CITY OF OAK RIDGE COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL ACTION PLAN OF THE CONSOLIDATED PLAN for
THE PERIOD OF
July 1, 2018 – June 30, 2019

Warren L. Gooch, Mayor
Rick Chinn, Mayor Pro-Tem
Jim Dodson
Chuck Hope
Ellen Smith
Hans Vogel
Kelly Callison

Mark S. Watson, City Manager

CDBG Committee, Staff & Citizen
Wayne Blasius, Community Development
Amanda Dials, Administrative Specialist
Ken Krushenski, Legal
Wes Bunch, Police Department
Matt Widner, Community Development

www.oakridgetn.gov

DRAFT
Table of Contents

DRAFT Annual Action Plan PY18 / FY19

Set Up
AD-26 Administration of the Annual Action Plan............................................................... 1
AD-50 Verify Grantee/PJ Information in IDIS................................................................. 2
AD-55 Verify Grantee/PJ Program Contacts..................................................................... 2

Process
AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b).............................................. 3
PR-05 Lead & Responsible Agencies - 91.200(b).............................................................. 6
AP-10 Consultation - 91.100, 91.200(b), 91.215(l)............................................................ 7
AP-12 Participation - 91.105, 91.200(c)......................................................................... 10

Annual Action Plan
AP-15 Expected Resources - 91.220(c)(1,2)................................................................... 12
AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e).................................................... 14
AP-35 Projects - 91.220(d)............................................................................................ 14
AP-50 Geographic Distribution - 91.220(f)...................................................................... 16
AP-55 Affordable Housing - 91.220(g)......................................................................... 17
AP-60 Public Housing - 91.220(h)................................................................................ 18
AP-65 Homeless and Other Special Needs Activities - 91.220(i)................................. 19
AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)....................................... 20
AP-85 Other Actions - 91.220(k)................................................................................... 21
AP-90 Program Specific Requirements - 91.220(l)(1,2,4).............................................. 24

Appendix
A. Certifications.................................................................................................................
B. Public Notices............................................................................................................... 
C. Fair Housing.................................................................................................................
D. 711 for Telecommunications Relay Service.............................................................
Set Up

Annual Action Plans

AD-26 Administration of the Annual Action Plan

AAP Program Year:* 2018

AAP Title:* City of Oak Ridge Annual Action Plan

AAP Plan Version:* 1.0

If Amendment: N/A

Programs included:* CDBG

Housing Trust Fund Subgrantee: No

Is this Annual Action Plan associated with a Consolidated Plan?* Yes

Consolidated Plan Title: Consolidated Plan

Consolidated Plan Beginning Year: 2017

Consolidated Plan Ending Year: 2020

Consolidated Plan Version: 3july2017
Grantee/PJ

AD-50 Verify Grantee/PJ Information in IDIS

Grantee Information

Lead Agency: OAK RIDGE

Please review all information below and submit updates to the HUD FO Acceptor.

Year: 1994
Start Date: 07/01/1994
End Date: 06/30/1995

Address: City of Oak Ridge
Community Development Department
200 S Tulane Ave, PO Box 1

City: Oak Ridge
State: TN
Zip Code: 37831

AD-55 Verify Grantee/PJ Program Contacts

Edit Grantee/PJ Program Contacts

Chief Elected Official (Primary Contact)

Prefix: The Honorable
First Name: Warren
Middle Initial: Gooch
Last Name: Gooch
Title: Mayor
Email: wgooch@oakridgetn.gov
Address 1: 200 S. Tulane Ave
Address 2:
City: Oak Ridge
State: TN
Zip Code: 37830
Telephone: 865-425-3432

CDBG Contacts

First contact
Prefix: Mr
First Name: Matthew
Middle Initial: W
Last Name: Gooch
Title: Housing Specialist
Email: moolner@oakridgetn.gov
Address 1: 200 S Tulane Ave
Address 2: P.O. Box 1
City: Oak Ridge
State: TN
Zip Code: 37831
Telephone: 865-425-3384

Second contact
Prefix: Mr
First Name: Wayne
Middle Initial: Blaskus
Title: Com Dev Director
Email: wblassus@oakridgetn.gov
Address 1: PO Box 1
Address 2:
City: Oak Ridge
State: TN
Zip Code: 37831
Telephone: 865-425-3531

Update | New | Change to Another
Process

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction
The City of Oak Ridge receives Community Development Block Grant (CDBG) funding administered by the U.S. Department of Housing and Urban Development (HUD). The Annual Action Plan is the document that details action strategies for carrying out the City’s three year Consolidated Plan as a requirement to receive funding for the CDBG program. These plans identify community-specific priorities, including housing, and outlines strategies for addressing them. The Consolidated Plan is required to address the following HUD National Objective Categories:
- Acquisition and Removal of Dilapidated Housing
- Rehabilitation of MDO Housing
- Infrastructure
- Neighborhood Improvement

2. Summarize the objectives and outcomes identified in the Plan
This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City of Oak Ridge listed one major and three minor objectives in the goals & objectives section of the approved Annual Action Plan (AAP) of July 1, 2017 - June 30, 2018. The first of these objectives were:
1. (Major Goal) Acquisition & Removal of Manhattan District Overlay (MDO) Blighted Housing - which have been delayed by Historic Preservation challenges.
2. Right of Way, Infrastructure, Traffic Calming, Trans Access - Supporting the Woodland Neighborhood Improvement Project underway
3. Neighborhood Improvement Project - Woodland Pocket Park preparation to benefit low to moderate area underway
4. Residential Electrical Upgrades to MDO homes benefitting low to moderate income families have been successfully completed.

For the Annual Action Plan of July 1, 2018 – June 30, 2019, objectives from the previous program year are planned to continue except for # (4) Residential Electrical Upgrades to MDO homes. As a replacement, it is anticipated that this AAP and the Consolidated Plan of 2017-2020 may be substantially amended to support the construction of a playground/recreational area for the planned replacement Elementary School and Head Start facility in the Scarboro Community.

3. Evaluation of past performance
This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Oak Ridge has achieved all of it’s objectives in the past year, but still has considerable work to do in the community with regard to it’s main initiative of eliminating blight and revitalizing neighborhoods. The City has worked steadily for the past four years to eliminate blight throughout the historic neighborhoods through the acquisition and demolition of structures to remove dangerous, dilapidated housing; provided code enforcement services to address property maintenance issues; help homeless persons and persons at risk of becoming homeless; and assisted in the provision of various housing renovations for low to moderate income families, persons with special needs and the elderly.
The City has continued to transfer parcels of cleared land as well as land with vacant housing units, to the Oak Ridge Land Bank Corporation for revitalization purposes. The Oak Ridge Land Bank Corporation was created pursuant to the authority of the Tennessee Local Land Bank Pilot Program set forth in Tennessee Code Annotated §13-30-101 et seq. By such statute, the Oak Ridge Land Bank Corporation has authority to create a land bank for real property located within the boundaries of Oak Ridge. For purposes of this chapter, “Land Bank” means real property, however obtained or acquired and held by the Oak Ridge Land Bank Corporation. The intent is to acquire and hold real property until such time as the corporation is able to find a willing and able buyer to acquire the real property for renovation or redevelopment of high quality housing. To date, the Oak Ridge Land Bank has donated two properties to the non-profit organization Aid to Distressed Families of Appalachian Counties (ADFAC). The Land Bank also donated three properties to Habitat for Humanity of Anderson County (Habitat) for the benefit of L/M income households. Additionally the Land Bank has sold three properties at fair market value and has listed approximately 30 properties with the Oak Ridge Realty Center for purchase. Nearly half of the 35 properties were acquired with CDBG funds.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Oak Ridge recognizes the importance of citizen participation and includes it as a goal in the CDBG program. Citizens are informed of public hearings, Community Development workshops, City Council meetings and work sessions, and City sponsored activities throughout April’s Fair Housing Month. Information about the CDBG program is also available on the City’s website at: http://www.oakridgetn.gov/department/CommDev/Planning-Division/CDBG-Program.

