |
| 5120. Salaries-PT/Seasonal Employ | 24,729 | 28,564 | 27,510 | 29,231 | 667 | 2.3 |
| 5141. Social Security | 46,881 | 52,733 | 48,711 | 52,362 | (371) | -0.7 |
| 5150. Retirement | 105,839 | 94,545 | 94,545 | 94,201 | (344) | -0.4 |
| 5160. Medical & Workers Comp | 131,067 | 138,322 | 138,322 | 138,322 | - | 0.0 |
| Total Personal Services | 929,462 | 974,914 | 945,805 | 969,356 | (5,558) | -0.6 |
| Contractual Services | | | | | | |
| 5201. Rents | 3,937 | 3,800 | 3,800 | 3,800 | - | 0.0 |
| 5207. Dues, Memberships & Sub. | 36,056 | 25,000 | 25,000 | 40,000 | 15,000 | 60.0 |
| 5210. Prof. & Contractual Ser. | 3,992 | 9,810 | 9,810 | 9,810 | - | 0.0 |
| 5210.202 Custodial Contract | 32,667 | 38,550 | 38,550 | 38,550 | - | 0.0 |
| 5236.15 Street Sweeping | 804 | 825 | 825 | 825 | - | 0.0 |
| 5212. Utility Services | 84,441 | 83,410 | 86,955 | 83,410 | - | 0.0 |
| 5220. Training & Travel | 813 | 1,500 | 1,500 | 1,500 | - | 0.0 |
| 5235. Repair & Maintenance | 35,667 | 33,040 | 33,040 | 33,040 | - | 0.0 |
| 5236.13 Other Equipment Maint. | 56,002 | 70,481 | 70,481 | 70,481 | - | 0.0 |
| Total Contractual Services | 254,379 | 266,416 | 269,961 | 281,416 | 15,000 | 5.6 |
| Commodities | | | | | | |
| 5310. Commodities/Tools/Supplies | 41,141 | 38,370 | 38,370 | 38,370 | - | 0.0 |
| 5320. Books/Education Material | 135,225 | 155,542 | 155,542 | 140,542 | (15,000) | -9.6 |
| Total Commodities | 176,366 | 193,912 | 193,912 | 178,912 | (15,000) | -7.7 |
| Other Charges | | | | | | |
| 5410. Liability Insurance | 10,777 | 10,777 | 10,777 | 10,777 | - | 0.0 |
| Total Other Charges | 10,777 | 10,777 | 10,777 | 10,777 | - | 0.0 |
| Capital Expenditures | | | | | | |
| Capital Expenditures | 9,280 | - | - | - | - | 0.0 |
| Total Capital Expenditures | 9,280 | - | - | - | - | 0.0 |
| TOTAL GROSS EXPENDITURES | 1,380,264 | 1,446,019 | 1,420,455 | 1,440,461 | (5,558) | -0.4 |
| Reduction of Costs | | | | | | |
| 5610. Recovered from Users | (1,998) | - | - | - | - | 0.0 |
| Total Reduction of Costs | (1,998) | - | - | - | - | 0.0 |
| TOTAL NET EXPENDITURES | 1,378,266 | 1,446,019 | 1,420,455 | 1,440,461 | (5,558) | -0.4 |

**GRANTS
BUDGETED EXPENDITURES SUMMARY**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|--------------|
| <u>983 City Social Services</u> | | | | | | |
| Expenditures: | | | | | | |
| ADFAC | 160,166 | 162,895 | 162,895 | 166,970 | 4,075 | 2.5% |
| Healthy Start | 26,850 | 26,850 | 26,850 | 26,850 | - | 0.0% |
| Total Expenditures | 187,016 | 189,745 | 189,745 | 193,820 | 4,075 | 2.1% |
| <u>868 General Government Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| State Local Govt Support | - | - | - | 672,390 | 672,390 | 100.0% |
| ORRCA | 121,408 | 181,755 | 176,184 | 178,005 | (3,750) | -2.1% |
| Total Expenditures | 121,408 | 181,755 | 176,184 | 850,395 | (3,750) | -2.1% |
| <u>918 Police Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| Tennessee Highway Safety Grants | 19,732 | 35,000 | 21,745 | 35,000 | - | 0.0% |
| Tennessee Highway Safety Programs | 11,248 | 20,000 | 20,000 | 20,000 | - | 0.0% |
| DOE Training & Equipment | 270,693 | 280,000 | 280,000 | 280,000 | - | 0.0% |
| Bureau of Justice | - | 6,650 | 593 | 6,650 | - | 0.0% |
| Coronavirus ESF Program (CESF) | - | - | - | 36,440 | 36,440 | 100.0% |
| Total Expenditures | 301,673 | 341,650 | 322,338 | 378,090 | 36,440 | 10.7% |
| <u>928 Fire Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| Assistance to Firefighters | - | 210,000 | 204,160 | 164,700 | (45,300) | -21.6% |
| Assistance to Firefighters- COVID-19 Supplement | - | - | 14,000 | 14,000 | 14,000 | 100.0% |
| TEMA | 6,863 | 16,000 | 16,000 | 16,000 | - | 0.0% |
| Total Expenditures | 6,863 | 226,000 | 234,160 | 194,700 | (31,300) | -13.8% |
| <u>989 Library Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| Library CARES Grant (COVID) | - | - | - | 20,000 | 20,000 | 100.0% |
| Library Tech Grant | - | - | 10,054 | - | - | 0.0% |
| COROH | 77,667 | 120,000 | 3,553 | - | (120,000) | -100.0% |
| Total Expenditures | 77,667 | 120,000 | 13,607 | 20,000 | (100,000) | -83.3% |
| <u>968 Community Service Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| Farmers Market | 2,000 | 2,000 | - | - | (2,000) | -100.0% |
| MyRide Oak Ridge | 3,293 | 30,741 | 21,147 | - | (30,741) | -100.0% |
| HOME Program | 3,000 | 497,000 | 25,330 | 471,670 | (25,330) | -5.1% |
| AARP Community Challenge | - | - | - | 120,000 | 120,000 | 100.0% |
| Total Expenditures | 8,293 | 529,741 | 46,477 | 591,670 | 61,929 | 11.7% |
| <u>982 CDBG</u> | | | | | | |
| Expenditures: | | | | | | |
| CDBG | 146,724 | 589,100 | 126,979 | 519,763 | (69,337) | -11.8% |
| CDBG-CV (COVID) | - | - | - | 139,339 | 139,339 | 100.0% |
| Total Expenditures | 146,724 | 589,100 | 126,979 | 659,102 | 70,002 | 11.9% |
| <u>985 Social Services Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| Public Assistance Grant (FEMA COVID Response) | - | - | 68,400 | 200,000 | 200,000 | 100.0% |
| Total Expenditures | - | - | 68,400 | 200,000 | 200,000 | 0.0% |
| <u>987 Street & Public Trans Grants</u> | | | | | | |
| Expenditures: | | | | | | |
| ETHRA | 175,373 | 213,125 | 213,125 | 213,125 | - | 0.0% |
| Taxi Cab Coupon | 12,289 | - | 1,673 | - | - | 0.0% |
| Total Expenditures | 187,662 | 213,125 | 214,798 | 213,125 | - | 0.0% |
| TOTAL GRANT EXPENDITURES | 1,037,306 | 2,391,116 | 1,392,688 | 3,300,902 | 909,786 | 38.0% |

III. Other Funds

GENERAL PURPOSE SCHOOL FUND (All Funds)

BUDGET SUMMARY

| | ACTUAL 2019 | BUDGET 2020 | PROJECTED 2020 | BUDGET 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|-------------------|-------------------|-------------------|-------------------|--------------------|-------------|
| REVENUES: | | | | | | |
| Local Funds: | | | | | | |
| Local Taxes-Anderson/Roane Co. | 16,472,561 | 16,836,524 | 18,400,000 | 18,077,939 | 1,241,415 | 7.4 |
| Charges for Services | 254,102 | 262,000 | 200,000 | 262,000 | 0 | 0.0 |
| Other Local Revenues | 429,416 | 480,500 | 300,000 | 470,500 | (10,000) | -2.1 |
| State Funds: | | | | | | |
| State Education Funds | 23,020,328 | 24,003,000 | 23,400,000 | 24,345,460 | 342,460 | 1.4 |
| Federal Funds: | | | | | | |
| Federal Funds Received Thru State | 136,878 | 135,000 | 49,425 | 105,000 | (30,000) | -22.2 |
| Federal Revenues | 3,464,619 | 3,861,611 | 3,861,611 | 4,798,134 | 936,523 | 24.3 |
| Other Sources | 2,980,314 | 3,141,306 | 3,007,363 | 3,149,761 | 8,455 | 0.3 |
| Total Revenues | 46,758,218 | 48,719,941 | 49,218,399 | 51,208,794 | 2,488,853 | 5.1 |
| EXPENDITURES: | | | | | | |
| Instruction: | | | | | | |
| Regular Education Program | 26,046,462 | 26,870,319 | 26,900,000 | 27,438,364 | 568,045 | 2.1 |
| Alternative Schools | 748,627 | 820,705 | 780,000 | 825,308 | 4,603 | 0.6 |
| Special Education Program | 4,079,164 | 4,460,027 | 4,320,000 | 4,537,504 | 77,477 | 1.7 |
| Technology Career Program | 1,123,496 | 1,265,333 | 1,286,000 | 1,393,615 | 128,282 | 10.1 |
| Other - Instruction Services | - | 1,010,000 | - | 2,200,000 | 1,190,000 | 117.8 |
| Support Services: | | | | | | |
| Health Services | 575,773 | 604,107 | 550,000 | 621,134 | 17,027 | 2.8 |
| Other Student Support | 1,508,367 | 1,680,410 | 1,781,000 | 1,734,773 | 54,363 | 3.2 |
| Regular Instructional Support | 2,599,460 | 2,765,556 | 2,550,000 | 2,817,241 | 51,685 | 1.9 |
| Special Education Support | 847,702 | 828,745 | 820,000 | 846,190 | 17,445 | 2.1 |
| Technology - Career Support | 106,065 | 111,349 | 110,000 | 114,806 | 3,457 | 3.1 |
| Technology Services | 2,533,227 | 2,763,113 | 2,680,000 | 2,541,656 | (221,457) | -8.0 |
| Communications | 97,828 | 114,349 | 116,340 | 120,306 | 5,957 | 5.2 |
| Board of Education Support | 953,863 | 1,061,487 | 1,751,000 | 1,100,981 | 39,494 | 3.7 |
| Office of Superintendent | 336,039 | 356,796 | 348,000 | 357,817 | 1,021 | 0.3 |
| Office of Principal | 3,419,741 | 3,567,705 | 3,472,000 | 3,700,041 | 132,336 | 3.7 |
| Fiscal Services | 738,696 | 806,626 | 773,000 | 869,108 | 62,482 | 7.7 |
| Human Services | 352,288 | 429,455 | 367,000 | 433,440 | 3,985 | 0.9 |
| Operation of Plant | 4,272,898 | 4,627,396 | 4,220,000 | 4,498,827 | (128,569) | -2.8 |
| Maintenance of Plant | 1,753,950 | 1,642,702 | 1,635,000 | 1,709,687 | 66,985 | 4.1 |
| Transportation | 1,240,818 | 1,522,347 | 1,150,000 | 1,560,676 | 38,329 | 2.5 |
| Non-Instructional Services: | | | | | | |
| Food Service | 2,099,640 | 2,358,891 | 2,358,891 | 2,508,891 | 150,000 | 6.4 |
| Community Services | 1,560,941 | 1,770,468 | 1,764,563 | 1,860,961 | 90,493 | 5.1 |
| Capital Outlay | 888,515 | 707,205 | 493,130 | 195,000 | (512,205) | -72.4 |
| Federal Projects | 3,464,619 | 3,861,611 | 3,861,611 | 4,798,134 | 936,523 | 24.3 |
| Other | 71,950 | 73,353 | 73,353 | 83,179 | 9,826 | 13.4 |
| Total Expenditures | 61,420,129 | 66,080,055 | 64,160,888 | 68,867,639 | 2,787,584 | 4.2 |
| Excess (Deficiency) of Revenues Over Expenditures | (14,661,911) | (17,360,114) | (14,942,489) | (17,658,845) | (298,731) | 1.7 |
| Other Financing Sources (Uses) | | | | | | |
| Operating Transfers In | 15,493,963 | 15,493,963 | 15,493,963 | 15,493,963 | - | 0.0 |
| Operating Transfers Out | (287,205) | (287,205) | (287,205) | (287,205) | 0 | 100.0 |
| Total Other Financing Sources (Uses) | 15,206,758 | 15,206,758 | 15,206,758 | 15,206,758 | 0 | 100 |
| Excess (Deficiency) of Revenues and Other Sources Over (Under) Expenditures and Other Uses | 544,847 | (2,153,356) | 264,269 | (2,452,087) | (298,731) | 13.9 |
| Reserves and Fund Balance 7/1 | 8,925,944 | 8,290,451 | 9,470,791 | 9,735,060 | 1,444,609 | 17.4 |
| Reserves and Fund Balance 6/30 | 9,470,791 | 6,137,095 | 9,735,060 | 7,282,973 | 1,145,878 | 18.7 |

DRUG ENFORCEMENT PROGRAM FUND
BUDGET SUMMARY

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| <u>REVENUES:</u> | | | | | | |
| 4035 Drug Fines | 7,710 | 10,000 | 5,727 | 10,000 | - | 0.0 |
| 4036 Confiscations | 118,012 | 35,000 | 21,890 | 35,000 | - | 0.0 |
| 4037 Miscellaneous | - | - | 50 | - | - | 0.0 |
| 4306 DOJ Equitable Sharing | - | - | 35,568 | - | - | 0.0 |
| 4307 IRS Equitable Sharing | 4,254 | - | - | - | - | 0.0 |
| 4308 US Marshalls Equitable Sharing | 33,897 | - | 65,234 | - | - | 0.0 |
| 4610 Interest on Investments | 10,047 | 4,000 | 9,310 | 4,000 | - | 0.0 |
| 4790 Proceeds from Salvage Sale | 20,161 | 1,000 | 12,015 | 1,000 | - | 0.0 |
| Total Revenues | <u>194,081</u> | <u>50,000</u> | <u>149,794</u> | <u>50,000</u> | <u>-</u> | <u>0.0</u> |
| <u>EXPENDITURES:</u> | | | | | | |
| 5201 Rents | - | 12,000 | - | - | (12,000) | -100.0 |
| 5207 Dues & Memberships | 3,574 | 10,000 | 3,960 | 10,000 | - | 0.0 |
| 5210 Prof. & Contractual Services | 53 | 10,000 | 250 | 10,000 | - | 0.0 |
| 5212 Utility Services | 4,001 | 15,000 | 12,873 | 15,000 | - | 0.0 |
| 5220 Travel, Schools & Conferences | 1,872 | 10,000 | 1,964 | 10,000 | - | 0.0 |
| 5235 Routine Repairs & Maintenance | - | 2,000 | 3,948 | 5,000 | 3,000 | 150.0 |
| 5289 Equipment Use Charges | 10,355 | 15,000 | 10,255 | 15,000 | - | 0.0 |
| 5292 Drug Cases | - | 69,200 | 5,000 | 28,200 | (41,000) | -59.2 |
| 5293 DARE Program | - | 2,000 | - | 2,000 | - | 0.0 |
| 5310 Commodities | 16,706 | 55,000 | 50,000 | 55,000 | - | 0.0 |
| 5500 Machinery & Equipment | 20,550 | - | 147,460 | 50,000 | 50,000 | 100.0 |
| 5999 Contingency/Grants | - | 55,000 | - | 55,000 | - | 0.0 |
| Total Expenditures | <u>57,111</u> | <u>255,200</u> | <u>235,710</u> | <u>255,200</u> | <u>-</u> | <u>0.0</u> |
| Excess (Deficiency) of Revenues over Expenditures | 136,970 | (205,200) | (85,916) | (205,200) | - | 0.0 |
| <u>FUND BALANCE - 7/1</u> | <u>405,111</u> | <u>446,871</u> | <u>542,081</u> | <u>456,165</u> | <u>9,294</u> | <u>2.1</u> |
| <u>FUND BALANCE - 6/30</u> | <u>542,081</u> | <u>241,671</u> | <u>456,165</u> | <u>250,965</u> | <u>9,294</u> | <u>3.8</u> |

STATE STREET AID FUND

BUDGET SUMMARY

| | <u>ACTUAL FY 2019</u> | <u>BUDGET FY 2020</u> | <u>PROJECTED FY 2020</u> | <u>BUDGET FY 2021</u> | <u>BUDGET 21 vs 20</u> | <u>% CHANGE</u> |
|---|---------------------------|---------------------------|------------------------------|---------------------------|----------------------------|---------------------|
| REVENUES: | | | | | | |
| 4610 Interest on Investments | 36,708 | 18,000 | 36,545 | 18,000 | - | 0.0 |
| 4810 Motor Fuel Tax | 164,162 | 164,000 | 152,330 | 155,000 | (9,000) | -5.5 |
| 4811 State Shared Gasoline Tax | 643,962 | 640,000 | 618,345 | 620,000 | (20,000) | -3.1 |
| 4812 Gasoline Tax 2017 | <u>221,910</u> | <u>205,000</u> | <u>276,630</u> | <u>250,000</u> | <u>45,000</u> | <u>22.0</u> |
| Total Revenues | <u>1,066,742</u> | <u>1,027,000</u> | <u>1,083,850</u> | <u>1,043,000</u> | <u>16,000</u> | <u>1.6</u> |
| EXPENDITURES: | | | | | | |
| 15100 Street Maintenance | 249,834 | 325,000 | 246,500 | 325,000 | - | 0.0 |
| 15110 Curb & Gutter Replacement | 13,221 | 55,000 | 12,500 | 55,000 | - | 0.0 |
| 15120 Traffic Sign Maintenance | 47,711 | 44,000 | 54,000 | 44,000 | - | 0.0 |
| 15130 Striping City Streets | 16,889 | 40,000 | 39,000 | 40,000 | - | 0.0 |
| 15200 Sidewalk Maintenance | 608 | 130,000 | 34,500 | 130,000 | - | 0.0 |
| 15400 Storm Drains | 176,143 | 155,000 | 128,000 | 155,000 | - | 0.0 |
| 15500 Snow & Ice Removal | 7,451 | 50,000 | 400 | 50,000 | - | 0.0 |
| 15700 Other Costs | 297,546 | 297,000 | 293,500 | 297,000 | - | 0.0 |
| 15800 Street Resurfacing Contract | 362,689 | 1,625,000 | 1,128,160 | 1,625,000 | - | 0.0 |
| 15800 Street Resurfacing Prep | <u>10,377</u> | <u>120,000</u> | <u>170,144</u> | <u>120,000</u> | <u>-</u> | <u>0.0</u> |
| Total Expenditures | <u>1,182,469</u> | <u>2,841,000</u> | <u>2,106,704</u> | <u>2,841,000</u> | <u>-</u> | <u>0.0</u> |
| Excess (Deficiency) of Revenues over Expenditures | (115,727) | (1,814,000) | (1,022,854) | (1,798,000) | 16,000 | -0.9 |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Operating Transfers In | | | | | | |
| General Fund | <u>730,000</u> | <u>730,000</u> | <u>730,000</u> | <u>730,000</u> | <u>-</u> | <u>0.0</u> |
| Total Other Financing Sources (Uses) | <u>730,000</u> | <u>730,000</u> | <u>730,000</u> | <u>730,000</u> | <u>-</u> | <u>0.0</u> |
| Excess (Deficiency) of Revenues and Other Sources Over Expenditures | 614,273 | (1,084,000) | (292,854) | (1,068,000) | 16,000 | -1.5 |
| FUND BALANCE - 7/1 | <u>1,562,861</u> | <u>2,177,134</u> | <u>2,177,134</u> | <u>1,884,280</u> | <u>(292,854)</u> | <u>-13.5</u> |
| FUND BALANCE - 6/30 | <u>2,177,134</u> | <u>1,093,134</u> | <u>1,884,280</u> | <u>816,280</u> | <u>(276,854)</u> | <u>-25.3</u> |