The Annual Action Plan is the City’s annual guide for the implementation of policies and programs that further HUD’s national objectives for the CDBG program. CDBG funds can be used for a variety of activities to help low to moderate (L/M) income people and neighborhoods such as housing rehabilitation, providing public facilities, community services, infrastructure, transitional housing, economic development, code enforcement activities and the elimination of blight. The City of Oak Ridge Consolidated Plan for the years 2017-2020 was developed through a public participation process. The City held four public meetings in 2017 to receive comments and recommendations from citizens, non-profit agencies, faith-based organizations and city staff as follows: Municipal Bldg: Wednesday February 8 at 12:00 p.m. Wednesday February 8 at 5:30 p.m. Scarboro Ctr: Wednesday February 22 at 12:00 p.m. Wednesday February 22 at 5:30 p.m.

This Annual Action Plan is the second of three Annual Action Plans during the Consolidated Plan period of 2017-2020. Each of the Annual Action Plans describe the City’s intent for investing CDBG entitlement funds for the upcoming year. This annual plan was developed from the priorities established in the Consolidated Plan, along with a public participation process. The City held four public meetings, in 2018 as follows: City of Oak Ridge Municipal Building on Tuesday, March 20th from noon till 1:30 p.m. and then again from 5:00 p.m. till 6:30 p.m.

The second set of public meetings was held at: City of Oak Ridge Public Library on Friday, March 23rd from noon till 1:30 p.m. and then again at the Scarboro Community Center Lobby Area from 4:00 p.m. till 5:30 p.m.

The CDBG Online Survey for the PY18/FY19 Annual Action Plan can be found online at: https://www.surveymonkey.com/r/BGPRPDF or you can click the hotlink “Take the 2018 CDBG Survey” on the sidebar section of the Community Development Homepage here: http://www.oakridgetn.gov/department/CommDev/Home

The Consolidated Plan, Annual Action Plan, (AAP) and Consolidated Annual Performance and Evaluation Report (CAPER) are available for download on the City’s above listed website as well. City staff attempt to stay informed about programs funded through other sources, and makes every effort to inform community organizations of this information.
5. Summary of public comments

While there were not any general citizens present at any of the advertised Consolidated Plan 2017-2020 public meetings, citizen did provide feedback via fifteen received online surveys through the web based app “Survey Monkey®” as advertised on the City’s Community Development webpage: https://www.surveymonkey.com/r/2017CDB. Information from the HUD surveys can be found in the current Consolidated Plan. In summary, citizens rated abandoned, blighted and foreclosed residential/commercial properties being a problem as “very high.” Survey results revealed all respondents were residents of Oak Ridge who reported that they generally felt safe in their immediate neighborhoods. Youth Services, Services for Persons with Disabilities; Homeless Services and Domestic Violence ranked equally high in the level of need. Nearly all respondent were white females reporting they owned their primary residence and who have not looked for housing in the past five years. The majority of those not having or being persons with special needs in their households. Moderate issues noted from the received surveys included the need for traffic flow improvement and more development on Oak Ridge Turnpike properties.

In preparing for the FY18/PY19 Annual Action Plan, there were no general citizens present at any of the advertised preliminary meetings. The online survey located at: https://www.surveymonkey.com/r/BGPRPDF received 3 responses. Of the three received surveys, respondents revealed they were all owner occupied, females (2 White & 1 Asian) in small families with school age children and no family disabilities. Respondents indicated they believe that having safe affordable housing with adequate infrastructure is the most important to them. They all stated that neighborhood housing in foreclosure/decline was a significant barrier to feeling safe. All respondents are able to move, but choose to stay in their respective areas. The two most important considerations for choosing a place to live are: 1. Price of Housing and 2. Close to Work. Respondents ranked Services for Persons with Disabilities as the highest need of Public Services in the City.

6. Summary of comments or views not accepted and the reasons for not accepting them.

Discussions with the Oak Ridge City School system about using CDBG funds to supplement construction of the recreational, playground area of the planned new replacement Head Start Elementary School to be located in the Scarboro neighborhood. The discussion between the School and CDBG Committee occurred late in the Annual Action Plan development process, thus not allowing enough time to document the substantial amendment as required. It is expected that a substantial amendment to both the current Consolidated Plan and Annual Action Plan will occur this program year to accommodate this request. Other comments received from walk-in citizens requesting the MOREE program to continue. The City of Oak Ridge was the grantee of this project that ended last year. No additional funds have been offered by TVA.

7. Summary

In an effort to encourage more citizen participation in consultation process, the City produced public meeting notices in both Spanish and English. Used social media to notify citizens of scheduled events and sent notices to political candidates during this election year. The Community Development Department distributed notices to city employees and non-profit partners to include community organizations.
PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

<table>
<thead>
<tr>
<th>Agency Role</th>
<th>Name</th>
<th>Department/Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lead Agency</td>
<td>OAK RIDGE, TN</td>
<td></td>
</tr>
<tr>
<td>CDBG Administrator</td>
<td>OAK RIDGE, TN</td>
<td>Community Development</td>
</tr>
</tbody>
</table>

IDIS Table 1

Narrative (optional):
The City of Oak Ridge is the lead agency and local jurisdiction responsible for overseeing the development of the Consolidated Plan and the administration of CDBG entitlement funds. A modified City Manager-Council form of government governs the City of Oak Ridge. This governing body consists of a seven member City Council that elects one of its members as Mayor to serve as the ceremonial head of the City and presiding officer of the City Council. The City Manager and City Attorney are appointed by the City Council.

Consolidated Plan Public Contact Information:
The City of Oak Ridge Consolidated Plan 2017-2020 and both PY2017/FY2018; PY2018/FY2019 Annual Action Plans are available for review in the City Clerk’s office and in the Community Development Department along with in the Oak Ridge Public Library. All plans are located on line at: http://www.oakridgetn.gov/department/CommDev/Planning-Division/CDBG-Program. Please contact Matt Widner at mwidner@oakridgetn.gov or 865-425-3584 if you have any questions or comments.
**AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

**Introduction:**
The development of the Annual Action Plan involved consultation with public and private agencies that provide assisted housing, health services and social services, including providers to children, elderly people, people with disabilities and their families, and homeless people. Agencies specifically asked for comments included:

- Aid to Distressed Families of Appalachian Counties, Inc. (ADFAC)
- Ridgeview Psychiatric Hospital and Services, Inc.
- National Association for the Advancement of Colored People (NAACP)
- Oak Ridge Neighborhood Watch
- Oak Ridge Housing Authority
- Trinity Outreach Center for Hope (TORCH)
- Tennessee Valley Coalition for the Homeless (TVCH)
- League of Women Voters
- Oak Ridge Land Bank, Inc. (ORLB)

The City also consults with an internal CDBG committee that consists of staff from various departments, as well as community citizens. Employees from Community Development, Finance, Public Works, Legal and the Police Department attempt to meet quarterly to discuss CDBG program initiatives. On occasion, the committee meets with external stakeholders to discuss partnership opportunities that are mutually beneficial.