**SOLID WASTE FUND
BUDGET SUMMARY**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| REVENUES: | | | | | | |
| 4400 Charges for Services | 2,046,207 | 2,035,000 | 2,056,831 | 2,075,000 | 40,000 | 2.0 |
| EXPENDITURES: | | | | | | |
| 5210 Residential Refuse Pickup & Recycle Service | 2,126,013 | 2,166,335 | 2,173,880 | 2,245,975 | 79,640 | 3.7 |
| 5210 Convenience Center Rental | 364,954 | 371,235 | 371,230 | 379,775 | 8,540 | 2.3 |
| 5210 Fuel Surcharge | 91,075 | 150,000 | 76,965 | 150,000 | - | 0.0 |
| 5210 Leaf Pickup | 151,563 | 152,950 | 158,920 | 157,825 | 4,875 | 3.2 |
| 5210 Annual Brush Collection | 33,288 | 56,080 | 42,750 | 57,280 | 1,200 | 2.1 |
| 5210 Annual Household Trash Collection | 14,672 | 14,945 | 14,675 | 15,515 | 570 | 3.8 |
| 5210 Mulching Contract | 43,908 | 55,000 | 41,230 | 55,000 | - | 0.0 |
| 5235 Support Services | 1,288 | 15,000 | 2,715 | 15,000 | - | 0.0 |
| 5235 Not in Our City and Miscellaneous | 5,185 | 8,000 | 6,500 | 8,000 | - | 0.0 |
| Total Expenditures | 2,831,945 | 2,989,545 | 2,888,865 | 3,084,370 | 94,825 | 3.2 |
| Excess (Deficiency) of Revenues over Expenditures | (785,738) | (954,545) | (832,034) | (1,009,370) | (54,825) | 5.7 |
| OTHER FINANCING SOURCES: | | | | | | |
| Operating Transfers In General Fund - Operations | 796,058 | 890,000 | 890,000 | 890,000 | - | 0.0 |
| | 796,058 | 890,000 | 890,000 | 890,000 | - | 0.0 |
| Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures | 10,320 | (64,545) | 57,966 | (119,370) | (54,825) | 84.9 |
| FUND BALANCE - 7/1 | 410,165 | 420,485 | 420,485 | 478,451 | 57,966 | 13.8 |
| FUND BALANCE - 6/30 | 420,485 | 355,940 | 478,451 | 359,081 | 3,141 | 0.9 |

WEST END FUND

BUDGET SUMMARY

| | <u>ACTUAL FY 2019</u> | <u>BUDGET FY 2020</u> | <u>PROJECTED FY 2020</u> | <u>BUDGET FY 2021</u> | <u>BUDGET 21 vs 20</u> | <u>% CHANGE</u> |
|---|---------------------------|---------------------------|------------------------------|---------------------------|----------------------------|---------------------|
| <u>REVENUES:</u> | | | | | | |
| 4610 Interest on Investments | 13,982 | 12,500 | 12,660 | 12,500 | - | 0.0 |
| 4720 Salvage Sale Proceeds | 18,084 | - | - | - | - | 0.0 |
| 4839 URS/CH2M Oak Ridge LLC | <u>2,851,470</u> | <u>2,868,900</u> | <u>2,629,825</u> | <u>2,868,900</u> | - | <u>0.0</u> |
| Total Revenues | <u>2,883,536</u> | <u>2,881,400</u> | <u>2,642,485</u> | <u>2,881,400</u> | - | <u>0.0</u> |
| <u>EXPENDITURES:</u> | | | | | | |
| 5210 Personal Services and Benefits | 2,197,213 | 2,476,679 | 2,254,419 | 2,531,780 | 55,101 | 2.2 |
| 5207 Dues & Subscriptions | 963 | 2,500 | 3,401 | 2,500 | - | 0.0 |
| 5210 Professional & Contractual Services | 43,411 | 40,000 | 44,171 | 40,000 | - | 0.0 |
| 5212 Utility Services | 20,094 | 30,000 | 24,075 | 30,000 | - | 0.0 |
| 5220 Training & Travel | 36,151 | 25,000 | 10,405 | 25,000 | - | 0.0 |
| 5235 Building Maintenance/Utilites NSPS | 33,254 | 50,000 | 15,000 | 50,000 | - | 0.0 |
| 5235 Repair & Maintenance | 12,140 | 20,000 | 24,795 | 20,000 | - | 0.0 |
| 5289 Vehicle/Equip Use Charge | 59,673 | 105,000 | 80,250 | 105,000 | - | 0.0 |
| 5288 Ambulance Service | 55,397 | 85,000 | 51,305 | 85,000 | - | 0.0 |
| 5310 Commodities | 92,583 | 100,000 | 140,000 | 100,000 | - | 0.0 |
| 5410 Insurance | 2,923 | 3,000 | 2,923 | 3,000 | - | 0.0 |
| 5530 History Center & Tank Relocate | 530,220 | - | 2,800 | - | - | 0.0 |
| 5540 Machinery & Equipment | <u>39,138</u> | <u>20,000</u> | <u>18,200</u> | <u>20,000</u> | - | <u>0.0</u> |
| Total Expenditures | <u>3,123,160</u> | <u>2,957,179</u> | <u>2,671,744</u> | <u>3,012,280</u> | 55,101 | 1.9 |
| Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures | (239,624) | (75,779) | (29,259) | (130,880) | (55,101) | 72.7 |
| <u>FUND BALANCE - 7/1</u> | <u>903,012</u> | <u>610,968</u> | <u>663,388</u> | <u>634,129</u> | 23,161 | 3.8 |
| <u>FUND BALANCE - 6/30</u> | <u>663,388</u> | <u>535,189</u> | <u>634,129</u> | <u>503,249</u> | (31,940) | -6.0 |

ELECTRIC FUND
PROJECTED STATEMENT OF REVENUE AND EXPENSES

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|--------------------|--------------------|----------------------|--------------------|--------------------|-------------|
| <u>OPERATING REVENUES:</u> | | | | | | |
| Electric Sales Revenues: | | | | | | |
| 4011 Residential | 18,156,649 | 18,842,095 | 17,844,009 | 18,290,110 | (551,985) | -2.9 |
| 4013 Small Lighting & Power | 4,111,371 | 4,246,065 | 3,988,279 | 4,087,990 | (158,075) | -3.7 |
| 4014 Large Lighting & Power | 31,127,346 | 32,510,565 | 31,438,619 | 32,224,584 | (285,981) | -0.9 |
| 4017 Street & Outdoor Lighting | 1,309,595 | 1,332,500 | 1,300,000 | 1,332,500 | - | 0.0 |
| Total Electric Sales Revenues | <u>54,704,960</u> | <u>56,931,225</u> | <u>54,570,907</u> | <u>55,935,184</u> | <u>(996,041)</u> | <u>-1.7</u> |
| Other Operating Revenues: | | | | | | |
| 4041 Customer Forfeited Discounts | 323,004 | 333,000 | 333,000 | 333,000 | - | 0.0 |
| 4042 Rent from Electric Property | 440,038 | 440,000 | 440,000 | 440,000 | - | 0.0 |
| 4044 Other Electric Revenue | 173,558 | 110,000 | 152,000 | 110,000 | - | 0.0 |
| 4045 Facility Charges | 124,992 | 125,000 | 125,000 | 125,000 | - | 0.0 |
| 4043 Miscellaneous Services | 11,267 | 50,000 | 50,000 | 50,000 | - | 0.0 |
| Total Other Operating Revenues | <u>1,072,859</u> | <u>1,058,000</u> | <u>1,100,000</u> | <u>1,058,000</u> | <u>-</u> | <u>0.0</u> |
| Total Operating Revenues | <u>55,777,819</u> | <u>57,989,225</u> | <u>55,670,907</u> | <u>56,993,184</u> | <u>(996,041)</u> | <u>-1.7</u> |
| <u>OPERATING EXPENSES:</u> | | | | | | |
| 5460 Depreciation and Amortization | 2,548,328 | 2,501,300 | 2,434,500 | 2,501,300 | - | 0.0 |
| 5465 Purchased Power from TVA | 40,864,016 | 43,267,730 | 41,473,890 | 43,267,730 | - | 0.0 |
| 5000 Operating Expenses | 8,707,245 | 8,828,530 | 8,477,415 | 8,828,530 | - | 0.0 |
| Total Operating Expenses | <u>52,119,589</u> | <u>54,597,560</u> | <u>52,385,805</u> | <u>54,597,560</u> | <u>-</u> | <u>0.0</u> |
| Operating Income | 3,658,230 | 3,391,665 | 3,285,103 | 2,395,624 | (996,041) | -29.4 |
| <u>NONOPERATING REVENUES (EXPENSES)</u> | | | | | | |
| 4810 Interest Revenue | 132,073 | 50,000 | 72,100 | 50,000 | - | 0.0 |
| 5439 Interest Expense | (745,278) | (604,775) | (604,775) | (604,775) | - | 0.0 |
| Total Nonoperating Revenues (Expenses) | <u>(613,205)</u> | <u>(554,775)</u> | <u>(853,551)</u> | <u>(554,775)</u> | <u>-</u> | <u>0.0</u> |
| Net Income Before Operating Transfers Out | 3,045,025 | 2,836,890 | 2,431,552 | 1,840,849 | (996,041) | -35.1 |
| <u>OPERATING TRANSFERS (Out)</u> | | | | | | |
| Operating Transfers Out - Tax Equivalent | (1,675,460) | (1,675,500) | (1,654,941) | (1,675,500) | - | 0.0 |
| Total Operating Transfers (Out) | <u>(1,675,460)</u> | <u>(1,675,500)</u> | <u>(1,654,941)</u> | <u>(1,675,500)</u> | <u>-</u> | <u>0.0</u> |
| Change In Net Position | 1,369,565 | 1,161,390 | 776,611 | 165,349 | (996,041) | -85.8 |
| TOTAL NET POSITION - 7/1 | <u>42,591,002</u> | <u>43,497,204</u> | <u>43,960,567</u> | <u>44,737,178</u> | <u>1,239,974</u> | <u>2.9</u> |
| TOTAL NET POSITION - 6/30 | <u>43,960,567</u> | <u>44,658,594</u> | <u>44,737,178</u> | <u>44,902,527</u> | <u>243,933</u> | <u>0.5</u> |

WATERWORKS FUND

PROJECTED STATEMENT OF REVENUE AND EXPENSES

| | <u>ACTUAL</u> FY 2019 | <u>BUDGET</u> FY 2020 | <u>PROJECTED</u> FY 2020 | <u>BUDGET</u> FY 2021 | <u>BUDGET</u> 21 vs 20 | <u>%</u> <u>CHANGE</u> |
|--|--------------------------|--------------------------|-----------------------------|--------------------------|---------------------------|---------------------------|
| <u>OPERATING REVENUES:</u> | | | | | | |
| 4021 Residential Sales | | | | | | |
| Water | 4,152,861 | 4,206,641 | 4,241,375 | 4,332,842 | 126,201 | 3.0 |
| Wastewater | 5,843,630 | 6,147,648 | 5,810,125 | 6,147,648 | - | 0.0 |
| 4022 Commercial Sales | | | | | | |
| Water | 5,779,396 | 6,023,954 | 6,573,170 | 6,023,954 | - | 0.0 |
| Wastewater | 6,352,727 | 5,917,792 | 5,984,085 | 6,095,326 | 177,534 | 3.0 |
| 4045 Facility Charges | 309,464 | 103,155 | 103,155 | - | (103,155) | -100.0 |
| 4023 Public Fire Protection | 70,000 | 70,000 | 70,000 | 70,000 | - | 0.0 |
| 4041 Forfeited Discounts | 152,449 | 148,485 | 166,435 | 155,910 | 7,425 | 5.0 |
| 4466 Miscellaneous | 40,159 | 20,000 | 14,185 | 20,000 | - | 0.0 |
| Total Operating Revenues | <u>22,700,686</u> | <u>22,637,675</u> | <u>22,962,530</u> | <u>22,845,680</u> | <u>81,804</u> | <u>0.4</u> |
| <u>OPERATING EXPENSES:</u> | | | | | | |
| 5460 Depreciation | | | | | | |
| Water | 2,491,654 | 2,557,000 | 2,557,000 | 2,557,000 | - | 0.0 |
| Wastewater | 3,063,971 | 3,151,725 | 3,151,725 | 3,151,725 | - | 0.0 |
| 5000 Operating Expenses | <u>12,145,573</u> | <u>12,455,331</u> | <u>12,388,484</u> | <u>12,704,440</u> | <u>249,109</u> | <u>2.0</u> |
| Total Operating Expenses | <u>17,701,198</u> | <u>18,164,056</u> | <u>18,097,209</u> | <u>18,413,165</u> | <u>249,109</u> | <u>1.4</u> |
| Operating Income (Loss) | 4,999,488 | 4,473,619 | 4,865,321 | 4,432,515 | (167,305) | -3.7 |
| <u>NONOPERATING REVENUES (EXPENSES)</u> | | | | | | |
| 4791 Capital Contributions | 166,623 | - | - | - | - | 0.0 |
| 4810 Interest Revenue | 278,285 | 185,000 | 273,707 | 185,000 | - | 0.0 |
| 5439 Interest Expense | <u>(1,570,600)</u> | <u>(1,767,122)</u> | <u>(1,767,122)</u> | <u>(1,767,122)</u> | <u>-</u> | <u>0.0</u> |
| Total Nonoperating Revenues (Expenses) | <u>(1,125,692)</u> | <u>(1,582,122)</u> | <u>(1,493,415)</u> | <u>(1,582,122)</u> | <u>-</u> | <u>0.0</u> |
| Net Income (Loss) Before Operating Transfers | 3,873,796 | 2,891,497 | 3,371,905 | 2,850,393 | (167,305) | -5.8 |
| <u>OPERATING TRANSFERS</u> | | | | | | |
| Operating Transfers Out - Tax Equivalent | <u>(1,731,116)</u> | <u>(1,732,000)</u> | <u>(1,631,021)</u> | <u>(1,732,000)</u> | <u>-</u> | <u>0.0</u> |
| Change in Net Position | 2,142,680 | 1,159,497 | 1,740,884 | 1,118,393 | (167,305) | (6) |
| <u>TOTAL NET POSITION- 7/1</u> | <u>62,461,152</u> | <u>64,673,691</u> | <u>64,603,832</u> | <u>66,344,716</u> | <u>1,671,025</u> | <u>2.6</u> |
| <u>TOTAL NET POSITION - 6/30</u> | <u>64,603,832</u> | <u>65,833,188</u> | <u>66,344,716</u> | <u>67,463,109</u> | <u>1,629,921</u> | <u>2.5</u> |

**EMERGENCY COMMUNICATIONS DISTRICT FUND
BUDGET SUMMARY**

| State Account Number | City Account Number | | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|---------------------------|---|-------------------|-------------------|----------------------|-------------------|--------------------|--------------|
| OPERATING REVENUES: | | | | | | | | |
| 3010 | 4841.2 | State Emer Comm Board Operational Funding | 525,054 | 525,054 | 525,054 | 525,054 | - | 0.0 |
| 3020 | 4841.5 | TECB Dist Excess Revenue | 78,615 | - | 25,983 | - | - | 0.0 |
| 3040 | 4841.6 | TECB Dist Equipment Funds | 16,000 | - | 16,000 | - | - | 0.0 |
| Total Operating Revenue | | | <u>619,669</u> | <u>525,054</u> | <u>567,037</u> | <u>525,054</u> | <u>-</u> | <u>0.0</u> |
| OPERATING EXPENSES: | | | | | | | | |
| 4405 | 5207.1 | Due & Subscriptions | 500 | 5,000 | 2,230 | 3,000 | (2,000) | -40.0 |
| 4413 | 5207.4 | Licenses and Fees | 3,900 | 5,000 | 3,900 | 5,000 | - | 0.0 |
| 4220 | 5207.5 | NCIC/TBI/Ties Expenses | 483 | - | 250 | - | - | 0.0 |
| 4207 | 5210.25 | Contracted Dispatcher Services | 200,000 | 200,000 | 200,000 | 200,000 | - | 0.0 |
| 4208 | 5210.209 | Contracts/TVRS | 10,532 | 45,000 | 25,815 | 45,000 | - | 0.0 |
| 4210 | 5210 | Professional & Contractual Services | 65 | - | 9,045 | - | - | 0.0 |
| 4307 | 5212 | Utilities - Electric | 705 | 5,000 | 3,180 | 5,000 | - | 0.0 |
| 4308 | 5216 | Utilities - Gas | 590 | 5,000 | 120 | 5,000 | - | 0.0 |
| 4310 | 5217.2 | General Telephone 911 Support Lines | 37 | 500 | 50 | 500 | - | 0.0 |
| 4201 | 5217.1 | Address/Mapping Expenses (AT&T) | 41,341 | 42,500 | 44,570 | 47,500 | 5,000 | 11.8 |
| 4221 | 5217.6 | Other Consultants | 3,734 | 4,000 | 3,735 | 4,000 | - | 0.0 |
| 4209 | 5217.4 | Date Processing Services (Lines) | 407 | 1,250 | 3,065 | 4,000 | 2,750 | 220.0 |
| 4311 | 5217.6 | Other Communications | 3,397 | 3,500 | 3,685 | 4,000 | 500 | 14.3 |
| 4212 | 5217.6 | Service Provider Fees/Code Red | 11,897 | 15,000 | 11,900 | 15,000 | - | 0.0 |
| 4418 | 5221 | Training | 2,871 | 8,000 | 3,290 | 8,000 | - | 0.0 |
| 4218 | 5236.20 | Maintenance Contract (800 MHz Radio System) | 25,969 | 15,000 | 3,055 | 15,000 | - | 0.0 |
| 4332 | 5263.19 | Maintenance/Repair Communication Equipment | 13,390 | 15,000 | 7,005 | 15,000 | - | 0.0 |
| 4305 | 5313 | Small Equipment Purchases | 12,228 | 10,000 | 7,365 | 10,000 | - | 0.0 |
| 4219 | 5394 | GIS | - | 5,000 | 200 | 5,000 | - | 0.0 |
| 4303 | 5398 | Date Processing Supplies | 1,495 | 1,500 | 500 | 1,500 | - | 0.0 |
| 4414 | 5413 | Insurance-Surety Bonds | 770 | 890 | 890 | 890 | - | 0.0 |
| 4500 | 5460 | Depreciation | 78,916 | 335,000 | 300,507 | 335,000 | - | 0.0 |
| Total Operating Expenses | | | <u>413,227</u> | <u>722,140</u> | <u>634,357</u> | <u>728,390</u> | <u>6,250</u> | <u>0.9</u> |
| Operating Income (Loss) | | | 206,442 | (197,086) | (67,320) | (203,336) | (6,250) | 3.2 |
| NONOPERATING REVENUES/EXPENSES: | | | | | | | | |
| 5007 | 4312 | Federal Grant | - | - | - | - | - | 0.0 |
| 5007 | 4840 | State Grant | - | - | - | - | - | 0.0 |
| 4404 | 5437 | Debt Issuance Costs | - | - | - | - | - | 0.0 |
| 5002 | 4610 | Interest Income | 27,926 | 14,500 | 23,175 | 14,500 | - | 0.0 |
| 5010 | 5439 | Interest Expense | (51,976) | (70,842) | (70,842) | (63,072) | 7,770 | -11.0 |
| Total Nonoperating Revenue | | | <u>-24,050</u> | <u>(56,342)</u> | <u>-47,667</u> | <u>(48,572)</u> | <u>7,770</u> | <u>-13.8</u> |
| Change in Net Position | | | 182,392 | (253,428) | (114,987) | (251,908) | 1,520 | -0.6 |
| NET POSITION - 7/1 | | | <u>2,517,489</u> | <u>2,657,672</u> | <u>2,699,881</u> | <u>2,584,894</u> | <u>(72,778)</u> | <u>-2.7</u> |
| NET POSITION - 6/30 | | | <u>2,699,881</u> | <u>2,404,244</u> | <u>2,584,894</u> | <u>2,332,986</u> | <u>(71,258)</u> | <u>-3.0</u> |
| CAPITAL EXPENDITURES | | | | | | | | |
| 4232 | 5540 | Capital | 170,500 | 50,000 | 50,000 | 450,000 | 400,000 | 800.0 |
| Statement of Bonded and Other Indettedness: | | | | | | | | |
| 2203 | 2116 | Bond Payable | 1,675,000 | 1,520,000 | 1,520,000 | 1,360,000 | (160,000) | -10.5 |
| 2210 | 2960 | Unamortized Bond Premium | 20,199 | 20,199 | 20,199 | 20,199 | - | 0.0 |
| Total Long-Term Liabilities | | | <u>1,695,199</u> | <u>1,540,199</u> | <u>1,540,199</u> | <u>1,380,199</u> | <u>(160,000)</u> | <u>-10.4</u> |

INSURANCE FUND**

BUDGET SUMMARY

| | <u>ACTUAL FY 2019</u> | <u>BUDGET FY 2020</u> | <u>PROJECTED FY 2020</u> | <u>BUDGET FY 2021</u> | <u>BUDGET 21 vs 20</u> | <u>% CHANGE</u> |
|-------------------------------|---------------------------|---------------------------|------------------------------|---------------------------|----------------------------|---------------------|
| <u>OPERATING REVENUES:</u> | | | | | | |
| 4400 Charges for Service | <u>9,466,263</u> | <u>9,540,743</u> | <u>9,586,615</u> | <u>9,661,615</u> | <u>120,872</u> | <u>1.3</u> |
| <u>OPERATING EXPENSES:</u> | | | | | | |
| 5116 Longevity | 366,548 | 415,000 | 405,000 | 415,000 | - | 0.0 |
| 5151 Retirement (TCRS)/Leave | 3,456,175 | 3,576,600 | 3,872,900 | 3,576,600 | - | 0.0 |
| 5161 Medical/LTD Benefits | 4,424,096 | 4,500,000 | 4,411,000 | 4,500,000 | - | 0.0 |
| 5175 Workers Compensation | 367,691 | 450,000 | 395,000 | 450,000 | - | 0.0 |
| 5411 Liability Premium/Claims | 576,196 | 615,000 | 555,800 | 615,000 | - | 0.0 |
| 5412 Property Insurance | 186,747 | 205,500 | 185,000 | 205,500 | - | 0.0 |
| 5400 Other | <u>13,255</u> | <u>75,000</u> | <u>25,000</u> | <u>75,000</u> | <u>-</u> | <u>0.0</u> |
| Total Operating Expenses | <u>9,390,708</u> | <u>9,837,100</u> | <u>9,849,700</u> | <u>9,837,100</u> | <u>-</u> | <u>-</u> |
| Operating Income (Loss) | 75,555 | (296,357) | (263,085) | (175,485) | 120,872 | -40.8 |
| <u>NONOPERATING REVENUES:</u> | | | | | | |
| 4610 Interest Income | <u>41,994</u> | <u>20,000</u> | <u>33,000</u> | <u>20,000</u> | <u>-</u> | <u>0.0</u> |
| Change in Net Position | 117,549 | (276,357) | (230,085) | (155,485) | 120,872 | -43.7 |
| <u>NET POSITION - 7/1</u> | <u>1,541,597</u> | <u>1,659,146</u> | <u>1,659,146</u> | <u>1,429,061</u> | <u>(230,085)</u> | <u>-13.9</u> |
| <u>NET POSITION - 6/30</u> | <u>1,659,146</u> | <u>1,382,789</u> | <u>1,429,061</u> | <u>1,273,576</u> | <u>(109,213)</u> | <u>-7.9</u> |

**Internal Service Fund

EQUIPMENT REPLACEMENT RENTAL FUND**

BUDGET SUMMARY

| | <u>ACTUAL</u> FY 2019 | <u>BUDGET</u> FY 2020 | <u>PROJECTED</u> FY 2020 | <u>BUDGET</u> FY 2021 | <u>BUDGET</u> 21 vs 20 | <u>%</u> <u>CHANGE</u> |
|--|--------------------------|--------------------------|-----------------------------|--------------------------|---------------------------|---------------------------|
| <u>OPERATING REVENUES:</u> | | | | | | |
| 4466 Charges for Service | <u>2,431,108</u> | <u>2,875,000</u> | <u>2,875,000</u> | <u>2,875,000</u> | <u>-</u> | <u>0.0</u> |
| <u>OPERATING EXPENSES:</u> | | | | | | |
| 5235 Routine Repair & Maintenance | 1,875,767 | 1,625,000 | 1,625,000 | 1,625,000 | - | 0.0 |
| 5460 Depreciation | <u>449,344</u> | <u>675,000</u> | <u>550,000</u> | <u>675,000</u> | <u>-</u> | <u>0.0</u> |
| Total Operating Expenses | <u>2,325,111</u> | <u>2,300,000</u> | <u>2,175,000</u> | <u>2,300,000</u> | <u>-</u> | <u>0.0</u> |
| Operating Income (Loss) | 105,997 | 575,000 | 700,000 | 575,000 | - | 0.0 |
| <u>NONOPERATING REVENUES/(EXPENSES):</u> | | | | | | |
| 4610 Interest Income | 114,314 | 65,000 | 65,000 | 65,000 | - | 0.0 |
| 4790 Capital Contributions | 59,114 | - | - | - | - | 0.0 |
| 4720 Gain/(Loss) on Sale of Assets | 17,677 | 25,000 | 5,000 | 25,000 | - | 0.0 |
| 5439 Interest Expense | <u>(63,174)</u> | <u>(62,519)</u> | <u>(62,519)</u> | <u>(62,519)</u> | <u>-</u> | <u>0.0</u> |
| Total Nonoperating Revenues (Expenses) | <u>127,931</u> | <u>27,481</u> | <u>7,481</u> | <u>27,481</u> | <u>-</u> | <u>0.0</u> |
| Net Income (Loss) | 233,928 | 602,481 | 707,481 | 602,481 | - | 0.0 |
| <u>NET POSITION - 7/1</u> | <u>6,020,647</u> | <u>6,254,575</u> | <u>6,254,575</u> | <u>6,962,056</u> | <u>707,481</u> | <u>11.3</u> |
| <u>NET POSITION - 6/30</u> | <u>6,254,575</u> | <u>6,857,056</u> | <u>6,962,056</u> | <u>7,564,537</u> | <u>707,481</u> | <u>10.3</u> |

**Internal Service Fund

IV. Debt Service

**DEBT SERVICE FUND
BUDGET SUMMARY**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|--------------|
| REVENUES: | | | | | | |
| 4187 Sales Tax Proceeds (High School Project) | 2,563,913 | 2,440,000 | 2,413,000 | 2,440,000 | - | 0.0 |
| 4840 Private Sources | 400,077 | 511,863 | 397,056 | 511,863 | - | 0.0 |
| 4610 Interest | 206,766 | 135,000 | 140,000 | 100,000 | (35,000) | -25.9 |
| Total Revenues | 3,170,756 | 3,086,863 | 2,950,056 | 3,051,863 | (35,000) | (1.1) |
| EXPENDITURES: | | | | | | |
| Debt Issuances for City Capital Projects: | | | | | | |
| 12151 TMBF 1994 Variable Rate Loan | 83,357 | 91,862 | 264,440 | - | (91,862) | -100.0 |
| 12177 General Obligation Bond Refunding 2009 | 273,775 | 272,835 | 8,042 | - | (272,835) | -100.0 |
| 12180 Build America Bonds, Series 2009B | 58,283 | 58,495 | 16,383 | - | (58,495) | -100.0 |
| 12182 General Obligation Bond 2017 | 379,288 | 370,600 | 370,554 | 371,867 | 1,267 | 0.3 |
| 12184 General Obligation Bond 2018 | 63,908 | 187,821 | 187,999 | 188,146 | 325 | 0.0 |
| 12186 General Obligation Bond 2019 | - | - | 123,396 | 372,238 | 372,238 | 100.0 |
| 12200 Golf Course | 612,350 | 609,331 | 609,312 | 615,806 | 6,475 | 1.1 |
| Total City Projects | 1,470,961 | 1,590,944 | 1,580,126 | 1,548,057 | (42,887) | (2.7) |
| Debt Issuances for School Capital Projects: | | | | | | |
| 12120 Oak Ridge High School Project Issuances | 3,060,901 | 3,193,235 | 2,964,406 | 3,009,391 | (183,844) | -5.8 |
| 12121 Oak Ridge High School Project QZAB | 400,077 | 511,864 | 397,056 | 511,864 | - | 0.0 |
| 12133 EESI-Energy Efficient Schools Loan | - | 265,404 | 156,898 | 268,968 | 3,564 | 1.3 |
| 12178 General Obligation Bond Refunding 2009 | 2,790,060 | 2,780,475 | 81,959 | - | (2,780,475) | -100.0 |
| 12157 General Obligation Bond 2017 | 373,567 | 365,011 | 364,946 | 366,242 | 1,231 | 0.3 |
| 12185 General Obligation Bond 2018 | 174,726 | 339,548 | 339,545 | 339,223 | (325) | -0.1 |
| 12187 General Obligation Bond 2019 | - | - | 3,014,759 | 2,805,781 | 2,805,781 | 100.0 |
| 12158 TMBF 2008 Variable Rate Loan | 42,630 | 159,393 | 112,650 | 115,719 | (43,674) | -27.4 |
| 12181 Build America Bonds | 52,583 | 52,776 | 14,780 | - | (52,776) | -100.0 |
| Total School Projects | 6,894,544 | 7,667,706 | 7,446,999 | 7,417,188 | (250,518) | (3.3) |
| 12999 Contingency (Future Debt, Refunding Costs, etc.) | - | 500,000 | - | 700,000 | 200,000 | 40.0 |
| Total Expenditures | 8,365,505 | 9,758,650 | 9,027,125 | 9,665,245 | (93,405) | -1.0 |
| Excess (Deficiency) of Revenues over Expenditures | (5,194,749) | (6,671,787) | (6,077,069) | (6,613,382) | 58,405 | -0.9 |
| OTHER FINANCING SOURCES | | | | | | |
| Debt Proceeds | - | 500,000 | - | 700,000 | 200,000 | 40.0 |
| Operating Transfers In: | | | | | | |
| General Fund | 4,750,000 | 4,970,000 | 4,970,000 | 4,970,000 | - | 0.0 |
| General Purpose School Fund | 287,205 | 287,205 | 287,205 | 287,205 | - | 0.0 |
| Total Other Financing Sources (Uses) | 5,037,205 | 5,757,205 | 5,257,205 | 5,957,205 | 200,000 | 3.5 |
| Excess (Deficiency) of Revenues and Other Sources over Expenditures | (157,544) | (914,582) | (819,864) | (656,177) | 258,405 | -28.3 |
| FUND BALANCE - 7/1 | 7,941,004 | 7,783,460 | 7,783,460 | 6,963,596 | (819,864) | -10.5 |
| FUND BALANCE - 6/30 | 7,783,460 | 6,868,878 | 6,963,596 | 6,307,419 | (561,459) | (8.2) |

| DEBT SERVICE FUND EXPENDITURES | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|-------------------|-------------------|----------------------|-------------------|--------------------|---------------|
| 12120 ORHS RENOVATION ISSUANCES | | | | | | |
| 5210 Professional & Cont. Services | 1,399 | 1,400 | 1,000 | 1,500 | 100 | 7.1 |
| 5439 Principal Retirement | 1,050,000 | 1,000,000 | 1,086,406 | 1,050,000 | 50,000 | 5.0 |
| 5439 Interest Charges | <u>2,009,502</u> | <u>2,191,835</u> | <u>1,877,000</u> | <u>1,957,891</u> | <u>(233,944)</u> | <u>-10.7</u> |
| Total | 3,060,901 | 3,193,235 | 2,964,406 | 3,009,391 | (183,844) | -5.8 |
| 12121 HIGH SCHOOL RENOVATION QZAB's | | | | | | |
| 5210 Interest/Fees | - | 2,445 | - | 2,445 | - | 0.0 |
| 5439 Principal Retirement | <u>400,077</u> | <u>509,419</u> | <u>397,056</u> | <u>509,419</u> | <u>-</u> | <u>0.0</u> |
| Total | 400,077 | 511,864 | 397,056 | 511,864 | - | 0.0 |
| 12180 BUILD AMERICA BONDS 2009B - CITY | | | | | | |
| 5210 Professional & Cont. Services | 90 | 90 | - | - | (90) | -100.0 |
| 5439 Principal Retirement | - | - | - | - | - | 0.0 |
| 5439 Interest Charges (Net Treasury Rebate) | <u>58,193</u> | <u>58,405</u> | <u>16,383</u> | <u>-</u> | <u>(58,405)</u> | <u>-100.0</u> |
| Total | 58,283 | 58,495 | 16,383 | - | (58,495) | -100.0 |
| 12181 BUILD AMERICA BONDS 2009B - SCHOOLS (ORHS PORTION IN 12120) | | | | | | |
| 5210 Professional & Cont. Services | 84 | 86 | - | - | (86) | -100.0 |
| 5439.1 Principal Retirement | - | - | - | - | - | 0.0 |
| 5439.2 Interest Charges | <u>52,499</u> | <u>52,690</u> | <u>14,780</u> | <u>-</u> | <u>(52,690)</u> | <u>-100.0</u> |
| Total | 52,583 | 52,776 | 14,780 | - | (52,776) | -100.0 |
| 12151 TMBF 1994 VARIABLE RATE LOAN - CITY | | | | | | |
| 5439 Principal Retirement | 75,251 | 80,512 | 258,400 | - | (80,512) | -100.0 |
| 5439 Interest Charges | <u>8,106</u> | <u>11,350</u> | <u>6,040</u> | <u>-</u> | <u>(11,350)</u> | <u>-100.0</u> |
| Total | 83,357 | 91,862 | 264,440 | - | (91,862) | -100.0 |
| 12158 TMBF 2008 VARIABLE RATE LOAN - SCHOOLS (ORHS PORTION IN 12120) | | | | | | |
| 5439.1 Principal Retirement | - | 75,000 | 75,000 | 35,000 | - | 0.0 |
| 5439.2 Interest Charges | <u>42,630</u> | <u>84,393</u> | <u>37,650</u> | <u>80,719</u> | <u>-</u> | <u>0.0</u> |
| Total | 42,630 | 159,393 | 112,650 | 115,719 | (43,674) | -27.4 |
| 12177 GENERAL OBLIGATION BONDS REFUNDING 2009 CITY | | | | | | |
| 5210 Professional & Cont. Services | 52 | 60 | - | - | (60) | -100.0 |
| 5439 Principal Retirement | 235,903 | 244,391 | - | - | (244,391) | -100.0 |
| 5439 Interest Charges | <u>37,820</u> | <u>28,384</u> | <u>8,042</u> | <u>-</u> | <u>(28,384)</u> | <u>-100.0</u> |
| Total | 273,775 | 272,835 | 8,042 | - | (272,835) | -100.0 |
| 12178 GENERAL OBLIGATION BONDS REFUNDING 2009 SCHOOLS | | | | | | |
| 5210 Professional & Cont. Services | 532 | 600 | - | - | (600) | -100.0 |
| 5439 Principal Retirement | 2,404,098 | 2,490,609 | - | - | (2,490,609) | -100.0 |
| 5439 Interest Charges | <u>385,430</u> | <u>289,266</u> | <u>81,959</u> | <u>-</u> | <u>(289,266)</u> | <u>-100.0</u> |
| Total | 2,790,060 | 2,780,475 | 81,959 | - | (2,780,475) | -100.0 |