The City of Oak Ridge values its partnerships with area nonprofit organizations, the Oak Ridge Public Housing Authority (ORPHA), the regional Continuum of Care (CoC), state and federal officials, and the public at large. Coordination among the aforementioned entities, in addition to City staff and HUD regional staff, is essential to the community’s ability to provide a plethora of much needed services.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The City of Oak Ridge has ongoing relationships with many housing providers working on housing development activities. The city also works with the ORHA to utilize Section 8 vouchers from the federal government to address the housing needs of the city’s lowest income households. Through the Continuum of Care (CoC) processes, the City of Oak Ridge maintains relationships with mental health providers, homeless shelter and services providers, and other state/local government agencies with specific responsibilities for homeless individuals and families. The city also participates in a variety of other groups that seek to address other issues that relate to housing and service needs. The Oak Ridge Land Bank (ORLB) is also the first of its kind in Tennessee. Together, the city and ORLB is working to enhance modify state laws to further support the elimination of blight and reduce rate of deterioration facing our WWII era housing stock.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City is an active member of the Tennessee Valley Coalition for the Homeless (TVCH), the lead agency in the regional Continuum of Care (CoC). The City’s Senior Planner and/or Housing Specialist attends monthly CoC meetings and serves on additional sub-committees. Coordination with the CoC is invaluable as it provides the City an opportunity to participate in dialog with numerous organizations that are committed to addressing the needs of the homeless population.
Describe consultation with the Continuum(s) of Care that serves the jurisdiction’s area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

The City of Oak Ridge no longer receives Emergency Solution Grant (ESG) funds from the State of Tennessee’s Tennessee Housing Development Agency (THDA). Oak Ridge is currently benefitting from TORCH using its direct awarded ESG funds for rapid rehousing activities within the Oak Ridge city limits and Anderson / Roane Counties as a whole. Rapid rehousing involves activities that place clients who are experiencing homelessness in housing. Examples of assistance provided by the ESG program are payments for daily hotel fees, rent for housing, deposits for various housing related resources, mortgage and utilities. TORCH records the number of clients they serve on a monthly basis and this information is available upon request.

TORCH is a member of the Tennessee Valley Coalition for the Homeless (TVCH), and they have the required Certification of Participation with Continuum of Care, certifying that their application is aligned with the Continuum of Care’s strategies for preventing and ending homelessness and creating housing stability. More information about TORCH is available at: http://www.oakridgetorch.org. TORCH acknowledges that agencies using ESG grant funds to provide services must coordinate with other agencies by entering information into the Homeless Management Information System (HMIS). HMIS helps prevent the duplication of community services to the same individuals. The TVCH provides TORCH quarterly monitoring reports for data entered in the HMIS system. The City works with TVCoC and its members each year to discuss the success of their program and determine a mutual path forward.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities

<table>
<thead>
<tr>
<th>Sort#</th>
<th>Agency/Group/Organization*</th>
<th>Agency/Group/Organization Type*</th>
<th>What section of the Plan was addressed by Consultation?*</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>City of Oak Ridge</td>
<td></td>
<td>Housing Need Assessment</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Public Housing Needs</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Homeless Needs - Chronically homeless</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Homeless Needs - Families with children</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Homelessness Needs - Veterans</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Homelessness Needs - Unaccompanied youth</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Homelessness Strategy</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Non-Homeless Special Needs</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>MOPWA Strategy</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Market Analysis</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Economic Development</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Lead-based Paint Strategy</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Anti-poverty Strategy</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Other</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Acquihition, Remove dilapidation</td>
</tr>
</tbody>
</table>

IDIS Table - 2
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?

In preparing the Consolidated Plan, Annual Action Plans and CAPER, the City of Oak Ridge considers the views of its citizens, public agencies and all other interested parties. Public comments will be accepted for at least 30 days for the Consolidated Plan and/or Annual Action Plans prior to submission of the documents to HUD for review and approval. All citizen comments provided to the City either orally or in writing will be considered prior to City Council approving the Consolidated Plan and/or Annual Action Plans.

Public comments will be accepted for at least 15 days for the CAPER prior to submission of the document to HUD. A summary of these citizen comments will be included in the CAPER prior to submitting the document to HUD. If a major project, such as the construction or expansion of a public facility, uses CDBG funds, additional public meetings will be held along with the acceptance of public comments, specific to the project.

All Oak Ridge City Council agendas include the opportunity for citizen comments that are not related to an agenda item. Citizens can use this forum to express their comments concerning the City’s CDBG program. All Oak Ridge City Council members have email addresses that are accessible from the City’s website at http://www.oakridge tn.gov/departmentpg/CityClerk/City-Council/Meet-City-Council

In addition to holding public meetings, the City of Oak Ridge reached out to many community organizations to take note of any comments about community development programs in Oak Ridge. Feedback focused on the following:
- Acquisition and demolition of blighted properties and its impact in neighborhoods
- Partnerships to rehabilitate deteriorated structures in neighborhoods
- Homeless prevention activities and the impacts on the community
- Rapid rehousing activities
- Transfer of select properties to the Oak Ridge Land Bank Corporation for revitalization purposes

The City has also consulted with the State of Tennessee Historic Commission and the East Tennessee Development District to manage the SHPO 106 mitigation process which has become one of the major barriers to Oak Ridge’s effort to acquire and remove blighted structures using CDBG funds.

Identify any Agency Types not consulted and provide rationale for not consulting:

The City advertised all four public meetings for input and one public hearing during City Council meeting after the required 30 day public comment period in the local newspapers and on the City’s website to include social media outlets and physical posting throughout the City in public and community businesses. The City also notified the Continuum of Care (CoC) about the planning phase of this Annual Action Plan. All agencies were invited to consult with the City of Oak Ridge. Not all agencies chose to participate by their own accord. This plan was created in an open and transparent manner.

Describe other local/regional/state/federal planning efforts considered when preparing the Plan.

<table>
<thead>
<tr>
<th>Sort*</th>
<th>Name of Plan*</th>
<th>Lead Organization</th>
<th>How do the goals of your Strategic Plan overlap with the goals of each plan?</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Continuum of Care</td>
<td>TVCEH</td>
<td>dedicated care and create systemic change within our region. Identify gaps in the services, unmet needs, and what future services might be required.</td>
<td></td>
</tr>
</tbody>
</table>

IDIS Table – 3
“The TVCOC serves a dual purpose in the arena of homeless service delivery. This dual approach is through a regional planning body that addresses the service delivery system. Our CoC plans, develops and implements collaborative services designed to provide needed care and create systemic change within our region. Members of the Tennessee Valley CoC work together to address the larger picture and identify gaps in the services, unmet needs, and what future services might be required.”

Narrative (optional):
The City of Oak Ridge values its partnerships with area nonprofit organizations, the Oak Ridge Public Housing Authority (ORPHA), the regional Continuum of Care (CoC), state and federal officials, and the public at large. Coordination among the aforementioned entities, in addition to City staff and HUD regional staff, is essential to the community’s ability to provide a variety of much needed services.

AP-12 Participation - 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting.
The City of Oak Ridge is an entitlement jurisdiction receiving Community Development Block Grant (CDBG) funds directly from the U.S. Department of Housing and Urban Development (HUD). Pursuant to the CDBG program regulations, the City is required to prepare an Annual Action Plan before the beginning of every program year that addresses goals and priorities established in the three year Consolidated Plan. The City is also required to prepare a Consolidated Annual Performance Evaluation Report (CAPER) on an annual basis to evaluate the previous year’s performance.

The Citizen Participation Plan (CPP) establishes the City of Oak Ridge’s policies and procedures for citizen participation in the development of the CDBG Consolidated Plan, Annual Action Plans, including any subsequent amendment(s) and the CAPER. The CPP provides an opportunity for nonprofit service agencies and the community to work in partnership with the City to identify needs and allocate the CDBG funds. The CPP encourages participation from all citizens. Preparation of the Annual Action Plan includes the involvement of community development staff, an internal CDBG Committee, the City Manager and City Council. Currently, the City’s CDBG administrator is Matt Widner. The CDBG program administrator records the CDBG committee’s recommendations, tracks CDBG expenditures and serves as the City’s contact person for the CDBG program.

The CDBG committee is comprised of the City’s CDBG program administrator, representatives from various City departments, and community citizens. This committee serves as an advisory group to the City Manager and City Council on planning, implementation and assessment of CDBG programs/activities through the following tasks:

- Collection of citizen input with respect to neighborhood/community needs;
- Consultation with potential CDBG sub-recipients during the application process;
- Review of applications and proposed projects for CDBG funding;
- Review of required HUD documents (Consolidated Plan, Annual Action Plan and CAPERs);
- Recommendations for staff to provide to the City Manager for City Council’s approval;
- Review of progress on projects/programs

As noted above, the CDBG committee provides program and funding recommendations to the City Manager for City Council’s review and approval. The City Council is responsible for executing the procedures established in the Consolidated and Annual Action Plans. The City Council makes the final determination about the priority of various community needs each year when allocating CDBG funds through the approval of the Annual Action Plan. The City of Oak Ridge staff and elected officials recognize that CDBG entitlement funds are taxpayer money returned to the City to be used primarily to benefit extremely low, low and moderate-income residents. City staff and elected officials are stewards of this public money and will openly discuss all records, except for those confidential records protecting a household’s privacy.
Citizen Participation Outreach
The City of Oak Ridge provides opportunities for citizens, public agencies, and other interested parties, including citizens directly affected, adequate information on the CDBG program, including the anticipated amount of CDBG funds that are available for the current fiscal year and the range of activities that the City may undertake with the funds. Citizens are provided the opportunity to submit comments to the City on any of the identified housing and community development needs, the amount of funds received, and the activities undertaken to assist with the identified needs.

All meetings and public hearings related to the CDBG program will be held in locations accessible to those with physical disabilities and upon notice and in compliance with the American Disabilities Act, the City will attempt to provide for individuals needing special accommodations (including auxiliary communicative aids and services) during the hearings.

<table>
<thead>
<tr>
<th>Sort</th>
<th>Mode Of Outreach:</th>
<th>Target Of Outreach:</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Public Meeting</td>
<td>☐ Minorities</td>
</tr>
<tr>
<td></td>
<td>Public Hearing</td>
<td>☐ Non-English Speaking - Specify other language Spanish</td>
</tr>
<tr>
<td></td>
<td>Newspaper Ad</td>
<td>☐ Persons with disabilities</td>
</tr>
<tr>
<td></td>
<td>Internet Outreach</td>
<td>☐ Non-targeted/broad community</td>
</tr>
<tr>
<td></td>
<td>Other</td>
<td>☐ Residents of Public and Assisted Housing</td>
</tr>
<tr>
<td></td>
<td>All else address</td>
<td>☐ Other housing community leaders</td>
</tr>
</tbody>
</table>

Summary of response/attendance
Summary of Comments Received
Summary of comments not accepted and reasons

URL if applicable:

IDIS Table 4

Substantial Amendments
Once approved by City Council and HUD, the City of Oak Ridge may amend the Consolidated Plan and Annual Action Plans if the need arises. Any amendments to the Consolidated Plan and/or Annual Action Plan shall include a 30-day public comment period. The City will give reasonable notice and an opportunity for citizens to comment on proposed amendment(s). All comments provided to the City, either orally or in writing, will be considered prior to City Council approval of the amendment(s). A summary of the citizen comments and the City's response with respect to their acceptance will be included with the substantial amendment(s) document prior to submission to HUD.

The City of Oak Ridge will amend the approved Consolidated Plan whenever a decision is made to propose a substantial change in funding priorities and/or a substantial change in the method of the distribution of funds. A “substantial change” is defined as a change equal to or in excess of 50% of the City’s CDBG entitlement funds for the current program year.

The City of Oak Ridge will amend an approved one-year Annual Action Plan whenever one of the following decisions is made:

- to carry out an activity that was not included or approved in the one-year Annual Action Plan;
- to cancel an activity, prior to the end of the plan year, that was included and approved in the one-year Annual Action Plan;
- to increase or decrease the amount to be expended on a particular activity from the amount stated in the one-year Annual Action Plan by more than 50%;
- to change the purpose, scope, specific location or beneficiaries of an activity that was included and approved in the one-year Annual Action Plan.

City of Oak Ridge DRAFT Annual Action Plan PY18/FY19   Page | 11
Annual Action Plan

AP-15 Expected Resources - 91.220(c)(1,2)

Introduction:
This section provides an overview of the potential resources available for programs that benefit Oak Ridge residents. This section does not include the CDBG Entitlement funds. The City of Oak Ridge and community non-profits consistently search for funding sources through grant opportunities, community organizations and other philanthropic groups.

Currently there are areas within the city limits of Oak Ridge that qualify for low-income tax credits which are being utilized by private developers. The City of Oak Ridge does not have an activity utilizing low-income tax credits at this time.

State of Tennessee Programs
The City of Oak Ridge began contracting the operation of a demand response van transit system during February 1993. The City’s current contractor for operating the transit system is East Tennessee Human Resources Agency (ETHRA). The City of Oak Ridge appropriated $xxxxx for this program in the FY2019 budget. The primary source of revenue for this program is a special one-cent-per-gallon inspection fee levied on all petroleum products bought, sold or stored in the state, and an operating assistance grant from the State of Tennessee, Department of Transportation (TDOT).

City General Fund Resources

Housing Initiatives – COR General Fund
Oak Ridge City Council approved the FY2019 budget authorizing that $xxxxx be allocated to the Housing Initiatives Budget. Housing Initiative became the primary funding source for Code Enforcement Actions to include acquisition of properties not otherwise eligible for CDGB funding.

Social Services Program
The City of Oak Ridge budgeted $xxxxxx during FY2019 for the Social Services Program. The program was developed to assist City residents with short-term housing and prescription drug needs. Assistance guidelines were adopted by the Oak Ridge City Council in the Social Services Policy and include payments for rent, utilities for eligible Oak Ridge residents.

Healthy Start Program
The City of Oak Ridge FY2019 budget contains an appropriation for $xxxxxx as a grant for the Healthy Start Program. This program assists first time mothers who are assessed as “at risk” of not being an effective parent due to family history and the mother’s current status. The program provides assistance using Family Support Workers who visit participating families in their homes at least weekly for three to five years, or until the child starts school.