| DEBT SERVICE FUND EXPENDITURES | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|-------------------|-------------------|----------------------|-------------------|--------------------|-------------|
| 12182 GENERAL OBLIGATION BONDS, 2017 2017 CITY | | | | | | |
| 5210 Professional & Cont. Services | 153 | 155 | 101 | 155 | - | 0.0 |
| 5439 Principal Retirement | 224,191 | 226,710 | 226,715 | 239,310 | 12,600 | 5.6 |
| 5439 Interest Charges | 154,944 | 143,735 | 143,738 | 132,402 | (11,333) | -7.9 |
| Total | 379,288 | 370,600 | 370,554 | 371,867 | 1,267 | 0.3 |
| 12183 GENERAL OBLIGATION BONDS, 2017 2017 SCHOOLS | | | | | | |
| 5210 Professional & Cont. Services | 152 | 155 | 99 | 155 | - | 0.0 |
| 5439 Principal Retirement | 220,809 | 223,290 | 223,285 | 235,689 | 12,399 | 5.6 |
| 5439 Interest Charges | 152,606 | 141,566 | 141,562 | 130,398 | (11,168) | -7.9 |
| Total | 373,567 | 365,011 | 364,946 | 366,242 | 1,231 | 0.3 |
| 12184 GENERAL OBLIGATION BONDS, 2018 2018 CITY | | | | | | |
| 5210 Professional & Cont. Services | - | - | 178 | 325 | 325 | 100.0 |
| 5439 Principal Retirement | - | - | - | - | - | 0.0 |
| 5439 Interest Charges | 63,908 | 187,821 | 187,821 | 187,821 | - | 100.0 |
| Total | 63,908 | 187,821 | 187,999 | 188,146 | 325 | 100.0 |
| 12185 GENERAL OBLIGATION BONDS, 2018 2018 SCHOOLS | | | | | | |
| 5210 Professional & Cont. Services | - | 325 | 322 | - | (325) | -100.0 |
| 5439 Principal Retirement | - | - | - | - | - | 0.0 |
| 5439 Interest Charges | 174,726 | 339,223 | 339,223 | 339,223 | - | 0.0 |
| Total | 174,726 | 339,548 | 339,545 | 339,223 | (325) | -0.1 |
| 12186 GENERAL OBLIGATION BONDS, 2019 2019 CITY | | | | | | |
| 5210 Professional & Cont. Services | - | - | - | - | - | 0.0 |
| 5439 Principal Retirement | - | - | - | 245,000 | 245,000 | 0.0 |
| 5439 Interest Charges | - | - | 123,396 | 127,238 | 127,238 | 100.0 |
| Total | - | - | 123,396 | 372,238 | 372,238 | 100.0 |
| 12187 GENERAL OBLIGATION BONDS, 2019 2019 SCHOOLS | | | | | | |
| 5210 Professional & Cont. Services | - | - | - | - | - | 0.0 |
| 5439 Principal Retirement | - | - | 2,803,984 | 2,500,000 | 2,500,000 | 100.0 |
| 5439 Interest Charges | - | - | 210,775 | 305,781 | 305,781 | 100.0 |
| Total | - | - | 3,014,759 | 2,805,781 | 2,805,781 | 100.0 |
| 12133 EESI - ENERGY EFFICIENT SCHOOLS LOAN | | | | | | |
| 5439 Principal Retirement | - | 236,484 | 139,454 | 240,864 | 4,380 | 1.9 |
| 5439 Interest Charges | - | 28,920 | 17,444 | 28,104 | (816) | -2.8 |
| Total | - | 265,404 | 156,898 | 268,968 | 3,564 | 100.0 |
| 12200 GENERAL OBLIGATION BONDS REFUNDING GOLF COURSE | | | | | | |
| 5210 Professional & Cont. Services | 706 | 725 | 706 | 725 | - | 0.0 |
| 5439 Principal Retirement | 555,000 | 570,000 | 570,000 | 595,000 | 25,000 | 4.4 |
| 5439 Interest Charges | 56,644 | 38,606 | 38,606 | 20,081 | (18,525) | -48.0 |
| Total | 612,350 | 609,331 | 609,312 | 615,806 | 6,475 | 1.1 |
| 12999 CONTINGENCY | | | | | | |
| 5439 Future Debt, Issuance Cost, Admin & Misc. | - | 500,000 | - | 700,000 | 200,000 | 40.0 |
| TOTAL DEBT SERVICE FUND EXPENDITURES | 8,365,505 | 9,758,650 | 9,027,125 | 9,665,245 | (93,405) | -1.0 |

**CITY OF OAK RIDGE
SUMMARY OF LONG-TERM DEBT
BUDGET 2021**

| Issues | Interest Rate Type | Projected Principal Balance 6/30/2020 | Budget FY 2021 Principal Payments | Budget FY 2021 Interest Payments | Budget FY 2021 Total Debt Service |
|--|-----------------------|--|--|---|--|
| <u>GOVERNMENTAL ACTIVITIES</u> | | | | | |
| <u>DEBT SERVICE FUND</u> | | | | | |
| GO Bonds 2010 (Golf Course) | Fixed | \$ 595,000 | \$ 595,000 | \$ 20,081 | \$ 615,081 |
| GO Bonds 2017 City | Fixed | 3,514,088 | 239,311 | 132,402 | 371,713 |
| GO Bonds 2018 City | Fixed | 4,737,287 | - | 187,821 | 187,821 |
| GO Bonds 2019 City | Fixed | 3,362,000 | 245,000 | 127,238 | 372,238 |
| GO Bonds 2017 Schools | Fixed | 3,460,912 | 235,689 | 130,398 | 366,088 |
| GO Bonds 2018 Schools | Fixed | 8,547,713 | - | 339,223 | 339,223 |
| GO Bonds 2019 Schools | Fixed | 7,133,000 | 2,500,000 | 305,781 | 2,805,781 |
| Energy Efficient Schools Initiative Loan-(Schools) | Fixed | 2,920,774 | 240,864 | 28,104 | 268,968 |
| TMBF 2008 Schools | Variable | 1,796,636 | 35,000 | 80,719 | 115,719 |
| TMBF 2008 (ORHS) | Variable | 5,760,652 | - | 259,230 | 259,230 |
| TNLOANS 2004 (ORHS Debt) VII E-1 | Fixed Swap | 21,140,000 | - | 980,148 | 980,148 |
| TNLOANS 2006 (ORHS Debt) VI-M-1 | Fixed Swap | 4,735,000 | - | 220,675 | 220,675 |
| GO Bonds 2015A (Refunding) (ORHS Debt) | Fixed | 4,900,000 | 1,000,000 | 128,000 | 1,128,000 |
| GO Bonds 2015B (Refunding) (ORHS Debt) | Fixed | 9,190,000 | 50,000 | 197,025 | 247,025 |
| GO Bonds 2019 (ORHS Debt) | Fixed | 6,095,000 | - | 172,812 | 172,812 |
| QZAB Series 2004 (ORHS Debt) | Fixed | 440,585 | 440,585 | 2,115 | 442,700 |
| QZAB Series 2005 (ORHS Debt) | Fixed | 68,834 | 68,834 | 330 | 69,164 |
| TOTAL DEBT SERVICE FUND | | \$ 88,397,481 | \$ 5,650,283 | \$ 3,312,101 | \$ 8,962,384 |
| <u>EQUIPMENT REPLACEMENT RENTAL FUND</u> | | | | | |
| Fire Truck Lease through Leasing 2 | Fixed | \$ 528,895 | \$ 80,945 | \$ 17,992 | \$ 98,937 |
| GO Bonds 2017 | Fixed | 890,000 | 95,000 | 37,363 | 132,363 |
| TOTAL EQUIPMENT REPLACEMENT RENTAL FUND | | \$ 1,418,895 | \$ 175,945 | \$ 55,355 | \$ 231,300 |
| TOTAL GOVERNMENTAL ACTIVITIES | | \$ 89,816,376 | \$ 5,826,228 | \$ 3,367,456 | \$ 9,193,684 |
| <u>ENTERPRISE FUNDS</u> | | | | | |
| <u>ELECTRIC FUND</u> | | | | | |
| GO Bonds 2019 | Fixed | \$ 4,810,000 | \$ 5,000 | \$ 126,881 | \$ 131,881 |
| GO Bonds 2016 | Fixed | 1,100,000 | 175,000 | 28,850 | 203,850 |
| GO Bonds 2017 | Fixed | 6,825,000 | 685,000 | 271,988 | 956,988 |
| TMBF 2008 | Variable | 1,323,296 | 40,000 | 59,400 | 99,400 |
| TOTAL ELECTRIC FUND | | \$ 14,058,296 | \$ 905,000 | \$ 487,119 | \$ 1,392,119 |
| <u>WATERWORKS FUND</u> | | | | | |
| TMBF 2001 - Water | Variable | \$ 447,000 | \$ 218,000 | \$ 19,309 | \$ 237,309 |
| TMBF 2008 | Variable | 1,514,416 | 60,000 | 67,927 | 127,927 |
| GO Bonds 2011 B | Fixed | 8,560,000 | 225,000 | 234,550 | 459,550 |
| GO Bonds 2013 | Fixed | 15,860,000 | 1,025,000 | 634,000 | 1,659,000 |
| GO Bonds 2016 | Fixed | 5,455,000 | 665,000 | 148,688 | 813,688 |
| GO Bonds 2017 | Fixed | 890,000 | 95,000 | 37,500 | 132,500 |
| GO Bonds 2019 | Fixed | 4,165,000 | - | 184,200 | 184,200 |
| State Revolving Fund Loans 2013-324 - Sewer | Fixed | 3,061,325 | 166,692 | 36,720 | 203,412 |
| State Revolving Fund Loans 2013-325 - Sewer | Fixed | 10,496,740 | 590,904 | 125,784 | 716,688 |
| State Revolving Fund Loans 2014-337 - Sewer | Fixed | 2,238,662 | 121,056 | 39,528 | 160,584 |
| State Revolving Fund Loans 2017-356 - Sewer | Fixed | 1,802,308 | 74,267 | 34,837 | 109,104 |
| State Revolving Fund Loans 2017-396 - Sewer | Fixed | 2,232,603 | 101,544 | 38,700 | 140,244 |
| State Revolving Fund Loans 2019-2016* - Water | Fixed | 3,288,000 | 320,289 | 18,297 | 338,586 |
| TOTAL WATERWORKS FUND | | \$ 60,011,054 | \$ 3,662,752 | \$ 1,620,040 | \$ 5,282,792 |
| <u>EMERGENCY COMM. FUND</u> | | | | | |
| GO Bonds 2017 | Fixed | \$ 1,520,000 | \$ 160,000 | \$ 63,738 | \$ 223,738 |
| TOTAL ENTERPRISE FUNDS | | \$ 75,589,350 | \$ 4,727,752 | \$ 2,170,897 | \$ 6,898,649 |
| TOTAL CITY DEBT | | \$ 165,405,726 | \$ 10,553,980 | \$ 5,538,352 | \$ 16,092,332 |

* State Revolving Fund Loan principal balance shown is based on draw of full available funds.

CITY OF OAK RIDGE, TENNESSEE
GENERAL OBLIGATION BONDS PRINCIPAL AND INTEREST
REQUIREMENTS BY FISCAL YEAR - GOVERNMENTAL ACTIVITIES
FISCAL 2021 BUDGET **

| Fiscal Year | Refunding Bonds Series 2010 | | Refunding Bonds Series 2015 A | | Refunding Bonds Series 2015 B | | Refunding Bonds Series 2017 | | Refunding Bonds Series 2018 | | Refunding Bonds Series 2019 | | Total | | Total Requirements |
|--------------|-----------------------------|------------------|-------------------------------|-------------------|-------------------------------|-------------------|-----------------------------|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|----------------------|----------------------|----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2021 | \$ 595,000 | \$ 20,081 | \$ 1,000,000 | \$ 128,000 | \$ 50,000 | \$ 197,025 | \$ 570,000 | \$ 300,163 | \$ - | \$ 527,044 | \$ 2,745,000 | \$ 605,831 | \$ 4,960,000 | \$ 1,778,144 | \$ 6,738,144 |
| 2022 | - | - | 2,200,000 | 78,000 | 940,000 | 195,525 | 585,000 | 271,663 | 380,000 | 527,044 | 810,000 | 468,581 | 4,915,000 | 1,540,813 | 6,455,813 |
| 2023 | - | - | 800,000 | 34,000 | 2,330,000 | 176,725 | 625,000 | 242,413 | 395,000 | 508,044 | 215,000 | 428,081 | 4,365,000 | 1,389,263 | 5,754,263 |
| 2024 | - | - | 900,000 | 18,000 | 2,350,000 | 130,125 | 660,000 | 211,163 | 415,000 | 488,294 | 225,000 | 417,331 | 4,550,000 | 1,264,913 | 5,814,913 |
| 2025 | - | - | - | - | 1,975,000 | 83,125 | 690,000 | 178,163 | 440,000 | 467,544 | 705,000 | 406,081 | 3,810,000 | 1,134,913 | 4,944,913 |
| 2026 | - | - | - | - | 170,000 | 43,625 | 720,000 | 143,663 | 460,000 | 445,544 | 815,000 | 370,831 | 2,165,000 | 1,003,663 | 3,168,663 |
| 2027 | - | - | - | - | 175,000 | 39,375 | 745,000 | 114,863 | 485,000 | 422,544 | 715,000 | 330,081 | 2,120,000 | 906,863 | 3,026,863 |
| 2028 | - | - | - | - | 200,000 | 35,000 | 775,000 | 98,100 | 505,000 | 398,294 | 1,385,000 | 294,331 | 2,865,000 | 825,725 | 3,690,725 |
| 2029 | - | - | - | - | 200,000 | 30,000 | 470,000 | 74,850 | 520,000 | 383,144 | 1,345,000 | 225,081 | 2,535,000 | 713,075 | 3,248,075 |
| 2030 | - | - | - | - | 200,000 | 24,000 | 485,000 | 60,750 | 540,000 | 367,544 | 1,380,000 | 171,281 | 2,605,000 | 623,575 | 3,228,575 |
| 2031 | - | - | - | - | 400,000 | 18,000 | 500,000 | 46,200 | 560,000 | 345,944 | 1,185,000 | 129,881 | 2,645,000 | 540,025 | 3,185,025 |
| 2032 | - | - | - | - | 200,000 | 6,000 | 515,000 | 31,200 | 580,000 | 323,544 | 310,000 | 106,181 | 1,605,000 | 466,925 | 2,071,925 |
| 2033 | - | - | - | - | - | - | 525,000 | 15,750 | 600,000 | 304,694 | 320,000 | 99,981 | 1,445,000 | 420,425 | 1,865,425 |
| 2034 | - | - | - | - | - | - | - | - | 625,000 | 280,694 | 1,225,000 | 93,581 | 1,850,000 | 374,275 | 2,224,275 |
| 2035 | - | - | - | - | - | - | - | - | 645,000 | 259,600 | 1,245,000 | 69,081 | 1,890,000 | 328,681 | 2,218,681 |
| 2036 | - | - | - | - | - | - | - | - | 670,000 | 233,800 | 1,270,000 | 42,625 | 1,940,000 | 276,425 | 2,216,425 |
| 2037 | - | - | - | - | - | - | - | - | 695,000 | 210,350 | 345,000 | 15,638 | 1,040,000 | 225,988 | 1,265,988 |
| 2038 | - | - | - | - | - | - | - | - | 720,000 | 182,550 | 350,000 | 7,875 | 1,070,000 | 190,425 | 1,260,425 |
| 2039 | - | - | - | - | - | - | - | - | 750,000 | 153,750 | - | - | 750,000 | 153,750 | 903,750 |
| 2040 | - | - | - | - | - | - | - | - | 780,000 | 123,750 | - | - | 780,000 | 123,750 | 903,750 |
| 2041 | - | - | - | - | - | - | - | - | 810,000 | 94,500 | - | - | 810,000 | 94,500 | 904,500 |
| 2042 | - | - | - | - | - | - | - | - | 840,000 | 64,125 | - | - | 840,000 | 64,125 | 904,125 |
| 2043 | - | - | - | - | - | - | - | - | 870,000 | 32,625 | - | - | 870,000 | 32,625 | 902,625 |
| Total | \$ 595,000 | \$ 20,081 | \$ 4,900,000 | \$ 258,000 | \$ 9,190,000 | \$ 978,525 | \$ 7,865,000 | \$ 1,788,938 | \$ 13,285,000 | \$ 7,144,963 | \$ 16,590,000 | \$ 4,282,356 | \$ 52,425,000 | \$ 14,472,863 | \$ 66,897,863 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 NOTE PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - GOVERNMENTAL ACTIVITIES
 FISCAL 2021 BUDGET **

| Fiscal Year | Energy Efficient School Initiative Loan Interest Rate at 1% | | Public Building Authority of Clarksville, TN TMBF Series 2008 (1) | | Public Building Authority Sevier County, TN Series VII-E-1 (2) | | Public Building Authority Sevier County, TN Series VI-M-1 (2) | |
|--------------|--|-------------------|--|---------------------|---|----------------------|--|---------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest |
| 2021 | \$ 240,864 | \$ 28,104 | \$ 35,000 | \$ 339,949 | \$ - | \$ 980,148 | \$ - | \$ 220,675 |
| 2022 | 243,276 | 25,692 | 470,000 | 336,765 | - | 1,057,000 | - | 220,675 |
| 2023 | 245,724 | 23,244 | 1,100,000 | 313,284 | - | 1,057,000 | - | 220,675 |
| 2024 | 248,196 | 20,772 | 775,000 | 264,987 | - | 1,057,000 | - | 220,675 |
| 2025 | 250,692 | 18,276 | 1,555,000 | 227,227 | - | 1,057,000 | - | 220,675 |
| 2026 | 253,212 | 15,756 | 1,905,000 | 155,957 | - | 1,057,000 | 1,465,000 | 215,063 |
| 2027 | 255,756 | 13,212 | 1,717,288 | 70,926 | - | 1,057,000 | 1,540,000 | 146,499 |
| 2028 | 258,324 | 10,644 | - | - | - | 1,057,000 | 1,615,000 | 74,440 |
| 2029 | 260,916 | 8,052 | - | - | 1,570,000 | 1,050,548 | 115,000 | 4,919 |
| 2030 | 263,532 | 5,436 | - | - | 1,745,000 | 971,329 | - | - |
| 2031 | 266,184 | 2,784 | - | - | 1,820,000 | 883,771 | - | - |
| 2032 | 134,098 | 407 | - | - | 4,315,000 | 782,517 | - | - |
| 2033 | - | - | - | - | 4,515,000 | 565,945 | - | - |
| 2034 | - | - | - | - | 2,295,000 | 349,318 | - | - |
| 2035 | - | - | - | - | 2,390,000 | 234,178 | - | - |
| 2036 | - | - | - | - | 2,490,000 | 112,050 | - | - |
| Total | \$ 2,920,774 | \$ 172,379 | \$ 7,557,288 | \$ 1,709,094 | \$ 21,140,000 | \$ 13,328,804 | \$ 4,735,000 | \$ 1,544,296 |

(1) The interest rate varies on a weekly basis on loans through the Public Building Authority of Clarksville, TN (TMBF). The amortization schedules are calculated at 4.5% interest rate.

(2) The loans through the Public Building Authority of Sevier County are under interest rate swap agreements. The amortization schedules are calculated from 4.25% to 5.0% interest rate.

(3) Qualified Zone Academy Bonds (QZAB) is a federal program which provide interest free loans to finance eligible school renovations. The QZAB programs are administered through the state department of educations.