Capital Improvement Programs (CIP)
Every year, city of Oak Ridge staff prepares a Capital Improvements Program (CIP) that provides detailed information on capital projects for the upcoming six-year period (FY2016-FY2021). The capital projects are to maintain and enhance city facilities, parks, utility infrastructure and streets. The amount included in the CIP for FY2019 for these programs totals $xxxxxxxxx Funding for all capital projects is provided by several agencies within the federal and state governments and funding resources by the City of Oak Ridge.

Affordable Housing Fee Adjustments
In order to facilitate the provision of affordable housing in the City of Oak Ridge, zoning and permit fees are adjusted for residential construction (including renovation) projects.
Priority Table

<table>
<thead>
<tr>
<th>Source of Funds</th>
<th>Source</th>
<th>Uses of Funds</th>
<th>Expected Amount Available</th>
<th>Expected Amount Available Remainder of CoP Plan</th>
<th>Narrative Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CBG</td>
<td>public-federal</td>
<td>Acquisition Admin and Planning, Economic Development Housing, Public Infrastructure, Public Services</td>
<td>Annual Allocation: $21,000</td>
<td>Remainder: $0</td>
<td>Acquisition and removal of dilapidated housing, Neighborhood Improvement Project, Right of Way, Streets, Public Safety, Infrastructure, Land Access Grant Administration</td>
</tr>
<tr>
<td>General Fund</td>
<td>public-local</td>
<td>Acquisition, Housing Other, Code Enforcement</td>
<td>$15,000</td>
<td>Remainder: $0</td>
<td>Housing Initiatives and Code Enforcement activities to include acquisition, demolition of dilapidated property</td>
</tr>
</tbody>
</table>

IDIS Table - 5

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied:

No Federal funds will be leveraged.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan:

As of April, 2018 - 34 properties are held by the City of Oak Ridge and the Oak Ridge Land Bank, Inc. City Council has established goals and objectives to prioritize the disposition of properties currently held that support the needs identified in this plan as follows:

- Develop programs and partnerships that promote owner occupied housing, new home ownership, and encourage private investment;
- Return property acquisitions to viable tax producing status as soon as practical;
- Acquire residential and commercial property through foreclosures, donations, and negotiations in strategic locations that create a stabilizing impact on adjacent property and residential neighborhoods;
- Establish a streamlined procedure that provides tax benefits and incentives for residents and absentee owners to consider dedicating property to the Oak Ridge Land Bank;
- Determine highest and best use of acquired property, which when privatized, will maximize return on investment, and consideration may also be given for properties to be used for municipal purposes;
- Through acquisitions, property management, investments, and property sales, develop a business model that is financially sustainable and encourages environmental stewardship;
- Partner with the City of Oak Ridge, Anderson County, the Oak Ridge Housing Authority, and non-profit organizations to ensure actions do not duplicate existing efforts or create deterrents to home ownership or environmental code compliance.

Discussion:

No Further Discussion
AP-20 Annual Goals and Objectives - 91.220(c)(3)&(e)

List of goals

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)

Many older and affordable homes in Oak Ridge available to low or moderate-income residents require some type of financing or subsidy when purchasing a home, which includes inspection of the home prior to purchase. Methods to address the barriers to affordable housing are stated in AP-75:

- Use of innovative approaches and cooperative partnerships with other public agencies and private organizations to meet the need for new affordable housing.
- Promote housing rehabilitation programs for older homes so that an increased number of houses meet the 2012 International Property Maintenance Code or other programs available through the City's Non-Profit housing partners.

It is estimated that 4 new affordable housing units will be constructed between the Oak Ridge Land Bank and Non-Profit partners along with 10-12 renovations by the City of Oak Ridge - THDA HOME Program.

AP-35 Projects - 91.220(d)

*Introduction:
The Manhattan District Overlay (MDO) is a historic district built by the Federal Government to house employees and their families during the Manhattan Project. These units were not intended to be permanent residential structures, but as the Project came to a close, the Federal Government sold all housing units to willing buyers. To date, many of these structures are still occupied and have had few improvements. The MDO area includes the following neighborhoods: Highland View, Scarboro, East Village and Woodland.

<table>
<thead>
<tr>
<th>Projects</th>
<th>Project Title</th>
<th>Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Acquisition and removal of dilapidated housing</td>
<td>View</td>
</tr>
<tr>
<td>2</td>
<td>Neighborhood Improvement Project</td>
<td>View</td>
</tr>
<tr>
<td>3</td>
<td>Right of Way, Infrastructure, Traffic Calming, Transportation</td>
<td>View</td>
</tr>
<tr>
<td>4</td>
<td>Grant Administration</td>
<td>View</td>
</tr>
</tbody>
</table>

IDIS Table - 6
Below is a table that provides a summary of the City’s annual goals for the CDBG program.

<table>
<thead>
<tr>
<th>Sort</th>
<th>Goal Name</th>
<th>Start Year</th>
<th>End Year</th>
<th>Category</th>
<th>Geographic Address</th>
<th>Funding</th>
<th>Goal Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Removal of vacant blighted housing</td>
<td>July 2018</td>
<td>June 2019</td>
<td>Acquisition and demolition -- community development</td>
<td>Within the Manhattan District Overlay (MDO)</td>
<td>Prevent Slum/Blight $160,000</td>
<td>Improve, stabilization, and revitalization of neighborhoods in the MDO district</td>
</tr>
<tr>
<td>2</td>
<td>Neighborhood Improvement Projects</td>
<td>July 2018</td>
<td>June 2019</td>
<td>Non-housing</td>
<td>Within the Manhattan District Overlay (MDO)</td>
<td>Activities Benefitting L/M Area $30,000</td>
<td>Provide neighborhood public space, sidewalks, Public Transportation access</td>
</tr>
<tr>
<td>3</td>
<td>Right of Way infrastructure, Traffic calming, Public Transportation access</td>
<td>July 2018</td>
<td>June 2019</td>
<td>Non-housing community development, non-homeless community development</td>
<td>Within the Manhattan District Overlay (MDO)</td>
<td>Activities Benefitting L/M Area $20,000</td>
<td>Provide infrastructure improvements in areas that benefit low to moderate income persons</td>
</tr>
<tr>
<td>5</td>
<td>Grant Administration</td>
<td>July 2018</td>
<td>June 2019</td>
<td>Non-housing community development</td>
<td>200 S. Tulane Ave</td>
<td>$28,717</td>
<td>Provide funding and training for CDBG admin to ensure compliance with program-related HUD</td>
</tr>
</tbody>
</table>

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs:
Due to Oak Ridge's WWII era housing and the legacy neighborhoods design, core housing stock and infrastructure have been deteriorating at the same rate. A significant number of these residential and commercial structures have become blighted and/or vacant which leads to their eventual dilapidation due to neglect. The remaining occupied dwellings have increasingly become rentals and public assistance housing. The effort to acquire and remove dilapidated housing is vital to neighborhood stabilization that is not otherwise occurring in the open market. Because MDO properties are part of the historic Manhattan Project, mitigating the adverse effect identified by the SHPO 106 process have become very time consuming and cumbersome thus causing excessive delays in the removal of dilapidated housing.
AP-50 Geographic Distribution - 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Oak Ridge is concentrating its revitalization efforts within the Manhattan District Overlay (MDO). The MDO is a historic district where the majority of the structure were originally built by the Federal Government in the early 1940s to house employees and their families during the Manhattan Project. Many of these units were not intended to be permanent residential structures, but as the Project came to a close, the Federal Government sold all housing units to willing buyers. To date, the majority of these structures are still occupied and many need improvements. The MDO area includes the following neighborhoods: Highland View, Scarboro, East Village and Woodland.