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 NOTE PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - GOVERNMENTAL ACTIVITIES
 FISCAL 2021 BUDGET **

| Fiscal Year | Tennessee School Bond Authority QZAB Series 2004 (3) | | Tennessee School Bond Authority QZAB Series 2005 (3) | | Fire Truck Lease Purchase Agreement Through Leasing 2 | | Total | | Total Requirements |
|-------------|--|------------|--|-----------|---|-----------|---------------|---------------|--------------------|
| | Principal | Fees | Principal | Fees | Principal | Interest | Principal | Fees/Interest | |
| | 2021 | \$ 440,585 | \$ 2,115 | \$ 68,834 | \$ 330 | \$ 80,945 | \$ 17,992 | \$ 866,228 | |
| 2022 | - | - | - | - | 83,698 | 15,239 | 796,974 | 1,655,370 | 2,452,344 |
| 2023 | - | - | - | - | 86,546 | 12,392 | 1,432,270 | 1,626,595 | 3,058,865 |
| 2024 | - | - | - | - | 89,490 | 9,447 | 1,112,686 | 1,572,880 | 2,685,566 |
| 2025 | - | - | - | - | 92,534 | 6,403 | 1,898,226 | 1,529,580 | 3,427,806 |
| 2026 | - | - | - | - | 95,682 | 3,255 | 3,718,894 | 1,447,031 | 5,165,925 |
| 2027 | - | - | - | - | - | - | 3,513,044 | 1,287,638 | 4,800,682 |
| 2028 | - | - | - | - | - | - | 1,873,324 | 1,142,084 | 3,015,408 |
| 2029 | - | - | - | - | - | - | 1,945,916 | 1,063,519 | 3,009,435 |
| 2030 | - | - | - | - | - | - | 2,008,532 | 976,765 | 2,985,297 |
| 2031 | - | - | - | - | - | - | 2,086,184 | 886,555 | 2,972,739 |
| 2032 | - | - | - | - | - | - | 4,449,098 | 782,924 | 5,232,022 |
| 2033 | - | - | - | - | - | - | 4,515,000 | 565,945 | 5,080,945 |
| 2034 | - | - | - | - | - | - | 2,295,000 | 349,318 | 2,644,318 |
| 2035 | - | - | - | - | - | - | 2,390,000 | 234,178 | 2,624,178 |
| 2036 | - | - | - | - | - | - | 2,490,000 | 112,050 | 2,602,050 |
| Total | \$ 440,585 | \$ 2,115 | \$ 68,834 | \$ 330 | \$ 528,895 | \$ 64,728 | \$ 37,391,376 | \$ 16,821,747 | \$ 54,213,123 |

- (1) The interest rate varies on a weekly basis on loans through the Public Building Authority of Clarksville, TN (TMBF). The amortization schedules are calculated at 4.5% interest rate.
 - (2) The loans through the Public Building Authority of Sevier County are under interest rate swap agreements. The amortization schedules are calculated from 4.66% to 5.0% interest rate.
 - (3) Qualified Zone Academy Bonds (QZAB) is a federal program which provide interest free loans to finance eligible school renovations. The QZAB programs are administered through the state department of educations.
- ** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
GENERAL OBLIGATION DEBT PRINCIPAL AND INTEREST SUMMARY BY FUND
REQUIREMENTS BY FISCAL YEAR - GOVERNMENTAL ACTIVITIES
FISCAL 2021 BUDGET**

| Fiscal Year | DEBT SERVICE FUND | | EQUIPMENT REPLACEMENT RENTAL FUND | | TOTAL | | Total Requirements |
|--------------|----------------------|----------------------|-----------------------------------|-------------------|----------------------|----------------------|-----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2021 | \$ 5,650,283 | \$ 3,312,101 | \$ 175,945 | \$ 55,355 | \$ 5,826,228 | \$ 3,367,456 | \$ 9,193,684 |
| 2022 | 5,528,276 | 3,148,331 | 183,698 | 47,852 | 5,711,974 | 3,196,183 | 8,908,157 |
| 2023 | 5,610,724 | 2,975,853 | 186,546 | 40,005 | 5,797,270 | 3,015,858 | 8,813,128 |
| 2024 | 5,463,196 | 2,805,733 | 199,490 | 32,060 | 5,662,686 | 2,837,793 | 8,500,479 |
| 2025 | 5,500,692 | 2,640,977 | 207,534 | 23,516 | 5,708,226 | 2,664,493 | 8,372,719 |
| 2026 | 5,668,212 | 2,436,076 | 215,682 | 14,618 | 5,883,894 | 2,450,694 | 8,334,588 |
| 2027 | 5,508,044 | 2,187,938 | 125,000 | 6,563 | 5,633,044 | 2,194,500 | 7,827,544 |
| 2028 | 4,613,324 | 1,964,059 | 125,000 | 3,750 | 4,738,324 | 1,967,809 | 6,706,133 |
| 2029 | 4,480,916 | 1,776,594 | - | - | 4,480,916 | 1,776,594 | 6,257,510 |
| 2030 | 4,613,532 | 1,600,340 | - | - | 4,613,532 | 1,600,340 | 6,213,872 |
| 2031 | 4,731,184 | 1,426,580 | - | - | 4,731,184 | 1,426,580 | 6,157,764 |
| 2032 | 6,054,098 | 1,249,849 | - | - | 6,054,098 | 1,249,849 | 7,303,947 |
| 2033 | 5,960,000 | 986,370 | - | - | 5,960,000 | 986,370 | 6,946,370 |
| 2034 | 4,145,000 | 723,594 | - | - | 4,145,000 | 723,594 | 4,868,594 |
| 2035 | 4,280,000 | 562,859 | - | - | 4,280,000 | 562,859 | 4,842,859 |
| 2036 | 4,430,000 | 388,475 | - | - | 4,430,000 | 388,475 | 4,818,475 |
| 2037 | 1,040,000 | 225,988 | - | - | 1,040,000 | 225,988 | 1,265,988 |
| 2038 | 1,070,000 | 190,425 | - | - | 1,070,000 | 190,425 | 1,260,425 |
| 2039 | 750,000 | 153,750 | - | - | 750,000 | 153,750 | 903,750 |
| 2040 | 780,000 | 123,750 | - | - | 780,000 | 123,750 | 903,750 |
| 2041 | 810,000 | 94,500 | - | - | 810,000 | 94,500 | 904,500 |
| 2042 | 840,000 | 64,125 | - | - | 840,000 | 64,125 | 904,125 |
| 2043 | 870,000 | 32,625 | - | - | 870,000 | 32,625 | 902,625 |
| Total | \$ 88,397,481 | \$ 31,070,894 | \$ 1,418,895 | \$ 223,716 | \$ 89,816,376 | \$ 31,294,609 | \$ 121,110,985 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 BOND PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - ELECTRIC FUND
 FISCAL 2021 BUDGET **

| Fiscal Year | General Obligation Bonds Refunding Series 2016 | | General Obligation Bonds Refunding Series 2017 | | General Obligation Bonds Refunding Series 2019 | | Total | | Total Requirements |
|--------------|--|-------------------|--|---------------------|--|---------------------|----------------------|---------------------|----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2021 | \$ 175,000 | \$ 28,850 | \$ 685,000 | \$ 271,988 | \$ 5,000 | \$ 126,881 | \$ 865,000 | \$ 427,719 | \$ 1,292,719 |
| 2022 | 180,000 | 23,600 | 760,000 | 237,738 | 5,000 | 126,631 | 945,000 | 387,969 | 1,332,969 |
| 2023 | 180,000 | 19,100 | 805,000 | 199,738 | 5,000 | 126,381 | 990,000 | 345,219 | 1,335,219 |
| 2024 | 185,000 | 14,600 | 555,000 | 159,488 | 5,000 | 126,131 | 745,000 | 300,219 | 1,045,219 |
| 2025 | 190,000 | 9,975 | 580,000 | 131,738 | 5,000 | 125,881 | 775,000 | 267,594 | 1,042,594 |
| 2026 | 190,000 | 5,225 | 580,000 | 102,738 | 5,000 | 125,631 | 775,000 | 233,594 | 1,008,594 |
| 2027 | - | - | 835,000 | 79,538 | 5,000 | 125,381 | 840,000 | 204,919 | 1,044,919 |
| 2028 | - | - | 750,000 | 60,750 | 400,000 | 125,131 | 1,150,000 | 185,881 | 1,335,881 |
| 2029 | - | - | 620,000 | 38,250 | 500,000 | 105,131 | 1,120,000 | 143,381 | 1,263,381 |
| 2030 | - | - | 655,000 | 19,650 | 450,000 | 85,131 | 1,105,000 | 104,781 | 1,209,781 |
| 2031 | - | - | - | - | 455,000 | 71,631 | 455,000 | 71,631 | 526,631 |
| 2032 | - | - | - | - | 445,000 | 62,531 | 445,000 | 62,531 | 507,531 |
| 2033 | - | - | - | - | 435,000 | 53,631 | 435,000 | 53,631 | 488,631 |
| 2034 | - | - | - | - | 425,000 | 44,931 | 425,000 | 44,931 | 469,931 |
| 2035 | - | - | - | - | 415,000 | 36,431 | 415,000 | 36,431 | 451,431 |
| 2036 | - | - | - | - | 410,000 | 27,613 | 410,000 | 27,613 | 437,613 |
| 2037 | - | - | - | - | 425,000 | 18,900 | 425,000 | 18,900 | 443,900 |
| 2038 | - | - | - | - | 415,000 | 9,338 | 415,000 | 9,338 | 424,338 |
| Total | \$ 1,100,000 | \$ 101,350 | \$ 6,825,000 | \$ 1,301,613 | \$ 4,810,000 | \$ 1,523,319 | \$ 12,735,000 | \$ 2,926,281 | \$ 15,661,281 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 NOTE PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - ELECTRIC FUND
 FISCAL 2021 BUDGET **

| Fiscal Year | Public Building Authority of Clarksville, TN TMBF Series 2008 (1) | |
|----------------|---|-------------------|
| | Principal | Interest |
| 2021 | 40,000 | 59,400 |
| 2022 | - | 57,748 |
| 2023 | - | 57,748 |
| 2024 | 290,000 | 56,676 |
| 2025 | 305,000 | 43,570 |
| 2026 | 355,000 | 29,660 |
| 2027 | 333,296 | 13,766 |
| Total | <u>\$ 1,323,296</u> | <u>\$ 318,569</u> |

(1) The interest rate varies on a weekly basis on loans through the Public Building Authority of Clarksville, TN (TMBF). The amortization schedules are calculated at 4.5% interest rate.

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt amortization to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 PRINCIPAL AND INTEREST SUMMARY
 REQUIREMENTS BY FISCAL YEAR - ELECTRIC FUND
 FISCAL 2021 BUDGET**

| Fiscal Year | ELECTRIC BOND | | ELECTRIC NOTES | | Total | | Total Requirements |
|----------------|----------------------|---------------------|---------------------|-------------------|----------------------|---------------------|-----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2021 | \$ 865,000 | \$ 427,719 | \$ 40,000 | \$ 59,400 | \$ 905,000 | \$ 487,119 | \$ 1,392,119 |
| 2022 | 945,000 | 387,969 | - | 57,748 | 945,000 | 445,717 | 1,390,717 |
| 2023 | 990,000 | 345,219 | - | 57,748 | 990,000 | 402,967 | 1,392,967 |
| 2024 | 745,000 | 300,219 | 290,000 | 56,676 | 1,035,000 | 356,894 | 1,391,894 |
| 2025 | 775,000 | 267,594 | 305,000 | 43,570 | 1,080,000 | 311,164 | 1,391,164 |
| 2026 | 775,000 | 233,594 | 355,000 | 29,660 | 1,130,000 | 263,254 | 1,393,254 |
| 2027 | 840,000 | 204,919 | 333,296 | 13,766 | 1,173,296 | 218,684 | 1,391,980 |
| 2028 | 1,150,000 | 185,881 | - | - | 1,150,000 | 185,881 | 1,335,881 |
| 2029 | 1,120,000 | 143,381 | - | - | 1,120,000 | 143,381 | 1,263,381 |
| 2030 | 1,105,000 | 104,781 | - | - | 1,105,000 | 104,781 | 1,209,781 |
| 2031 | 455,000 | 71,631 | - | - | 455,000 | 71,631 | 526,631 |
| 2032 | 445,000 | 62,531 | - | - | 445,000 | 62,531 | 507,531 |
| 2033 | 435,000 | 53,631 | - | - | 435,000 | 53,631 | 488,631 |
| 2034 | 425,000 | 44,931 | - | - | 425,000 | 44,931 | 469,931 |
| 2035 | 415,000 | 36,431 | - | - | 415,000 | 36,431 | 451,431 |
| 2036 | 410,000 | 27,613 | - | - | 410,000 | 27,613 | 437,613 |
| 2037 | 425,000 | 18,900 | - | - | 425,000 | 18,900 | 443,900 |
| 2038 | 415,000 | 9,338 | - | - | 415,000 | 9,338 | 424,338 |
| Total | \$ 12,735,000 | \$ 2,926,281 | \$ 1,323,296 | \$ 318,569 | \$ 14,058,296 | \$ 3,244,850 | \$ 17,303,146 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 BOND PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - WATERWORKS FUND
 FISCAL 2021 BUDGET **

| Fiscal Year | General Obligation Bonds Refunding Series 2013 | | General Obligation Bonds Refunding Series 2011 B | | General Obligation Bonds Refunding Series 2016 | | General Obligation Bonds Refunding Series 2017 | | General Obligation Bonds Refunding Series 2019 | | Total | | Total Requirements |
|--------------|--|---------------------|--|---------------------|--|-------------------|--|-------------------|--|---------------------|----------------------|---------------------|----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | Principal | Interest | |
| 2021 | \$ 1,025,000 | \$ 634,000 | \$ 225,000 | \$ 234,550 | \$ 665,000 | \$ 148,688 | \$ 95,000 | \$ 37,500 | \$ - | \$ 184,200 | \$ 2,010,000 | \$ 1,238,938 | \$ 3,248,938 |
| 2022 | 1,055,000 | 603,250 | 275,000 | 230,050 | 690,000 | 128,738 | 100,000 | 32,750 | - | 184,200 | 2,120,000 | 1,178,988 | 3,298,988 |
| 2023 | 375,000 | 561,050 | 975,000 | 223,863 | 685,000 | 111,488 | 105,000 | 27,750 | 480,000 | 184,200 | 2,620,000 | 1,108,350 | 3,728,350 |
| 2024 | 285,000 | 546,050 | 1,325,000 | 199,488 | 685,000 | 94,363 | 110,000 | 22,500 | 240,000 | 160,200 | 2,645,000 | 1,022,600 | 3,667,600 |
| 2025 | 290,000 | 537,500 | 1,375,000 | 166,363 | 560,000 | 77,238 | 115,000 | 17,000 | 325,000 | 148,200 | 2,665,000 | 946,300 | 3,611,300 |
| 2026 | 305,000 | 528,800 | 1,500,000 | 128,550 | 465,000 | 63,238 | 120,000 | 11,250 | 275,000 | 131,950 | 2,665,000 | 863,788 | 3,528,788 |
| 2027 | 215,000 | 518,888 | 1,650,000 | 86,550 | 280,000 | 50,450 | 120,000 | 6,450 | 490,000 | 118,200 | 2,755,000 | 780,538 | 3,535,538 |
| 2028 | 825,000 | 510,288 | 1,235,000 | 37,050 | 95,000 | 42,750 | 125,000 | 3,750 | 765,000 | 93,700 | 3,045,000 | 687,538 | 3,732,538 |
| 2029 | 1,815,000 | 481,413 | - | - | 110,000 | 39,900 | - | - | 775,000 | 55,450 | 2,700,000 | 576,763 | 3,276,763 |
| 2030 | 1,890,000 | 408,813 | - | - | 120,000 | 36,600 | - | - | 815,000 | 24,450 | 2,825,000 | 469,863 | 3,294,863 |
| 2031 | 1,910,000 | 333,213 | - | - | 350,000 | 33,000 | - | - | - | - | 2,260,000 | 366,213 | 2,626,213 |
| 2032 | 1,990,000 | 256,813 | - | - | 375,000 | 22,500 | - | - | - | - | 2,365,000 | 279,313 | 2,644,313 |
| 2033 | 2,075,000 | 169,750 | - | - | 375,000 | 11,250 | - | - | - | - | 2,450,000 | 181,000 | 2,631,000 |
| 2034 | 1,805,000 | 78,969 | - | - | - | - | - | - | - | - | 1,805,000 | 78,969 | 1,883,969 |
| Total | \$ 15,860,000 | \$ 6,168,794 | \$ 8,560,000 | \$ 1,306,463 | \$ 5,455,000 | \$ 860,201 | \$ 890,000 | \$ 158,950 | \$ 4,165,000 | \$ 1,284,750 | \$ 34,930,000 | \$ 9,779,157 | \$ 44,709,157 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be refunded or issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 NOTE PRINCIPAL AND INTEREST
 REQUIREMENTS BY FISCAL YEAR - WATERWORKS FUND
 FISCAL 2021 BUDGET**

| Fiscal Year | Public Building Authority of Clarksville, TN TMBF Series 2001 (1) | | Public Building Authority of Clarksville, TN TMBF Series 2008 (1) | | 2014-337 State Revolving Fund Loan Interest/Fee at 1.81% | | 2013-324 State Revolving Fund Loan Interest/Fee at 1.23% | |
|--------------|---|------------------|---|-------------------|--|-------------------|--|-------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest/Fees | Principal | Interest/Fees |
| 2021 | \$ 218,000 | \$ 19,309 | \$ 60,000 | \$ 67,927 | \$ 121,056 | \$ 39,528 | \$ 166,692 | \$ 36,720 |
| 2022 | 229,000 | 9,458 | - | 65,449 | 123,168 | 37,308 | 168,624 | 34,656 |
| 2023 | - | - | 160,000 | 64,857 | 125,316 | 35,064 | 170,568 | 32,580 |
| 2024 | - | - | 295,000 | 57,158 | 127,500 | 32,784 | 172,548 | 30,456 |
| 2025 | - | - | 315,000 | 43,809 | 129,732 | 30,444 | 174,540 | 28,332 |
| 2026 | - | - | 335,000 | 29,560 | 131,988 | 28,080 | 176,556 | 26,172 |
| 2027 | - | - | 349,416 | 14,431 | 134,292 | 25,680 | 178,596 | 23,988 |
| 2028 | - | - | - | - | 136,632 | 23,232 | 180,660 | 21,780 |
| 2029 | - | - | - | - | 139,020 | 20,724 | 182,748 | 19,548 |
| 2030 | - | - | - | - | 141,444 | 18,192 | 184,860 | 17,292 |
| 2031 | - | - | - | - | 143,904 | 15,624 | 186,996 | 15,000 |
| 2032 | - | - | - | - | 146,412 | 12,996 | 189,168 | 12,684 |
| 2033 | - | - | - | - | 148,968 | 10,320 | 191,352 | 10,344 |
| 2034 | - | - | - | - | 151,572 | 7,596 | 193,560 | 7,980 |
| 2035 | - | - | - | - | 154,212 | 4,836 | 195,804 | 5,580 |
| 2036 | - | - | - | - | 156,900 | 2,016 | 198,060 | 3,168 |
| 2037 | - | - | - | - | 26,546 | 43 | 149,993 | 769 |
| 2038 | - | - | - | - | - | - | - | - |
| 2039 | - | - | - | - | - | - | - | - |
| 2040 | - | - | - | - | - | - | - | - |
| Total | \$ 447,000 | \$ 28,767 | \$ 1,514,416 | \$ 343,190 | \$ 2,238,662 | \$ 344,467 | \$ 3,061,325 | \$ 327,049 |

(1) The interest rate varies on a weekly basis on loans through the Public Building Authority of Clarksville, TN (TMBF). The amortization schedules are calculated at 4.5% interest rate.

(2) Principal amount shown on the State Revolving Fund Loans is for the full loan authorization amount. The City draws funds as capital projects occur.

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include new debt anticipated to be issued during fiscal 2021.

CITY OF OAK RIDGE, TENNESSEE
NOTE PRINCIPAL AND INTEREST
REQUIREMENTS BY FISCAL YEAR - WATERWORKS FUND
FISCAL 2021 BUDGET**

| Fiscal Year | 2013-325 State Revolving Fund Loan Interest/Fee at 1.23% | | 2017-356 State Revolving Fund Loan Interest/Fee at 1.97% | | 2017-396 State Revolving Fund Loan Interest/Fee at 1.77% | | 2019-2016 State Revolving Fund Loan Interest/Fee at 1.16% (2) | | Total | | Total Requirements |
|--------------|--|---------------------|--|-------------------|--|-------------------|---|------------------|----------------------|---------------------|----------------------|
| | Principal | Interest | Principal | Interest/Fees | Principal | Interest/Fees | Principal | Interest/Fees | Principal | Fees/Interest | |
| 2021 | \$ 590,904 | \$ 125,784 | \$ 74,267 | \$ 34,837 | \$ 101,544 | \$ 38,700 | \$ 320,289 | \$ 18,297 | \$ 1,652,752 | \$ 381,102 | \$ 2,033,854 |
| 2022 | 597,732 | 118,476 | 75,743 | 33,361 | 103,272 | 36,888 | 646,175 | 30,997 | 1,943,714 | 366,593 | 2,310,307 |
| 2023 | 604,644 | 111,084 | 77,249 | 31,855 | 105,036 | 35,040 | 653,711 | 23,462 | 1,896,524 | 333,942 | 2,230,465 |
| 2024 | 611,628 | 103,620 | 78,784 | 30,320 | 106,824 | 33,168 | 661,334 | 15,838 | 2,053,619 | 303,343 | 2,356,962 |
| 2025 | 618,696 | 96,060 | 80,350 | 28,754 | 108,648 | 31,260 | 669,047 | 8,126 | 2,096,013 | 266,784 | 2,362,797 |
| 2026 | 625,848 | 88,404 | 81,948 | 27,156 | 110,496 | 29,316 | 337,443 | 1,143 | 1,799,279 | 229,831 | 2,029,110 |
| 2027 | 633,084 | 80,664 | 83,577 | 25,527 | 112,368 | 27,360 | - | - | 1,491,333 | 197,651 | 1,688,983 |
| 2028 | 640,416 | 72,828 | 85,238 | 23,866 | 114,288 | 25,344 | - | - | 1,157,234 | 167,050 | 1,324,284 |
| 2029 | 647,808 | 64,920 | 86,933 | 22,171 | 116,232 | 23,316 | - | - | 1,172,741 | 150,679 | 1,323,420 |
| 2030 | 655,296 | 56,904 | 88,661 | 20,443 | 118,212 | 21,240 | - | - | 1,188,473 | 134,071 | 1,322,544 |
| 2031 | 662,880 | 48,792 | 90,423 | 18,681 | 120,228 | 19,128 | - | - | 1,204,431 | 117,225 | 1,321,656 |
| 2032 | 670,536 | 40,608 | 92,221 | 16,883 | 122,280 | 16,980 | - | - | 1,220,617 | 100,151 | 1,320,768 |
| 2033 | 678,288 | 32,316 | 94,054 | 15,050 | 124,356 | 14,808 | - | - | 1,237,018 | 82,838 | 1,319,856 |
| 2034 | 686,136 | 23,928 | 95,924 | 13,180 | 126,480 | 12,576 | - | - | 1,253,672 | 65,260 | 1,318,932 |
| 2035 | 694,068 | 15,444 | 97,830 | 11,274 | 128,628 | 10,332 | - | - | 1,270,542 | 47,466 | 1,318,008 |
| 2036 | 702,084 | 6,864 | 99,775 | 9,329 | 130,824 | 8,028 | - | - | 1,287,643 | 29,405 | 1,317,048 |
| 2037 | 176,692 | 312 | 101,759 | 7,345 | 133,044 | 5,700 | - | - | 588,033 | 14,169 | 602,202 |
| 2038 | - | - | 103,781 | 5,322 | 135,312 | 3,336 | - | - | 239,093 | 8,658 | 247,752 |
| 2039 | - | - | 105,844 | 3,259 | 114,531 | 935 | - | - | 220,375 | 4,194 | 224,570 |
| 2040 | - | - | 107,949 | 1,155 | - | - | - | - | 107,949 | 1,155 | 109,104 |
| Total | \$ 10,496,740 | \$ 1,087,008 | \$ 1,802,308 | \$ 379,770 | \$ 2,232,603 | \$ 393,455 | \$ 3,288,000 | \$ 97,862 | \$ 25,081,054 | \$ 3,001,568 | \$ 28,082,621 |

(1) The interest rate varies on a weekly basis on loans through the Public Building Authority of Clarksville, TN (TMBF).
The amortization schedules are calculated at 4.5% interest rate.

(2) Principal amount shown on this State Revolving Fund Loans is for the anticipated full loan authorization amount. The City draws funds as capital projects occur.

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include new debt anticipated to be issued during fiscal 2021.

CITY OF OAK RIDGE, TENNESSEE
 PRINCIPAL AND INTEREST SUMMARY
 REQUIREMENTS BY FISCAL YEAR - WATERWORKS FUND
 FISCAL 2021 BUDGET**

| Fiscal Year | WATERWORKS BONDS | | WATERWORKS NOTES | | TOTAL WATERWORKS FUND | | |
|--------------|----------------------|---------------------|----------------------|---------------------|-----------------------|----------------------|----------------------|
| | Principal | Interest | Principal | Interest | Principal | Interest | Total Requirements |
| 2021 | 2,010,000 | 1,238,938 | 1,652,752 | 381,102 | 3,662,752 | 1,620,040 | 5,282,792 |
| 2022 | 2,120,000 | 1,178,988 | 1,943,714 | 366,593 | 4,063,714 | 1,545,580 | 5,609,295 |
| 2023 | 2,620,000 | 1,108,350 | 1,896,524 | 333,942 | 4,516,524 | 1,442,292 | 5,958,815 |
| 2024 | 2,645,000 | 1,022,600 | 2,053,619 | 303,343 | 4,698,619 | 1,325,943 | 6,024,562 |
| 2025 | 2,665,000 | 946,300 | 2,096,013 | 266,784 | 4,761,013 | 1,213,084 | 5,974,097 |
| 2026 | 2,665,000 | 863,788 | 1,799,279 | 229,831 | 4,464,279 | 1,093,618 | 5,557,897 |
| 2027 | 2,755,000 | 780,538 | 1,491,333 | 197,651 | 4,246,333 | 978,188 | 5,224,521 |
| 2028 | 3,045,000 | 687,538 | 1,157,234 | 167,050 | 4,202,234 | 854,587 | 5,056,821 |
| 2029 | 2,700,000 | 576,763 | 1,172,741 | 150,679 | 3,872,741 | 727,442 | 4,600,182 |
| 2030 | 2,825,000 | 469,863 | 1,188,473 | 134,071 | 4,013,473 | 603,934 | 4,617,406 |
| 2031 | 2,260,000 | 366,213 | 1,204,431 | 117,225 | 3,464,431 | 483,437 | 3,947,868 |
| 2032 | 2,365,000 | 279,313 | 1,220,617 | 100,151 | 3,585,617 | 379,464 | 3,965,080 |
| 2033 | 2,450,000 | 181,000 | 1,237,018 | 82,838 | 3,687,018 | 263,838 | 3,950,856 |
| 2034 | 1,805,000 | 78,969 | 1,253,672 | 65,260 | 3,058,672 | 144,229 | 3,202,901 |
| 2035 | - | - | 1,270,542 | 47,466 | 1,270,542 | 47,466 | 1,318,008 |
| 2036 | - | - | 1,287,643 | 29,405 | 1,287,643 | 29,405 | 1,317,048 |
| 2037 | - | - | 588,033 | 14,169 | 588,033 | 14,169 | 602,202 |
| 2038 | - | - | 239,093 | 8,658 | 239,093 | 8,658 | 247,752 |
| 2039 | - | - | 220,375 | 4,194 | 220,375 | 4,194 | 224,570 |
| 2040 | - | - | 107,949 | 1,155 | 107,949 | 1,155 | 109,104 |
| Total | \$ 34,930,000 | \$ 9,779,157 | \$ 25,081,054 | \$ 3,001,568 | \$ 60,011,054 | \$ 12,780,724 | \$ 72,791,778 |

** Amortization schedules are based on projected debt balances as of April 30, 2020. It does not include debt anticipated to be issued after that date.

CITY OF OAK RIDGE, TENNESSEE
 REQUIREMENTS BY FISCAL YEAR
 EMERGENCY COMMUNICATIONS DISTRICT FUND
 FISCAL 2021 BUDGET**

EMERGENCY COMMUNICATIONS DISTRICT FUND

| <u>Fiscal Year</u> | <u>Principal</u> | <u>Interest</u> | <u>Total Requirements</u> |
|--------------------|---------------------|-------------------|---------------------------|
| 2021 | \$ 160,000 | \$ 63,738 | \$ 223,738 |
| 2022 | 170,000 | 55,738 | 225,738 |
| 2023 | 175,000 | 47,238 | 222,238 |
| 2024 | 185,000 | 38,488 | 223,488 |
| 2025 | 195,000 | 29,238 | 224,238 |
| 2026 | 205,000 | 19,488 | 224,488 |
| 2027 | 215,000 | 11,288 | 226,288 |
| 2028 | 215,000 | 6,450 | 221,450 |
| Total | <u>\$ 1,520,000</u> | <u>\$ 271,663</u> | <u>\$ 1,791,663</u> |

** Amortization schedules are based on projected debt balances as of April 30, 2020.
 It does not include debt anticipated to be issued after that date.

V. Capital

**CAPITAL PROJECTS FUND
BUDGET SUMMARY**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|--|---|-------------------|----------------------|-------------------|--------------------|--------------------------|
| REVENUES: | | | | | | |
| 4791 | Blankenship Foundation Donations | - | 115,460 | 438,101 | - | (115,460) -100.0 |
| 4356 | TDEC-Local Park & Rec Grant - Blankenship Field | 364,969 | 57,975 | 11,086 | - | (57,975) -100.0 |
| 4356.3 | TDOT-Transportation Alternatives Program (TAP) | 409,901 | 44,000 | 42,344 | - | (44,000) -100.0 |
| 4356.3 | TDOT-Multi-modal Sidewalk Improvement | 13,450 | 826,072 | - | 840,863 | 14,791 1.8 |
| 4356.3 | TDOT-Roundabout | - | 795,100 | - | - | (795,100) -100.0 |
| 4356.3 | TDOT-Rails to Trails | 97,391 | 1,144,000 | 81,776 | 1,048,822 | (95,178) -8.3 |
| 4356.3 | TDOT-CMAQ Phase II | - | 2,855,400 | 56,695 | 2,798,705 | (56,695) -2.0 |
| 4356.3 | TDOT-CMAQ Phase III | - | 2,900,000 | - | 2,900,000 | - 0.0 |
| 4356.3 | TDOT-Oak Ridge Gateway | - | 500,000 | 9,524 | 490,476 | (9,524) -1.9 |
| 4356.3 | TDOT-Wilson Street Planning Grant | - | 48,000 | - | - | (48,000) -100.0 |
| 4356.9 | State Grant - Meeting Center | - | - | - | 2,900,000 | 2,900,000 100.0 |
| 4356.9 | Tourism Grant-Waterfront Improvements | - | 57,500 | 56,250 | - | (57,500) -100.0 |
| 4791 | Friendship Bell Donations | 261,238 | - | 133,306 | - | - 0.0 |
| 4300 | Friendship Bell Grant | 53,647 | - | - | - | - 0.0 |
| 4839 | Miscellaneous | 51,921 | - | 157 | - | - 0.0 |
| 4610 | Interest on Investments | 226,296 | 100,000 | 150,000 | 20,000 | (80,000) -80.0 |
| | TOTAL REVENUES | 1,478,813 | 9,443,507 | 979,239 | 10,998,866 | 1,555,359 16.5 |
| EXPENDITURES: | | | | | | |
| School Facility Expenditures: | | | | | | |
| 29200 | School Miscellaneous | 59,114 | - | - | 4,000,000 | 4,000,000 100.0 |
| 29200 | School Roofs | - | - | - | 2,800,000 | 2,800,000 100.0 |
| 29211 | School Site Improve | - | 225,000 | 99,922 | - | (225,000) -100.0 |
| 29201 | Willowbrook Elementary | - | - | 35,797 | - | - 0.0 |
| 29202 | Woodland Elementary | - | - | 13,504 | - | - 0.0 |
| 29203 | Glenwood Elementary | - | - | 1,875 | - | - 0.0 |
| 29204 | Oak Ridge High School | - | - | 73,902 | - | - 0.0 |
| 29205 | Robertsville Middle School | 832,010 | 1,255,905 | 458,645 | - | (1,255,905) -100.0 |
| 29209 | ADA Improvements | - | 75,000 | 75,000 | - | (75,000) -100.0 |
| 29215 | Preschool Engineering/Design/Construction | 4,279,447 | 7,243,505 | 4,112,644 | - | (7,243,505) -100.0 |
| 29219 | Blankenship Field - Synthetic Turf/Misc | 745,361 | 173,435 | 98,670 | - | (173,435) -100.0 |
| 29219 | Blankenship Field Turf Replacement Reserve | - | 55,000 | 55,000 | 55,000 | - 0.0 |
| | Total School Expenditures | 5,915,932 | 9,027,845 | 5,024,959 | 6,855,000 | (2,172,845) -24.1 |
| City Expenditures - Portion Grant/Donation Funded | | | | | | |
| 29332 | TDOT Transportation Alternatives Program (TAP) | 513,118 | 55,000 | 88,139 | - | (55,000) -100.0 |
| 29332 | TDOT Multi-modal Sidewalk Improvement Award | 29,817 | 869,550 | - | 869,460 | (90) 0.0 |
| 29335 | Meeting Center | - | - | - | 2,900,000 | 2,900,000 100.0 |
| 29348 | TDOT - Roundabout | - | 995,100 | - | - | (995,100) -100.0 |
| 29345 | TDOT CMAQ Grant Phase II-Signalization | 731 | 2,855,400 | 56,695 | 2,798,705 | (56,695) -2.0 |
| 29346 | TDOT CMAQ Grant Phase III | - | 2,955,000 | - | 2,955,000 | - 0.0 |
| 29349 | TDOT Oak Ridge Gateway | - | 500,000 | 9,524 | 490,476 | (9,524) -1.9 |
| 29347 | TDOT Wilson Street Planning Grant | - | 60,000 | 11,998 | - | (60,000) -100.0 |
| 29408 | A.K. Bissell Park-Friendship Bell | 220,747 | - | 54,960 | - | - 0.0 |
| 29481 | TDOT Greenways Improvement - Rails to Trails | 121,739 | 1,430,000 | 102,455 | 1,311,027 | (118,973) -8.3 |
| 29497 | Tourism Grant- Waterfront Venue Improvements | - | 115,000 | 96,107 | - | (115,000) -100.0 |

**CAPITAL PROJECTS FUND
BUDGET SUMMARY**

| | ACTUAL FY 2019 | BUDGET FY 2020 | PROJECTED FY 2020 | BUDGET FY 2021 | BUDGET 21 vs 20 | % CHANGE |
|---|---|-------------------|----------------------|-------------------|--------------------|--------------------------|
| City Facility Expenditures: | | | | | | |
| 29307 | Municipal Building Improvements: | | | | | |
| | UBO Renovation/Roof | 14,127 | 228,230 | 228,230 | 100,000 | (128,230) -56.2 |
| 29313 | Fire Station Vehicle Exhaust System | - | 158,000 | 158,000 | - | (158,000) -100.0 |
| 29317 | Recreation Facility ADA Improvements | 20,497 | 46,500 | - | 46,500 | - 0.0 |
| 29337 | ADA Compliance and Transition Plan | 132,295 | 100,000 | 87,800 | - | (100,000) -100.0 |
| 29318 | Central Services Complex - Roof | - | 100,000 | 562,700 | 521,300 | 421,300 421.3 |
| 29326 | Parking Lots | | | | | |
| | Fire Stations | - | 50,000 | - | 50,000 | - 0.0 |
| | Soccer Fields | 2,275 | 22,725 | - | 22,725 | - 0.0 |
| 29341 | Library Roof | - | 500,000 | 3,900 | 657,267 | 157,267 31.5 |
| 29344 | Energy Savings Projects | 3,714,342 | - | - | - | - 0.0 |
| 29351 | Financial Software | 191,125 | 200,000 | 200,000 | 500,000 | 300,000 150.0 |
| 29401 | Scarboro Park Improvements | 596,835 | 1,454,900 | 244,791 | - | (1,454,900) -100.0 |
| 29401 | Scarboro Center Playground Replacement | - | 120,000 | - | 120,000 | - 0.0 |
| 29422 | Golf Course Improvements | 70,000 | 75,000 | - | 75,000 | - 0.0 |
| 29422 | Greenways Path Repairs | - | 20,000 | - | 20,000 | - 0.0 |
| 29431 | Senior Center Construction | 2,305,628 | 858,716 | 632,927 | - | (858,716) -100.0 |
| 29352 | 1010 Building Improvements - Roof | - | 210,000 | - | 230,000 | 20,000 9.5 |
| 29496 | Ball Fields & Park Fac Light Fixture Replace | 161,353 | 300,000 | 74,447 | 64,200 | (235,800) -78.6 |
| Miscellaneous: | | | | | | |
| 29999 | Undesignated Capital Improvements | - | 100,000 | - | 1,250,000 | 1,150,000 1150.0 |
| | Total City Expenditures and Miscellaneous | 8,320,946 | 14,379,121 | 2,612,673 | 14,981,660 | 602,539 4.2 |
| | TOTAL EXPENDITURES | 14,236,878 | 23,406,966 | 7,637,632 | 21,836,660 | (1,570,306) -6.7 |
| | Excess (Deficiency) of Revenues Over Expenditures | (12,758,065) | (13,963,459) | (6,658,393) | (10,837,794) | 3,125,665 -22.4 |
| OTHER FINANCING SOURCES: | | | | | | |
| Other Financing Sources and Transfers In: | | | | | | |
| | Long-Term Debt Proceeds | 13,285,000 | 776,302 | 6,231,183 | 4,000,000 | 3,223,698 415.3 |
| | Premium on Bonds Issued | 476,317 | - | - | - | - 0.0 |
| | General Fund Transfer In | 900,000 | 900,000 | 900,000 | 900,000 | - 0.0 |
| | Total Other Financing Sources | 14,661,317 | 1,676,302 | 7,131,183 | 4,900,000 | 3,223,698 192.3 |
| | Excess (Deficiency) of Revenues and Other Financing Sources Over Expenditures | 1,903,252 | (12,287,157) | 472,790 | (5,937,794) | 6,349,363 -51.7 |
| | FUND BALANCE - 7/1 | 7,358,532 | 13,110,510 | 9,261,784 | 9,734,574 | (3,375,936) -25.7 |
| | FUND BALANCE - 6/30 | 9,261,784 | 823,353 | 9,734,574 | 3,796,780 | 2,973,427 361.1 |