This area is in the north central part of the city, much of which is along a ridge known as Black Oak Ridge. The borders for this area are Outer Drive and West Outer Drive to the north and much of the housing south to Oak Ridge Turnpike (but not all). The eastern border is East Drive at the eastern city limits. The western border at Outer Drive is Jefferson Avenue. There is also a portion to the west that runs between Robertsville Road and Oak Ridge Turnpike. The southern portion also includes the Woodland Neighborhoods, which is between Lafayette Drive to the east and South Illinois Avenue to North and South Purdue Avenue. Manhattan Avenue bisects this area. The Scarboro Neighborhood lies west of Woodland and is historically a black community.

Geographic Distribution

Rationale for the priorities for allocating investments geographically

Graph: "Specific Areas Low Income and Minority Populations" The areas shaded above indicate the Census Block Groups within the City of Oak Ridge in which the median household income is below $30,000 per year. Block Group 020500-2 (shaded in blue) is roughly bound by West Outer Drive, Highland Avenue, Robertsville Road, and North Illinois Avenue. Block Group 020100-2 (shaded in green) is roughly bound by the Oak Ridge Turnpike, Vanderbilt Drive, South Illinois Avenue, Tuskegee Drive, D O E North Patrol Road, and the Anderson/Roane County line. Census Block Group 020400-2 (shaded in red) is roughly bound by West Outer Drive, New York Avenue, Pennsylvania Avenue, Hillside Drive and Highland Avenue. Census Block Group 020100-1 (shaded in yellow) is an irregularly-shaped area. Its north portion is roughly bound by the Oak Ridge Turnpike, Lafayette Drive, North Purdue Avenue, South Illinois Avenue, and East...
Vanderbilt Drive. Its south portion is roughly bounded by Tuskegee Drive, South Illinois Avenue, and the D O E North Patrol Road.

Specific data regarding income levels and minority populations within each area can be found in the charts below.

Discussion

100% of all CDBG funds are invested into the defined MDO target area with exception of minimal associated Grant Administration costs.

AP-55 Affordable Housing - 91.220(g)

Introduction:

There will always be a difference in the City of Oak Ridge’s goals and actual numbers with regards to the number of homeless who were provided affordable housing units due to the current non-profit agencies that directly assist the City in providing services to the homeless. The City of Oak Ridge’s primary mechanism to assist homeless individuals and families is Trinity Out-Reach Center for Hope (TORCH). TORCH primarily uses Emergency Solutions Grant (ESG) funding from Tennessee Housing Development Agency (THDA). ADFAC and Habitat for Humanity of Anderson County produces affordable housing units on properties purchased by City CDBG funds. After the City transfers properties to the Oak Ridge Land Bank (ORLB), they are often donated or sold at very low rates to assist non-profit housing partners to provide affordable housing units. ORLB also works with contractors to provide new affordable owner occupied housing units.

<table>
<thead>
<tr>
<th>One Year Goals for the Number of Households to be Supported:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Homeless:</td>
</tr>
<tr>
<td>Non-Homeless:</td>
</tr>
<tr>
<td>Special-Needs:</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>One Year Goals for the Number of Households Supported Through:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rental Assistance:</td>
</tr>
<tr>
<td>The Production of New Units:</td>
</tr>
<tr>
<td>Rehab of Existing Units:</td>
</tr>
<tr>
<td>Acquisition of Existing Units:</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
</tr>
</tbody>
</table>

IDIS Table - 8

Discussion:

The City of Oak Ridge recognizes the need for affordable housing and wants to either facilitate or directly assist everyone who is in need, particularly the homeless and those with special needs. It is also recognized that there are partners that specialize in this effort who really need the City’s support instead of the City competing within the same neighborhoods. There have been planning meetings between non-profits and the City to identify and reduce the number of duplicated services. Future annual action plans will continue to reduce blight and provide safe, livable neighborhoods while supporting our housing partners to assist the homeless and create new affordable housing.
**AP-60 Public Housing - 91.220(h)**

**Introduction:**
Residents of the City of Oak Ridge are served by the Oak Ridge Housing Authority (ORHA), which was incorporated September 5, 1969 under the “Housing Authorities Law” Chapters 8 through 11 Title 13 TCA Sections 801 through 1113. ORHA has several Capital Fund Projects currently in the works or planned for the coming year. These projects include new roofs for two sites, solar for the ORHA administrative building, replacement of meter bases, and replacement of toilets with low-flow models. ORHA also plans to begin affordable housing projects within the City to address the need for affordable housing.

**Actions planned during the next year to address the needs to public housing:**
The Oak Ridge Housing Authority (ORHA) is currently looking for a new Executive Director. The City of Oak Ridge and the Oak Ridge Land Bank have formed a new partnership to create the development arm of ORHA. It is the goal of all partners to create a mix of public housing, affordable housing and market housing in the Highland View neighborhood. An effort to revitalize the Highland View redevelopment initiative is beginning to take shape. ORHA has a healthy public housing inventory to which the City of Oak Ridge regularly refers potential residents for their public housing program. Actions taken to address the needs of public housing in the City include providing admission based on eligibility and providing preferences to the follow groups of people:
- Working families and those unable to work because of age or disability
- Individuals and families displaced by government action
- Individuals and families displaced by HCV holders due to lack of funding
- Veterans, disabled persons
- Individuals who lost employment due to downsizing as a prevention to homelessness

ORHA’s new Development arm will present residents with more homeownership options. ORHA also plans to have its FSS coordinator receive training in homeownership counseling, and provide this service to its residents seeking homeownership. ORHA continues to engage residents in work with the housing authority, currently ORHA employs 3 residents.

**Actions to encourage public housing residents to become more involved in management and participate in homeownership:**
The Oak Ridge Housing Authority provides self-sufficiency through their Family Self-Sufficiency Program (FSS). Through this program, ORHA has disbursed over $30,000.00 in Escrow to 16 families in five years who are no longer reliant on public housing because they have gone through several trainings to provide them with skills to save and secure their own financial security. ORHA’s new Development arm will present residents with more homeownership options. ORHA also plans to have its FSS coordinator receive training in homeownership counseling, and provide this service to its residents seeking homeownership. ORHA continues to engage residents in work with the housing authority, currently ORHA employs 3 residents.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance:**
The Oak Ridge Housing Authority is not designated as "troubled".

**Discussion:**
There have been no formal actions taken to assist the ORHA based on repairing troubled PHA’s. The City and its housing partners however are very involved in the creation of ORHA’s first development corporation. This is a ground-breaking effort for Oak Ridge and the Housing Authority. Everyone is working in good faith to make this redevelopment effort successful.
AP-65 Homeless and Other Special Needs Activities - 91.220(i)

Introduction:
According to the 2018 Point-In-Time count, an event in which agencies and volunteers attempt to count all of the known homeless in Anderson County on a single night, there were approximately 93 individuals including 11 children in Oak Ridge. In the 2016-2017 fiscal year approximately 190 adults to include 104 children were identified in Anderson County as literally homeless, meaning that they were staying outside, on the streets, in a car, or were being sheltered. Approximately 80% of these were in Oak Ridge.

The homelessness population in Oak Ridge is a heterogeneous group, which includes single individuals, families with children, and unaccompanied runaway and homeless youth. It is recognized that solving the problem of homelessness requires a combination of homeless prevention, homeless outreach, housing services, affordable housing and wrap around support services to insure once someone obtains housing they retain housing.