ELECTRIC FUND

CAPITAL PROJECTS AND EQUIPMENT

| | BUDGET | PROJECTED | BUDGET |
|---|---------------------|---------------------|---------------------|
| | 2020 | 2020 | 2021 * |
| <u>CAPITAL IMPROVEMENT PROJECTS</u> | | | |
| Electric Distribution System Improvements | \$ 1,450,000 | \$ 200,000 | \$ 1,250,000 |
| Electric Substation Improvements | 415,000 | 150,000 | 465,000 |
| Facilities Expansion for New Loads and Services | 505,000 | 505,000 | 905,000 |
| Electric Technology Program | 830,000 | 15,000 | 1,865,000 |
| Street Lighting Improvements | 530,000 | 230,000 | 300,000 |
| Traffic Signal Control Replacement and Upgrade | 100,000 | 20,000 | 400,000 |
| <u>CAPITAL MAINTENANCE PROJECTS</u> | | | |
| Routine Expansion, Maintenance, Replacement and Minor Additions (including Transformers) | 820,000 | 725,000 | 820,000 |
| Traffic Signal, Public and Private Light Maintenance and Improvements | 265,000 | 265,000 | 265,000 |
| Transmission System Improvements | 100,000 | 30,000 | 100,000 |
| TOTAL CAPITAL PROJECTS | <u>\$ 5,015,000</u> | <u>\$ 2,140,000</u> | <u>\$ 6,370,000</u> |
| <u>EQUIPMENT</u> | | | |
| Hand-Held Radio Replacement | \$ 20,000 | \$ 20,000 | \$ - |
| Underground Equipment | 25,000 | 25,000 | - |
| Replacement of Powered Handtools | 25,000 | 25,000 | - |
| Office Furniture | 20,000 | 20,000 | - |
| Replace 4x4 Jeep Cherokee (127) (Egineering) | 30,000 | 22,000 | - |
| Replace 2015 Chev Hybrid Truck (271) Meter Shop | 26,000 | 17,000 | - |
| Replace 2004 F-450 Utility Truck (342) Crew Foreman | 62,000 | 47,000 | - |
| Replace 2004 F-450 Utility Truck (355) Crew Truck | 62,000 | 49,000 | - |
| Replace 2002 F-750 Bucket Truck (338) | 265,000 | 95,000 | - |
| Refurbish 2 Field Construction Truck Units | 45,000 | 45,000 | - |
| Line Truck | 300,000 | 300,000 | - |
| Three-Phase Voltage Analyzer | 15,000 | 15,000 | - |
| Convert Hybrid to Diesel Unit | - | - | 40,000 |
| Locate Pickup | - | - | 25,000 |
| Operations Supervisor Truck | - | - | 30,000 |
| TOTAL EQUIPMENT | <u>\$ 895,000</u> | <u>\$ 680,000</u> | <u>\$ 95,000</u> |
| TOTAL CAPITAL PROJECTS & EQUIPMENT | <u>\$ 5,910,000</u> | <u>\$ 2,820,000</u> | <u>\$ 6,465,000</u> |

***Projects & Equipment Purchases Are Dependent on Funding Availability**

WATERWORKS FUND

WATERWORKS CAPITAL PROJECTS AND EQUIPMENT

| | BUDGET | PROJECTED | BUDGET |
|--|---------------------|---------------------|---------------------|
| | 2020 | 2020 | 2021* |
| CAPITAL PROJECTS | | | |
| <u>WATER CAPITAL PROJECTS</u> | | | |
| New Treatment Plant Design - SRF Loan | \$ 3,200,000 | \$ 3,200,000 | \$ - |
| WIFIA Application Processing-Credit Review | 250,000 | 250,000 | - |
| Per Review of WTP Costs | 15,000 | 15,000 | - |
| Booster Station Improvements/Upgrades | 100,000 | - | 100,000 |
| Water Distribution System Rehabilitation (Mains & Tanks) | | | |
| Louisiana Tank Rehab. | 426,000 | 426,000 | - |
| Wisconsin Tank Rehab. | - | - | 541,000 |
| Asphalt Repair | 200,000 | 200,000 | 200,000 |
| Billing Software, SCADA and Remote Metering | 550,000 | - | 550,000 |
| Hydrant Replacement and Meter Replacement | 110,000 | - | 110,000 |
| Water Booster Pump Improvements | 100,000 | - | 100,000 |
| Water Treatment Plant Capital Maintenance (50% DOE) | 250,000 | 250,000 | 250,000 |
| TOTAL WATER CAPITAL PROJECTS | \$ 5,201,000 | \$ 4,341,000 | \$ 1,851,000 |
| <u>WASTEWATER CAPITAL PROJECTS</u> | | | |
| Sewer Shed Rehabilitation - SRF Loan Dependant | \$ 1,700,000 | \$ - | \$ 1,700,000 |
| Sewer Rehab Design | 300,000 | 300,000 | - |
| Replace UV System | 700,000 | 700,000 | - |
| Billing Software, SCADA and Remote Metering | 125,000 | - | 125,000 |
| Rotary Drum Screen Design | 100,000 | 100,000 | - |
| TPWWTP System Evaluation (TDEC Permit Requirements) | 150,000 | 150,000 | - |
| TPWWTP Drum Screen Replacement | - | - | 1,600,000 |
| Palisades Lift Station Replacement | - | - | 160,000 |
| Clarifier Primary Drive Replacement | - | - | 80,000 |
| Roof Replacement | 209,000 | 209,000 | - |
| Lift/Pump Station Replacement/Improvements | 100,000 | - | 100,000 |
| Collector System Improvements | - | - | 150,000 |
| Miscellaneous Improvements | 150,000 | - | 150,000 |
| TOTAL WASTEWATER CAPITAL PROJECTS | \$ 3,534,000 | \$ 1,459,000 | \$ 4,065,000 |
| TOTAL WATERWORKS CAPITAL PROJECTS | \$ 8,735,000 | \$ 5,800,000 | \$ 5,916,000 |
| <u>WORK POOL AND WATERWORKS EQUIPMENT</u> | | | |
| Backhoe Sewer Rehab #422 | \$ 120,000 | \$ - | \$ 110,000 |
| WTP Maintenance Cargo Van | - | - | 32,000 |
| WWTP Ford Explorer FWD | - | - | 30,000 |
| Concrete Crew Pickup Truck (F350) | - | - | 55,000 |
| Street/Fleet Picup Truck (F450) | - | - | 27,000 |
| Sign Shop Pickup Truck (F450) | - | - | 55,000 |
| Easement Machine - Sewer #458 | 60,000 | - | - |
| Water Pickup Truck (F-250) #292 | 30,000 | - | - |
| Streets/General Maintenance Pickup Truck (F-350) #324 | 51,000 | - | - |
| Streets/Asphalt Pickup Truck (F-350) #256 | 51,000 | - | - |
| Facilities Dodge 2500 #230 | 30,000 | - | - |
| Water Ford Pickup Truck (F-350) #371 | - | 62,170 | - |
| Water Ford Pickup Truck (F-450) #341 | - | 73,129 | - |
| Wastewater Ford Pickup Truck (F-550) #392 | - | 68,794 | - |
| Wastewater Ford Pickup Truck (F-450) #316 | - | 52,463 | - |
| Pickup Truck (F-350) #310 | - | 55,105 | - |
| Bobcat XD HiFlo Cutter #475 | - | 8,350 | - |
| Cat Mini Excavator w/Brush Cutter #433 21941 | - | 65,427 | - |
| TOTAL EQUIPMENT | \$ 342,000 | \$ 385,438 | \$ 309,000 |
| TOTAL CAPITAL PROJECTS & EQUIPMENT | \$ 9,077,000 | \$ 6,185,438 | \$ 6,225,000 |

*Projects & Equipment Purchases Are Dependent on Funding Availability

VI. Goals

FY 2021 Goals & Objectives

City Wide Goals

CITY MANAGER

Quality of Life

- Enhance the regional economic image and marketing brand of Oak Ridge as a professional, innovative, and progressive City through its various regional partners.
- Initiate enhancements to City waterfront as a community gathering place and as part of state promotional programs and recreational amenities, such as Centennial Golf Course, Haw Ridge bicycle courses, and the rowing venue.
- Support the diversification and inclusion of the community workforce through encouragement of involvement and residency, by City employees and new residents.
- Support improvements to environmental conditions throughout Oak Ridge.

Economics

- Plan future projects that generate economic activity through retail recruitment efforts with streamlined reviews and multi-faceted living spaces.
- Complete marketing strategies and recruitment of new industry to locate in Oak Ridge.
- Work with the Industrial Development Board (IDB) in actively implementing the marketing of Horizon Center and Heritage Center as necessary infrastructure to Oak Ridge industrial complex.
- Actively engage the State of Tennessee, Tennessee Valley Authority (TVA), and regional economic development agencies to increase identity of the City of Oak Ridge.
- Continue development of Main Street Oak Ridge and encourage development of surrounding areas.
- Continue implementing Oak Ridge utility and general finance software for better modern service.
- Implement oversight of property tax reevaluation process.

Safety

- Maintain the Oak Ridge Fire Department at ISO-2 level.
- Utilize the Oak Ridge Police Department in statistically based technological responses through conduct of community policing.
- Support Neighborhood Watches through improved volunteer programs engagement with various neighborhoods and awareness of Police Department response procedures.
- Use strong ordinances to accomplish neighborhood and commercial upgrades through code enforcement, housing inspections and vehicle parking, and file with Administrative Hearing Officer.
- Improve infiltration and inflow quality into City storm water system and develop funding mechanism for storm water improvements.

Governance

- Achieve City Council goals through City Board directives.
- Develop improved process times in commercial development areas of Oak Ridge with simplified processes.
- Conduct focused Council special work sessions with the Board of Education for better collaboration on use of financial resources.

Housing

- Enhance the HUD level inspection program on residential housing during occupancy changes including limited time periods for making improvements.
- Assist Oak Ridge Community Land Bank in collecting land tracts for redevelopment.
- Participate in Chamber of Commerce Housing Committee.
- Find new grant resources for Oak Ridge housing programs through Community Development Block Grants (CDBG), contracted parties, and Oak Ridge Housing Authority.

- Compliment and assist the Oak Ridge Housing Authority and the Oak Ridge Land Bank on a model housing product.

Departmental Goals

CITY CLERK

- Continue to establish a suitable environment for conservation, maintenance, and accessibility of City records maintained in the City Clerk's Office.
- Continue to advance knowledge of current trends in local government, records management, and laws and regulations pertaining to the department.
- Continue to develop a process that allows for electronic document management with the City Clerk's Office that complies with applicable laws and regulations for future implementation.
- Develop a five-year strategic plan for improvements in the City Clerk's Office with a special emphasis on records management.
- Implementation of Granicus software applications to assist with access and observation of City Council meeting agendas.
- Continue implementation of internal records retention policy to better assist with record management for City staff and specialty programs.
- Continue to advance the multi-media capabilities in the Municipal Building Courtroom as it relates to the production of the City Council meetings through modern technologies and efficiencies.
- Enhance and improve Board and Commission election process and database management.

LEGAL DEPARTMENT

- Continue to provide legal assistance and support to City Manager, City Departments, City Boards and Commissions, and City Council.
- Continue to provide legal representation through prosecution in City Court and defense in civil litigation.
- Continue to attend meetings of the IDB as "of Counsel"; provide legal opinions and representation to other City Boards as needed.
- Continue to function as the City's Title VI Coordinator for purposes of Title VI compliance.
- Update the City Code for clarity and State law compliance.
- Provide legal assistance for City projects including but not limited to: Oak Ridge Land Bank, Oak Ridge Main Street Project, telecommunications/joint use pole agreements, Tennessee Centennial Golf Course management, and wine at retail food stores compliance certificates.
- Represent City staff from the Community Development Department in Hearings before the City's Administrative Hearing Officer.
- Continue negotiations with DOE regarding the water services contract and new water plant construction.
- Continue negotiations with DOE, EPA, and TDEC regarding landfill issues.
- Continue work to finalize the process for online, real-time self-publication of City Code and associated ordinances including but not limited to the Personnel Ordinance, Zoning Ordinance, and Administrative Policies and Procedures Manual, which includes review of all ordinances for necessary housekeeping updates prior to self-publication.
- Expand document management for Legal Department.

INFORMATION SERVICES

- Continue IT and Project Management support for implementation of the utility billing and financial management software project.
- Complete transition to new Internet and telephone providers to increase reliability and improve service to customers.
- Continue training and implementation of CityView software package in conjunction with Community Development.

INFORMATION SERVICES (continued)

- Review and update internal policies and procedures to enhance efficiencies and security.
- Support implementation of the Tennessee Oversight Interlocal Agreement and management of new Oak Ridge Reservation Communities Alliance (ORRCA) grant to communicate issues of importance to state and federal agencies.
- Support ongoing implementation of the Manhattan Project National Historical Park.
- Support the U.S. Department of Energy in public education and outreach efforts during implementation of projects pursuant to the National Historic Preservation Act.
- Continue the development of plans for servers, network gear, and cameras.
- Continue to identify priorities for completed GIS needs assessment.
- Set up a new GIS ArcServer, to better support web & mobile GIS applications City wide.
- Assist with upgrading Spillman's GeoValidation to improve address validation for Public Safety.
- Help the City to adopt and implement an Addressing Policy and Establish a Staff Address Committee.
- Continue collaboration with schools to enhance public information and for purchase of backup server at the ORHS data center.
- Enhance professional development and training for IS employees in key areas, including project management, data security, public safety, emergency preparedness, disaster recovery, and customer service.
- Continue to improve tracking of legislative issues of importance to the City.
- Evaluate options to upgrade City's email server, and review hosted options.
- Improve City's printer management and sharing on the network for easier use and management.
- Continue project to evaluate City computer user accounts and file shares and eliminate unneeded accounts and shares.

PERSONNEL

- Initiate and monitor usage of the City's Performance Evaluation System.
- Complete update of Personnel-related Administrative Policy and Procedure Manual guidelines and prepare new policies as needed.
- Integrate Dental/Vision/Hearing Insurance offerings into annual enrollment information.
- Recruit for vacant positions using electronic various media resources to increase diversification of workforce and employment of local residents.
- Support and provide wellness activities for employees and the community.
- Be the primary resource to departmental managers and supervisors for employee selection and retention and solving of employee problems.
- Sustain transition the City from paper-based application processing to an electronic format
- Expand the forms of internal training offered to City staff.

FINANCE DEPARTMENT

- Obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA for the City's 2020 Comprehensive Annual Financial Report (CAFR).
- Establish City accounting procedures and structure for transition related to new accounting software.
- Implement utility billing and financial software.
- Coordinate and advise city organization on grant applications, procurements and reporting.

UTILITY BUSINESS OFFICE

- Continue improvements in collection procedures and results
- Implement enterprise wide software system with emphasis on Business Office operations.
- Produce, deliver and collect all utility and tax bills on timely basis.
- Continue employee development through technical and customer service training.

UTILITY BUSINESS OFFICE (continued)

- Perform customer satisfaction survey for utility and tax operations.
- Promote energy efficiency and green power programs and increase participation.
- Work with customers on payment plans to eliminate delinquencies from pandemic.

POLICE DEPARTMENT

- Reduce crime, the root causes of crime, and the fear of crime to enhance the quality of life in our community.
- Enhance public safety by influencing motorists to comply with traffic laws, thereby reducing crashes and minimizing fatalities, injuries and property losses.
- Maintain public safety by sustaining the animal shelter's status as a "no kill" shelter, with all animals spayed/neutered before adoption.
- Develop and maintain an effective workforce; attract and retain quality talent by reputation.
- Operate within approved budget.
- Establish collaborative relationship with community residents.

FIRE DEPARTMENT

- Maintain a 5 minute or less response time (from dispatch to arrival at the scene) for all priority 1 emergency medical calls and structure fires 90% of the time.
- Complete the FAA process for obtaining a Certificate of Authorization (COA) in order to begin a Fire Department Unmanned Aerial System (UAS) program.
- Fill all open positions to assist in maintaining daily staffing with limited overtime.
- Increase efforts to recruit minority candidates for fire suppression positions.
- Evaluate improvements to the Community Risk Reduction (CRR) programs in order to reduce injuries to the senior population.
- Complete training of additional paramedics in 2020.
- Plan for follow up to pandemic impacts and medical emergency preparedness.

PUBLIC WORKS

Director

- Oversee the design of the new Water Treatment Plant and conduct bids upon completion.
- Coordinate the design and construction of new critical water mains with department divisions and professional engineers.
- Coordinate continued rehabilitation of the City's sewer system assets.
- Coordinate the completion of a stormwater utility study and develop an implementation plan.
- Work with WIFIA and DWSRF for the coordinated funding of WTP construction for cash flow purposes.
- Work closely with PWD managers to improve the operations and effectiveness of the PWD divisions.
- Contribute oversight and management for all department activities.

Administration

- Provide positive customer service while utilizing the **Infor** Call Center process.
- Support correspondence, payroll, accounting, budget, contract administration, website and social media.
- Be responsible for technical services for the (Infor) work order management and asset management program.
- Implement mapping of City facilities infrastructure in the GIS systems.
- Support training opportunities for employees internally and externally.

PUBLIC WORKS (continued)

Engineering

- Provide engineering guidance for water, sewer, stormwater, streets and traffic activities.
- Conduct stormwater evaluations and investigations.
- Utilize hydraulic modeling master plan in the determination of water main improvement projects.
- Oversee updates of public works utility assets in GIS.
- Administer project management for City street resurfacing, TDOT, and infrastructure projects.
- Oversee ADA Transition Plan completion and seek public comment.
- Implement technical services for the Paver system for pavement management.
- Engage Traffic Safety Advisory Board for updated and modernized changes to City traffic system.
- Perform comprehensive design review and utility inspection services for subdivision and business developments.

Operations (Facilities, Streets and Fleet)

- Maintain equipment and safety training for all work crews.
- Seek out and provide opportunities for certification training and continuing education for applicable employees.
- Responsible for the maintenance of street, sidewalk, facilities, stormwater, and fleet assets.
- Manage fleet physical inventory, coordinate with other departments, and make recommendations to the Public Works Director.
- Continue to meet MS4 Stormwater milestones as required by TDEC.
- Complete stormwater utility study, Phase II.
- Complete replacement/repair of Willowbrook School roof and Library roof.
- Replace/Repair several smaller city facility roofs as budget allows.
- Bid and contract for the repair of streets associated with water main breaks.
- Replacement of HVAC units as budget allows.
- Develop, implement and train crews on stormwater standard operating procedures.
- Perform capital sidewalk, stormwater and facilities projects as funding is allocated.
- Replace “faded” signs in high traffic areas.
- Coordinate school facility projects with school’s operations and maintenance division.
- Participate in school SAB study committee.

COMMUNITY DEVELOPMENT DEPARTMENT

Management

- Conduct staff meetings for communication, training and coordination.
- Provide needed training for all staff to maximize productivity.
- Provide resources, support and encouragement to staff to create a safe, healthy and effective working environment.

Building Inspections

- Complete conversion to CityView software and dramatically reduces paper filing requirements.
- Update and share “Developers’ Guide to Working in Oak Ridge.” – Reschedule for FY22, post CityView
- Continually review permitting/review process to streamline and encourage high quality development that attracts developers & builders. – Continue as-is for FY21

Codes Enforcement

- Review Rental Registration process at year-end and determine if more changes are needed. – Integrate into N/H Strategy during FY21
- Communicate with community about the benefits of compliance on property values and neighborhood livability.

COMMUNITY DEVELOPMENT (continued)

Housing

- Complete Neighborhood/ Housing Strategy in coordination with Chamber Housing Committee, other departments, agencies and other partners.
- Develop actions from Strategy; begin executing City responsibilities; work with partners to assist in execution of their responsibilities.

Economic Development

- Solicit private development to implement successful Downtown Oak Ridge Vision.
- Promote 'Placemaking' activities within City.

Current Planning

- Examine the modification of the Community's Historical Overlay District for original townsite
- Review of zoning ordinance and prepare strategy for multi-year rewrite.
- Coordinate PC and BZA member training.
- Process land use control requests, on schedule, to encourage excellent development.

Long Range Planning

- Begin Blueprint implementation strategies/next steps.
- Complete EXISTING LAND USE map, as first stage of Comprehensive Plan update.
- Plan and begin selective execution of Comp Plan update.

RECREATION AND PARKS DEPARTMENT

Aquatics

- Certify 100% of the aquatics guard staff in American Red Cross Lifeguard Training, AED and oxygen administration, and as Water Safety Instructors (WSI) by June 1, 2019.
- Implement COVID-19 pool operation plan.
- Conduct at least 50 hours of training for the summer staff to include but not limited to customer service training, communications, injury prevention, conflict resolution and emergency procedures.
- Recover between 30-40% of the operating costs for the indoor pool and 20% for the outdoor pool.
- Continue the swimming lessons program to include year-round and private lessons, adults, youth, infant and special groups. (Lessons currently suspended due to COVID-19 – will resume when it's determined safe to do so.)
- Sponsor at least two different special events at the Outdoor Pool; continuing movie nights and water safety day. (Depending on COVID-19 restrictions)
- Evaluate our pool party packages and find ways to innovate and add additional revenue.
- Certify all Summer staff as Water Safety Instructors (WSI).
- Convert gaseous chlorine to Pulsar tablets at the indoor pool.
- Research and evaluate a new pool build; type, location, and cost as a public policy priority.

Centers, Camps and Programs

- Send facility requests for centers in November and coordinate use with community groups and recurring users.
- Involve each Recreation Assistant in the planning, implementation, and evaluation of at least one special event.
- Conduct at least 40 hours of training for the summer staff to include but not limited to customer service training, communications, injury prevention, conflict resolution and emergency procedures.
- Work with personnel in order to have lifeguards and summer camp counselors selected by mid-April.

RECREATION AND PARKS DEPARTMENT

Centers, Camps and Programs (continued)

- Prior to opening, inspect each center/pool on a daily basis to ensure compliance with the cleaning contract and to provide a safe environment for participants, and document all safety inspections and submit repair requests.
- Sponsor at least four seasonal special events at the Civic Center. (Depending on COVID-19 restrictions)
- Continue working with Recreation and Information Services staff to implement new recreation management software.

Senior Center

- Sponsor at least three educational sessions for seniors per month with the Recreation Program Coordinator being responsible for five sessions during the year.
- Maintain the department's web page with weekly updates to ensure the material is current.
- Update the Senior Center Monthly Calendar to a fresher modern look.
- Continue working to formalize the volunteer program at the Senior Center.
- Maintain the participant data base at the Senior Center to include age and activity information.
- Partner with the Scarborough Community Center to do a senior activity together.
- Provide technological education classes at the Senior Center on a regular basis.
- Offer at least five seasonal special events at the Senior Center. (Depending on COVID-19 restrictions)
- Offer a day trips for seniors at least once per quarter. (Depending on COVID-19 restrictions)
- Work with Recreation and Information Services staff to implement new recreation management software.

Athletics

- Continue to increase the department's visibility using social media, web page and print media to market activities and programs and re-enforce the concept of the department as a community resource and a contributor to the quality of life in Oak Ridge.
- Send facility requests for athletics in December to potential users of City athletic facilities.
- Complete monthly facility inspections, take corrective action in a timely fashion and document actions.
- Offer athletic league play for spring and fall softball, basketball, and volleyball. (Depending on COVID-19 restrictions)
- Work as part of the City Special Events Team to coordinate with the public regarding scheduling and implementation of walks, runs and races on the City's roads and greenways.
- Transition ADA coordination, inspections and planning for athletic facilities to Athletics Staff. Oversee Soccer Field Maintenance Agreement with AYSO and SCOR acknowledging Soccer's annual support and financial commitment to the cost of field maintenance which will be contracted out by the City.
- Work with Recreation and Information Services staff to implement new recreation management software. Continue to work with our City schools and their programs to process facility rental requests that fall under our swap-off agreement.
- Coordinate rowing regattas with parks and athletic events schedule. (Depending on COVID-19 restrictions)

Youth Advisory Board

- Maintain at least a 75% participation level for Graduation Celebration.
- Prepare and present a "State of the Youth Report" to City Council by the end of each fiscal year.

RECREATION AND PARKS DEPARTMENT

Youth Advisory Board (continued)

- Work with students to create a comprehensive list of goals and submit them to City Council by September.
- Partner with local organizations and school clubs to encourage teen volunteerism and student-led programming.
- Offer at least one leadership development opportunity for student members during the year.

Parks Division

- Complete construction management of the athletic field renovation project at Blankenship Field. (Completion expected by June 30, 2020)
- Maintain the designation by the National Arbor Day Foundation as Tree City USA, including sponsorship of the annual Arbor Day Ceremony and educational programs for elementary schools.
- Provide support for the Secret City Festival as requested by non-profit organization.
- Install gravel path to the shade structure at the Big Turtle Dog Park.
- Identify and remove dangerous trees killed by the emerald ash borer along greenway systems and Parks.
- Replace decaying wooden fencing in Parks and at greenway entrances.
- Oversee the installation of a new playground at the Scarboro Community Center.

LIBRARY

Collection

- Achieve a 2.5% turnover rate for all areas of the collection.
- Increase investment for digital collections.
- Work with UT to provide expertise and help in establishing a controlled vocabulary and digital infrastructure to create an online City Bookshelf of pertinent city documents addressing areas of public interest.

Programming

- Develop online programming for both children and adults, in addition to continuing to grow in-person programming, as circumstances allow, to reach all areas of the community.
- Continue to develop an outreach opportunity to enhance community-wide digital literacy.
- Develop programming to increase engagement in citizenship opportunities such as the 2020 Census, voting, and community development.

Services

- To increase library staffing in order to reopen the Children's Room on Sundays.
- Create a new library website capable of providing access to services not represented in our online catalog.
- Increase community access to high-speed internet and on-line services.

Building

- Realign library staff to accommodate service needs.
- Continue to update library furnishings.
- Brand the library with new City logo and color scheme in coordination with new City logo initiatives.

ELECTRIC DEPARTMENT

- Maintain an effective, aggressive safety program in accordance with all regulations and utilize an employee driven safety committee.
- Continue integration of the fiber optic network into system operations, including surveillance, communications and some monitoring and control of substation equipment.
- Trim trees in one half of service territory to American National Standards Institute (ANSI) specifications.
- Continue a zone based review of system conditions for electric system using infrared and physical inspection.
- Work with industry and City boards in planning and implementing capacity additions needed to facilitate the economic development of the City.
- Provide remote technologies to make maps electronically available for crews in the field.
- Implement a pilot SCADA system to control substation components and facilitate peak shifting through load reduction and other programs.

WATERWORKS - WATER

Water Treatment Plant

- Maintain operations of the treatment plant to produce safe drinking water for our customers and to meet state and federal regulatory requirements.
- Maintain equipment and safety training for all work crews.
- Seek out and provide opportunities for new certification training and continuing education for applicable employees.
- Contract and/or perform capital upgrades as funding is allocated.

Water Services

- Maintain equipment and safety training for all work crews.
- Seek out and provide opportunities for new certification training and continuing education for applicable employees.
- Maintain water distribution assets.
- Reduce water loss utilizing AWWA guidelines, leak detection, water audit and water modeling analysis, as needed.
- Implementation of water distribution replacement program as funding is allocated.
- Work closely with DWSRF program for the funding of future water main improvement projects.
- Conduct annual tests on the system following TDEC standards.
- Meter testing of larger meters.
- Continue small meter replacement program.
- Continue replacing galvanized water services.

WATERWORKS – WASTEWATER

- Design and bid new collection system rehabilitation project.
- Continue CMOM program and collection system repairs.
- Complete wastewater treatment plant improvement projects.

Wastewater Plants

- Continue to operate the treatment plants meeting all requirements of the TDEC permit.
- Maintain equipment and safety training for all work crews.
- Seek out and provide opportunities for new certification training and continuing education for applicable employees.
- Implementation of wastewater treatment plant improvements as funding is allocated.
- Ongoing improvements and management of the plant asset utilizing the Infor and GIS systems.

WATERWORKS – WASTEWATER

Wastewater Plants (continued)

- Contract and/or perform capital upgrades as funding is allocated.
- Turtle Park WWTP – Clean aeration basins and digesters.
- Implement rotary drum screen replacement project.
- Turtle Park WWTP – System Evaluation Study and implementation scheduling

Sewer Services

- Maintain equipment and safety training for all work crews.
- Seek out and provide opportunities for new certification training and continuing education for applicable employees.
- Responsible for the maintenance of the sewer collection assets as required by the MOM document.
- Continue to improve the management of the sewer assets utilizing the Infor and GIS systems.
- Completion of on-going sanitary sewer and pump station rehabilitation projects funded through the State Revolving Fund Program.
- Perform capital upgrades as funding is allocated.
- Emory Valley and East Plant Sewer Pump Stations – clean wet wells.
- Continue sewer main I/I investigations and repairs to tighten up the system.

VII. Personnel Schedule

PERSONNEL SCHEDULE

| SUMMARY OF POSITIONS AND STAFF YEARS BY DEPARTMENTS AND ACTIVITIES | AUTHORIZED POSITIONS | | | AUTHORIZED STAFF YEARS | | |
|---|----------------------|------|------|------------------------|-------|-------|
| | FY | FY | FY | FY | FY | FY |
| | 2019 | 2020 | 2021 | 2019 | 2020 | 2021 |
| <u>GENERAL GOVERNMENT</u> | | | | | | |
| 816 City Clerk | 2 | 2 | 2 | 2.00 | 2.00 | 2.00 |
| 820 City Manager | 3 | 4 | 4 | 3.00 | 4.00 | 4.00 |
| 832 City Court | 3 | 3 | 3 | 2.60 | 2.60 | 2.60 |
| 843 Legal | 3 | 3 | 3 | 3.00 | 3.00 | 3.00 |
| 845 Information Services | 11 | 10 | 10 | 11.00 | 10.00 | 10.00 |
| 846 Personnel | 4 | 4 | 4 | 4.00 | 4.00 | 4.00 |
| 854 Stationery Stores | 1 | 1 | 1 | 1.00 | 1.00 | 1.00 |
| 862 Finance | 12 | 13 | 13 | 12.00 | 13.00 | 13.00 |
| 864 Business Office | 11 | 11 | 11 | 11.00 | 11.00 | 11.00 |
| TOTAL GENERAL GOVERNMENT | 50 | 51 | 51 | 49.60 | 50.60 | 50.60 |
| <u>POLICE DEPARTMENT</u> | | | | | | |
| 910 Police Supervision | 3 | 3 | 3 | 3.00 | 3.00 | 3.00 |
| 911 Investigations | 12 | 11 | 11 | 12.00 | 11.00 | 11.00 |
| 912 Staff Services | 6 | 10 | 10 | 6.00 | 10.00 | 10.00 |
| 913 Patrol | 44 | 41 | 41 | 44.00 | 41.00 | 41.00 |
| 915 Emergency Communications | 10 | 11 | 11 | 10.00 | 11.00 | 11.00 |
| 916 Animal Control | 4 | 5 | 5 | 4.00 | 5.00 | 5.00 |
| 917 School Resource Officer Program | 10 | 10 | 10 | 4.35 | 4.35 | 4.35 |
| TOTAL POLICE DEPARTMENT | 89 | 91 | 91 | 83.35 | 85.35 | 85.35 |
| <u>FIRE DEPARTMENT</u> | | | | | | |
| 921 Fire Supervision | 2 | 2 | 2 | 2.00 | 2.00 | 2.00 |
| 922 Fire Prevention | 1 | 2 | 2 | 1.00 | 2.00 | 2.00 |
| 923 Fire Fighting | 42 | 41 | 41 | 42.00 | 41.00 | 41.00 |
| 028 West End Fund | 29 | 29 | 29 | 29.00 | 29.00 | 29.00 |
| TOTAL FIRE DEPARTMENT | 74 | 74 | 74 | 74.00 | 74.00 | 74.00 |
| <u>PUBLIC WORKS DEPARTMENT</u> | | | | | | |
| 930 Public Works Supervision | 4 | 4 | 4 | 4.00 | 4.00 | 4.00 |
| 935 Engineering | 5 | 5 | 5 | 5.00 | 5.00 | 5.00 |
| 011 Equipment Shop | 8 | 8 | 8 | 8.00 | 8.00 | 8.00 |
| 021 Work Pool | 42 | 42 | 42 | 42.00 | 42.00 | 42.00 |
| 021 Water Plant | 12 | 12 | 12 | 12.00 | 12.00 | 12.00 |
| 022 Wastewater Treatment | 24 | 24 | 24 | 24.00 | 24.00 | 24.00 |
| TOTAL PUBLIC WORKS DEPARTMENT | 95 | 95 | 95 | 95.00 | 95.00 | 95.00 |

PERSONNEL SCHEDULE

| SUMMARY OF POSITIONS AND STAFF YEARS BY DEPARTMENTS AND ACTIVITIES (Continued) | AUTHORIZED POSITIONS | | | AUTHORIZED STAFF YEARS | | |
|---|----------------------|------|------|------------------------|--------|--------|
| | FY | FY | FY | FY | FY | FY |
| | 2019 | 2020 | 2021 | 2019 | 2020 | 2021 |
| <u>COMMUNITY DEVELOPMENT DEPARTMENT</u> | | | | | | |
| 960 Community Development Supervision | 3 | 3 | 3 | 3.00 | 3.00 | 3.00 |
| 962 Planning | 2 | 2 | 2 | 2.00 | 2.00 | 2.00 |
| 966 Code Enforcement | 5 | 5 | 5 | 5.00 | 5.00 | 5.00 |
| TOTAL COMMUNITY DEVELOPMENT DEPARTMENT | 10 | 10 | 10 | 10.00 | 10.00 | 10.00 |
| <u>RECREATION AND PARKS DEPARTMENT</u> | | | | | | |
| 970 Recreation Supervision | 2 | 2 | 2 | 2.00 | 2.00 | 2.00 |
| 972 Indoor Aquatics | 14 | 14 | 14 | 3.95 | 3.95 | 3.95 |
| 973 Outdoor Aquatics | 26 | 26 | 26 | 5.75 | 5.75 | 5.75 |
| 974 Centers, Camps & Programs | 26 | 26 | 26 | 10.58 | 10.58 | 10.58 |
| 975 Athletics | 2 | 2 | 2 | 2.00 | 2.00 | 2.00 |
| 976 Parks | 9 | 10 | 10 | 9.00 | 10.00 | 10.00 |
| 977 Scarboro Center | 4 | 4 | 4 | 2.39 | 2.39 | 2.39 |
| 978 Senior Center | 3 | 3 | 3 | 2.50 | 2.50 | 2.50 |
| 024 Golf Course | 14 | 14 | 14 | 8.66 | 8.66 | 8.66 |
| 968 Community Service Grants | - | 1 | 1 | - | 0.50 | 0.50 |
| TOTAL RECREATION AND PARKS DEPARTMENT | 100 | 102 | 102 | 46.83 | 48.33 | 48.33 |
| <u>LIBRARY</u> | | | | | | |
| 979 Library | 22 | 22 | 22 | 16.00 | 16.56 | 16.56 |
| 989 Library Grants | 1 | 1 | 1 | 0.50 | 0.50 | 0.50 |
| TOTAL LIBRARY | 23 | 23 | 23 | 16.50 | 17.06 | 17.06 |
| <u>ELECTRIC DEPARTMENT</u> | | | | | | |
| 020 Electric | 35 | 35 | 35 | 35.00 | 35.00 | 35.00 |
| TOTAL ALL FUNDS | 476 | 481 | 481 | 410.28 | 415.34 | 415.34 |
| <u>TRANSFERS TO OTHER FUNDS:</u> | | | | | | |
| Electric Fund | 35 | 35 | 35 | 35.00 | 35.00 | 35.00 |
| Waterworks Fund | 78 | 78 | 78 | 78.00 | 78.00 | 78.00 |
| Equipment Replacement Rental Fund | 8 | 8 | 8 | 8.00 | 8.00 | 8.00 |
| West End Fund | 29 | 29 | 29 | 29.00 | 29.00 | 29.00 |
| Golf Course Fund | 14 | - | - | 8.66 | - | - |
| TOTAL TRANSFERS | 164 | 150 | 150 | 158.66 | 150.00 | 150.00 |
| TOTAL NET GENERAL FUND | 312 | 331 | 331 | 251.62 | 265.34 | 265.34 |

PERSONNEL SCHEDULE

| SUMMARY OF POSITIONS AND STAFF YEARS BY DEPARTMENT | AUTHORIZED POSITIONS | | | AUTHORIZED STAFF YEARS | | |
|---|----------------------|------|------|------------------------|--------|--------|
| | FY | FY | FY | FY | FY | FY |
| | 2019 | 2020 | 2021 | 2019 | 2020 | 2021 |
| <u>TOTALS BY DEPARTMENT</u> | | | | | | |
| GENERAL GOVERNMENT | 50 | 51 | 51 | 49.60 | 50.60 | 50.60 |
| POLICE | 89 | 91 | 91 | 83.35 | 85.35 | 85.35 |
| FIRE | 74 | 74 | 74 | 74.00 | 74.00 | 74.00 |
| PUBLIC WORKS | 95 | 95 | 95 | 95.00 | 95.00 | 95.00 |
| COMMUNITY DEVELOPMENT | 10 | 10 | 10 | 10.00 | 10.00 | 10.00 |
| RECREATION AND PARKS | 100 | 102 | 102 | 46.83 | 48.33 | 48.33 |
| LIBRARY | 23 | 23 | 23 | 16.50 | 17.06 | 17.06 |
| ELECTRIC | 35 | 35 | 35 | 35.00 | 35.00 | 35.00 |
| TOTAL ALL FUNDS | 476 | 481 | 481 | 410.28 | 415.34 | 415.34 |
| TRANSFERS | 164 | 150 | 150 | 158.66 | 150.00 | 150.00 |
| TOTAL NET GENERAL FUND | 312 | 331 | 331 | 251.62 | 265.34 | 265.34 |