The city does not provide any direct funding to assist with homeless projects, but did provide funding to ADFAC for rent assistance. From April 1, 2017 to March 31, 2018, the number of individual Oak Ridge clients was 49 for a total amount of $14,174.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs:
The City of Oak Ridge will continue to provide technical assistance and support to the Trinity Out-Reach Center of Hope (referred to as TORCH). TORCH provides street outreach to those who are homeless. Using their ESG funded Street Outreach program, they seek to locate and provide services to those living in their cars, on the street or in shelter. Those who are homeless may also meet with a case manager at their Outreach Office without an appointment. Street Outreach services are provided by one part time case manager and 3 volunteers. During PY18/FY19, 120 individuals are expected to be assisted with face to face outreach services. Another 500 individuals who may be homeless or are precariously housed will be assisted by telephone. TORCH has applied for $14,000 for 2018 to be used to fund Homeless Outreach programs.

The city recognizes and supports other agencies who come in contact with or serve the homeless as well such as Agape House, Ridgeview, Helen Ross Mcnabb Center, Aid For Distresses Families, the Oak Ridge School System, local churches, and others routinely communicate and exchange referrals.

The city will support the efforts of the COC-Tennessee Valley Coalition for the Homeless and TORCH as they implement the coordinated assessment system in Oak Ridge, a system which was developed to reduce the amount of time a person identified as homeless receives services.

Addressing the emergency shelter and transitional housing needs of homeless persons.
Oak Ridge does not currently have a homeless shelter. The city lends its support and technical assistance to the efforts of TORCH who provide emergency hotel vouchers for families who are staying outside with a child, or those suffering from a severe disability. Approximately $10,000 is allocated for this program per year, however in 2017 this program exceeded this budget by almost $9,000 for a total of approximately $19,000. There are no grants that pay for these vouchers. TORCH funds these vouchers 100% with donations collected throughout the year. The city also recognizes the contributions of other local resources such as the Agape House, which provides temporary transitional housing for up to 2 families at a time. Apart from these services, transitional housing is available through Ridgeview for up to 8 individuals who suffer from a mental illness. Lastly, local YWCA uses scattered site transitional housing vouchers to house those who are homeless due to domestic violence. In 2017, approximately 11 families were recipients of these vouchers.
Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again:

In 2017 the city assisted in the creation of a system whereby clients who are homeless are given a preference when applying for income based housing at the Oak Ridge Housing Authority. This is expected to shorten the time a homeless individual is on a wait list for public housing. The city will continue to monitor the success of this initiative over the coming year.

The City of Oak Ridge also lends support and technical assistance to TORCH, who utilizes ESG funding to operate their Rapid Rehousing program. This program is currently staffed by 1 part time employee and 2 volunteers. Families with children and the disabled are given preference for these services, but individuals are frequently enrolled as well. FOR 2018 TORCH has applied for $53,000 to operate this program. Approximately 65 households received transitioned from homelessness into permanent housing with ESG Rapid Rehousing assistance. It is expected that 65 households will receive housing utilizing rapid rehousing funds in 2018. TORCH also receives funding through a partnership with the United Way that provides additional case management and financial support once a household has obtained housing to insure that the household does not become homeless again.

The city recognizes that in Oak Ridge veterans may apply for HUD-Vash Vouchers directly from the Veteran’s Administration in Knoxville, which issues vouchers for our area. Victims of Domestic Violence victim are served by the YWCA in Knoxville, which provides outreach workers to service our area. TORCH can provide linkage to these agencies through their Outreach services.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Aid For Distressed Families Social Services program provides assistance emphasis on the prevention of homelessness and the development of self-sufficiency. They are the primary provider of assistance those seeking help with past due utility bills, and rent/mortgage assistance to prevent an eviction that might lead to homelessness. ADFAC also provides short term counseling to help those who might need help understanding budgeting and finance.

Discussion:

**AP-75 Action Plan Barriers to Affordable Housing - 91.220(j)**

**Introduction:**
The regulations for the Annual Action Plan require an explanation of whether the cost of housing or the incentives to develop, maintain or improve affordable housing are negatively affected by public policies, including tax policies, land use controls, zoning ordinances, building codes, fees and charges, growth limits and policies that affect the return on residential development.
Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment:
The City of Oak Ridge has and continues to be actively involved in issues concerning the housing market. The adoption and enforcement of zoning and subdivision regulations and building codes has shaped the growth of neighborhoods and influenced the design, quality, and cost of the community's housing stock. The Community Development Department administers these policies, which have made Oak Ridge a planned and livable city. During the last several years, City of Oak Ridge officials and staff have been determined to reduce the perception that the regulations and policies are detrimental to residents and residential developers. These policies and the methods to reduce the barriers to affordable, quality housing include:

- Building permits and fees – The City of Oak Ridge has an administrative policy D-200 titled Fees and Municipal Services and Supplies Section 2.110, Affordable Housing Fee Adjustments eliminates any zoning fees, moving fee and demolition fee and reduces to $25.00 the permit fees. Item a, of Section 2.110 will be updated to reference the CDBG target areas utilizing data from the most recent U.S. Census
- Property tax abatement – City Council approved a resolution authorizing a local option property tax freeze program for taxpayers 65 years of age or older based on income and ownership of eligible property and other guidelines as set forth in the resolution.
- Increasing knowledge of available programs and resources – The City of Oak Ridge will continue efforts to communicate information concerning available programs and resources through the website and newspaper notices and articles.
- Nationwide affordable housing trends - The private housing market does not generally provide new or updated affordable housing without some type of subsidy or incentive and older housing units that are affordable often have physical problems that make the units ineligible for financing from private lending institutions.

Discussion:
In addition to these barriers, many older and affordable homes in Oak Ridge available to low or moderate-income residents require some type of financing or subsidy when purchasing a home, which includes inspection of the home prior to purchase. Methods to address the barriers to affordable housing that are stated above include:

- Use of innovative approaches and cooperative partnerships with other public agencies and private organizations to meet the need for new affordable housing.
- Promote housing rehabilitation programs for older homes so that an increased number of houses meet the 2012 International Property Maintenance Code.

AP-85 Other Actions - 91.220(k)

Introduction:
Planning has been central to the development of the City of Oak Ridge from the very beginning. Early in its history as the centerpiece of the Manhattan Project in World War II, a plan for the development of the city was prepared by Skidmore, Owings and Merrill. A planning commission was established and staff employed when the city was transferred to civilian control and became a public entity after the war. Since then a variety of long range plans and policy documents have been developed. The adoption of a zoning ordinance and subdivision regulations were important milestones along the way. Public guidance of land development activities has become a routine part of local government activity in Oak Ridge.

The current City Blue Print process is all about resident empowerment, neighborhood stabilization and revitalization, pedestrian mobility and public safety. Resident empowerment strategies will focus on employment and life skills.
training, increasing educational attainment, youth programming to reduce gang and criminal activity. The neighborhood stabilization strategy will focus on reducing the number of deteriorated and vacant/abandoned properties, encouraging resident involvement in neighborhoods, increasing owner-occupied units, and decreasing highly concentrated areas of rentals. Pedestrian mobility and public safety strategies will include improved sidewalks, access to public transportation, community policing, improving crime analysis, and increasing resident engagement.

**Actions planned to address obstacles to meeting underserved needs:**
One of the key obstacles to meeting the underserved needs in the City of Oak Ridge is lack of adequate funding or other non-financial resources to adequately address a particular problem. Insufficient funding precludes the City from appropriately addressing every worthy project and often includes allocating funding at less than an optimal amount.

The City does not fund programs which duplicate the work of other programs.

Non-financial resource limitations include insufficient numbers of trained volunteers or staff to provide expertise and support for programs and language barriers. The City will also partner with the non-profits and others to consolidate resources. The City is part of the TVCOC which works to consolidate resources, financial and non-financial, to meet the needs of all East Tennessee.

**Actions planned to foster and maintain affordable housing:**
The City of Oak Ridge will continue to regulate residential rental property using the Rental Registration Program in the MDO target area which has the highest concentration of rental property. Property Maintenance and other environmental code enforcement actions to improve the quality of life in all city neighborhoods are one of the highest priorities to maintain desirable and affordable housing. The Community Development Department and Non-Profit partners will continue to seek new funding opportunities along with existing sources to assist in rehabilitation of homes and encourage construction of new affordable houses in older neighborhoods. The Oak Ridge Land Bank and Oak Ridge Housing Authority have also agreed to partner in development opportunities that will create new affordable housing units in underdeveloped areas.

**Actions planned to reduce lead-based paint hazards:**
Childhood lead based paint poisoning is a significant problem nationally. On September 15, 2000, HUD regulation (24 CFR Part 35) took effect streamlining, modernizing and consolidating all lead-based paint requirements in federally-assisted housing to ensure that children are adequately protected from lead poisoning. The regulation prescribes certain action by HUD grantees to identify, stabilize or remove lead-based paint hazards in any housing receiving HUD assistance.

The rule only affects residential structures built before 1978. The scope of activities required by HUD is dependent upon the type of housing impacted and the amount of federal assistance being provided, with rehabilitation activities using in excess of $25,000 of HUD funds requiring the highest level of treatment.

The City of Oak Ridge includes a detailed and strict requirement in the CDBG sub recipient agreements pertaining to the treatment of lead-based paint. The article of the sub recipient agreement specifies the Lead-Based Paint Poisoning Prevention Act and the HUD Lead-Based Paint Regulations. The City of Oak Ridge also verifies with all sub recipients that information concerning lead-based paint hazards is provided to their clients. Matt Widner, the Housing Remediation Specialist, is certified as an EPA Lead Inspector. He is certified & licensed to conduct all lead-based paint initial inspections and risk assessments.

The City of Oak Ridge and partners will continue to address the hazards of lead-based paint in the activities receiving HUD funding, in compliance with the prescribed regulations and for the health, safety and welfare of our citizens.
**Actions planned to reduce the number of poverty-level families:**
The City’s primary tools to address poverty are currently limited to tax policies, social service programs, housing assistance and economic development programs. When these are combined with the provision of life safety programs such as police and fire protection and the construction and maintenance of city infrastructure (streets, parks and utilities) they help create the kind of environment where citizens can concentrate on positive life activities and outcomes (working, taking care of themselves, their families and their property).

The City, in conjunction with other public agencies and private organizations, will seek to provide very low- and low-income households with various opportunities to gain the knowledge, skills and motivation to become fully self-sufficient. The City of Oak Ridge will continue to pursue resources and innovative partnerships to promote the development of affordable housing, assist with strategies that help with homeless prevention, provide emergency assistance, support health services and transportation; all with the intent of building a community that is empowered to provide a constructive quality of life for all its citizens.

**Actions planned to develop institutional structure:**
A requirement of the Annual Action Plan is to describe the organizations that assist the City of Oak Ridge to provide the housing and community development-related programs. Institutional structure is defined as the private, public and non-profit organizations through which a jurisdiction will carry out the Consolidated Plan activities. City of Oak Ridge staff and officials, non-profit organizations, businesses, faith-based organizations, neighborhood groups and citizens are all vital partners in the housing and community development delivery system.

The Knoxville HUD Community Planning and Development (CPD) office provides advice and assistance with statutory and regulatory requirements and technical assistance for the CDBG entitlement program. The Knoxville HUD CPD office also helps with marketing and outreach efforts to promote community development and affordable housing in the East Tennessee region. The Tennessee Housing Development Agency (THDA) provides advice and assistance with statutory and regulatory requirements for the Emergency Solutions Grant (ESG) program. The City of Oak Ridge is also a member of the applicable HUD Continuum of Care (COC) for our region: TN-512, Morristown/Blount, Sevier, Campbell, Cocke, Roane and Anderson Counties. The Tennessee Valley Coalition for the Homeless, a regional non-profit, leads our CoC and provides training, outreach and access to other services and data. One example of a benefit from partnering with the CoC is access to regional data in the Homeless Management Information System (HMIS). This information helps the City understand the extent and type of resident need in the community.

**Actions planned to enhance coordination between public and private housing and social service agencies:**
The City of Oak Ridge Community Development Specialist or a backup staff person attend monthly TVCOC meetings and coordinates between various public and private agencies that are in attendance as well as other local agencies to better understand the state of our housing situation from an individual family level to an overarching community wide level. In addition to the TVCOC coordination, there are newly formed relationships between the Oak Ridge Housing Authority (ORHA), Oak Ridge Land Bank (ORLB), the Oak Ridge Chamber of Commerce and the City of Oak Ridge who all believe that housing is one of the most critical issues that face the city today. Public meetings regularly reveal that citizens all feel they are concerned about their neighborhoods and attribute the declining housing stock as a major factor in their safety concerns.

The City of Oak Ridge uses CDBG entitlement funds along with the City’s general fund dollars to assist with HUD’s national goals of the CDBG program. Leadership begins with the City’s elected officials and the approval of the Annual Action Plan activities.

Effective program delivery would not be possible without the coordination of Federal, State and local partners. The City of Oak Ridge staff and officials rely on the area non-profit organizations (social service agencies), as well as state and
federal officials to provide insight with respect to the needs of our residents. The non-profit organizations in our community are vital partners for the delivery of services and programs to Oak Ridge residents. The organizations throughout the region and particularly here in Oak Ridge work and coordinate together to provide necessary resources to everyone in Oak Ridge who is need of them.

The Knoxville HUD office is also a valuable resource that provides advice and assistance with statutory and regulatory requirements, technical assistance, and training for staff and officials to better understand the CDBG entitlement program. The Knoxville HUD office also helps with marketing and outreach efforts to promote community development and affordable housing for the region.

City of Oak Ridge residents appreciate the dedicated service and support of their state and federal elected officials.

Discussion:
The City of Oak Ridge uses a CDBG committee approach instead of assigning one staff member and/or one department with the full responsibility for the CDBG program. The City’s internal CDBG committee generally reviews all CDBG program activities and makes recommendations to the City Manager for his evaluation and prioritization to City Council.

This Annual Action Plan 2018 – 2019 reflects input by city staff, officials, non-profit agencies and residents. The Community Development Department was tasked with the responsibility of conducting public meetings, collecting data, documenting the process and drafting the Annual Action Plan.

AP-90 Program Specific Requirements - 91.220(l)(1,2,4)

Introduction:
The City of Oak Ridge does not generate Program Income from CDBG grant.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed

2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee’s strategic plan.

3. The amount of surplus funds from urban renewal settlements

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.

5. The amount of Income from float-funded activities

Other CDBG Requirements

1. The amount of urgent need activities

2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG Funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

IDIS Table - 9

Discussion: